



Annual Report

2012

Transforming Lives





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Celebrating clean drinking water at school, Wema ADP





1.

World Vision Kenya: Who we are

World Visions' commitment to children in Kenya

Life in all its fullness

World Vision (WV) is a Christian relief, development and advocacy organization dedicated to working with children, families and communities to overcome poverty and injustice. WV began its operations in Kenya in 1974 and currently provides hope and assistance to children and communities in 36 of the 47 counties in Kenya. Motivated by God's love, we serve alongside the poor and oppressed focusing on those who are most vulnerable, regardless of a person's religion, race, ethnicity or gender. We are committed to the wellbeing of children.

By 2015, World Vision Kenya's strategic goal is to contribute to the increased wellbeing of 2 million vulnerable children by facilitating empowerment and transformation of families and communities to tackle the root causes of poverty.

Our priority programme interventions include Food Security, Economic Development (Small Scale Enterprise), Education, Health, HIV & AIDS, Nutrition, Water, Sanitation & Hygiene (WASH), Public Policy & Advocacy and Humanitarian Emergency Response. We incorporate appropriate themes in our development interventions including Environment, Christian Commitments, Protection (including Child Rights), Gender, and Peace-building & Conflict Prevention.

Development approach - how we work

The World Vision Development Programming Approach (WVDPA) aims to improve the wellbeing of children especially the most vulnerable. Our approach is child focused, community-based and sustainable, working effectively with communities and partners. World Vision works with needy communities in partnership with donors, other humanitarian development partners, government bodies, faith based organizations, grassroots organizations and actors and private sector partners.

World Vision is deliberate in partnering with organizations that focus on child wellbeing issues as set out in our aspirations.

Our aspiration is for every girl and boy to:-

- Enjoy good health
- Be educated for life
- Be cared for, protected and participate in making their community a better place
- Experience the love of God and their neighbours.

World Vision engages supporters to join us in improving the wellbeing of children and helping to transform the lives of communities. Currently World Vision sponsors 157,298 children in Kenya. Through child sponsorship, the children, their families and communities are assisted with shared benefits such as clean water, education, food, health care and the chance to live a full life.

World Vision Kenya implements its activities through Area Development Programs (ADPs) also known as Integrated Programme Areas (IPAs) as an entry point within the targeted communities. In the fiscal year (FY) 2012 World Vision Kenya worked in 62 ADPs countrywide. Our total beneficiaries were approximately 3,000,000 Kenyans including clients in Kadet - Vision Fund International (VFI) a microfinance company and subsidiary of World Vision.

Kadet provides economic empowerment to rural communities extending its financial services to 33 ADPs of World Vision Kenya. Kadet seeks to build social and financial knowledge among rural communities for both long and short-term financial stability.



Promotion of hand washing in school, Bartabwa ADP

Mission Statement

'World Vision is an international partnership of Christians whose mission is to follow our Lord and Saviour Jesus Christ in working with the poor and the oppressed, to promote human transformation, seek justice and bear witness to the good news of the kingdom of God.'

Vision

'Our vision for every child, life in all its fullness; our prayer for every heart, the will to make it so'.

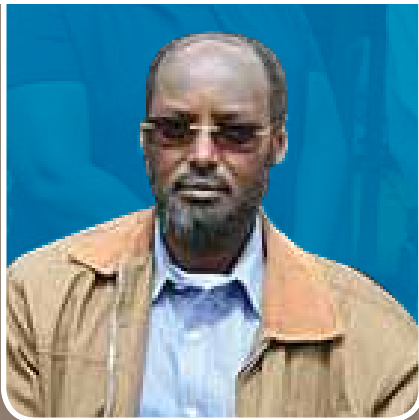
Core Values

The World Vision Partnership shares a common understanding of how to live out the mission statement, expressed by six core values that determine our actions:

- We are Christian
- We are committed to the poor
- We value people
- We are stewards
- We are partners
- We are responsive

Governance

The National Director leads World Vision Kenya's Ministry. The National Director reports to the WVK Board and the Regional Leader who is also a member of the Board. The primary role of the WVK Board of Directors is to establish the strategic direction and policies of the organization consistent with WV International policy. Membership to the Board is voluntary.



Message from the Board Chair

A renewed commitment to improve governance and performance of WVK Kenya

As the Board of WVK, we take this opportunity to thank God for his favour during FY 2012. In spite of increased incidences of insecurity around the country, God's hand of protection has been upon our staff, sponsored children and their families. In 2012 the organization experienced tremendous financial growth, which has increased our capacity to impact upon the lives of the communities we serve. During the Partnership Peer Review Exercise, WVK received an acceptable 'Green' rating.

The Board is delighted to report that it has commissioned its Ministry Committee which will enable it improve its effectiveness in monitoring the impact of WVK's work. The Board now has in place a succession plan and is confident to achieve optimum level of operation. The Board approved the policy on Spiritual Nurture of Children to strengthen WVK's commitment to the wellbeing of the children we serve.

The Board also embarked on an ambitious project to increase local funding. To this regard,

the Board commissioned a Market Survey to inform the development of the National Resource Development Strategy.

Indeed, as we reflect on the achievements in 2012, we declare that God has been our source of help-Ebenezer. As we move into FY 2013, we pray for God's grace to foster excellence in execution in all staff. We commit the forthcoming general elections to prayer and seek God's intervention to ensure peaceful credible elections and a smooth transition into the next Government.

Finally, we pray for discernment and guidance in the recruitment of the next WVK, National Director, expected to take up office by May 2013.

Wishing you God's blessings in FY 2013.

Prof. Joseph Galgalo
Chair, WVK Board



Girma Begashaw
National Director

Message from the National Director

Transformational development for child wellbeing in Kenya

Dear Partners and Friends,

Over the past year, I am reminded almost daily of the enormous task of transformational development. In World Vision we speak of holistic transformation in terms of restoring and enabling wholeness of life with dignity, justice, peace, and hope. We seek to work effectively with partners toward the sustained wellbeing of children within families and communities – especially the most vulnerable.

We believe that poverty and injustice is surmountable but not simple. Sustained transformation depends upon partnership and a capable and committed staff-team.

In World Vision Kenya we value the relationship and mutual cooperation of our community partners in the 62 different communities we work with countrywide. We value our development partners and sponsors within and outside of the country as well as the wider family of World Vision. I have great admiration for the team of WVK staff whose diligent work has made possible the achievements shared in this report and made World Vision a trusted agent of transformational development in Kenya.

This year our budget was USD 103,060,342, a remarkable growth of 25.4 per cent compared to FY11 (USD82, 157,816). The number of staff grew slightly from 1,254 staff last year to the current 1,352 staff. The number of Registered Children remained about the same as last year at 154,420 spread out in 62 Area Development

Programs. Our total beneficiary in 2012 was approximately 3 million people.

Beyond the numbers, we and the communities we work with were pleased to realize rewarding achievements in various sectors facilitating empowerment and transformation of 1.2 million vulnerable children, families and communities to tackle the root causes of poverty.

The achievements in this report do not represent everything that we have been able to contribute towards transformational development in 2012, but serve to provide a glimpse of the various sectors we are involved in and how we work with communities to positively increase the wellbeing of vulnerable children, families and communities.

In FY2012 we had the privilege of working with communities to improve health and nutrition status of vulnerable children through the following interventions:

Water Sanitation and Hygiene (WASH) - Through 343 water points, a total of 247,658 people, including 172 schools realised improved access to safe water in 2012. We attribute improvement of hygiene and sanitation in the target areas to a good mix of community-based approaches used including health clubs in schools and at the community level and Community Led Total Sanitation (CLTS),

Food Security - Last year, 49 per cent of the ADPs had food security interventions targeting over 100,000 direct beneficiaries. One of the major

highlights was the 440 acre Elelea irrigation scheme located in Turkana County providing food for a community who were previously dependent on food assistance.

Nutrition and Health - Under the APHIAPlus USAID funded project in the Western regions of Kenya, WVK continued to rehabilitate underweight children by promoting good feeding, health seeking, child care and hygienic practises. As a result of the interventions, the number of underweight children recorded at health facilities in the region has reduced.

In 2012, WVK worked closely with communities to improve access to quality basic education through improvement of school infrastructure development, inclusive education for children with disabilities, girl child education promotion, adult literacy programmes and training of School Management Committees. The interventions enhanced access to quality basic education and protection of rights for vulnerable children in Kenya.

World Vision wants to ensure that children's rights are recognized, no matter where they live. Economic hardship and unjust social conditions can be a hindrance to children's ability to realize their full potential.

The ongoing WV Child Health Now (CHN) campaign seeks to reduce the mortality of children under five from preventable diseases and continues to be one of our main advocacy initiatives in Kenya. Through concerted efforts with our partners we have seen increased funding for the health sector in Kenya. This year WVK jointly won an award with WV Canada for the Best Overall CHN Campaign.

This year, we also continued building the capacity of Citizen Voice and Action (CVA) groups focussing on education and health sector service delivery.

Relief

World Vision responded to the Horn of Africa drought emergency through live-saving operations in the sectors of WASH, food, health and nutrition, child protection, non-food items, livelihoods and agriculture. The food distributed was essential in improving the nutritional status of children and their families as well as ensuring that children did not drop out of school.

Kadet

World Vision Kenya works closely with Kadet - VFI, a microfinance subsidiary of World Vision to provide economic empowerment to rural communities extending its financial services to 33 of our 62 ADPs.

I invite you to read more about each of these and other interventions that World Vision facilitates to restore and enable wholeness of life with dignity, justice, peace, and hope for all girls and boys, families and their communities. We cannot overstate the crucial role of partners in this endeavour.

This year marked the end of our three year 2010-2012 strategy. In the new FY2013-2015 strategy our goal: to increase wellbeing of children remains the same as previous years, except that in FY2013 we have increased our target reach from 1.2 million vulnerable children to 2 million vulnerable children. As we look forward to 2013 our main focus is going to be the Secure the Future (STF) initiative- a new

approach to address livelihoods by building resilience across communities vulnerable to drought, variable rainfall patterns and food security shocks; Learning Centres and growing a culture of Excellence in Execution based on teamwork, excellence in execution, commitment, accountability and passion (TEECAP).

This year has been a year of growth and fulfilment and marks my final year of service in World Vision Kenya as the National Director. I have served my full term as a National Director and it is now time for me to transition. I consider myself as a lifelong partner of World Vision because the mission of World Vision is also my life mission- to follow Jesus Christ in working with the poor and oppressed. I don't know a better place than World Vision where one is granted ample support and the opportunity to contribute one's utmost to holistic transformational development, bringing hope every day to vulnerable children and communities with impact.

I am grateful to Support Offices, the Board, the Regional Leader and team, the Leadership Team, staff, Sponsors, development partners, and the worldwide family of World Vision for according me the privilege of serving the poor as a disciple of Jesus Christ.

My confidence and encouragement to the WVK Board and staff is - the best is yet to come.

God Bless You.



Girma Begashaw
National Director
March, 2012



A woman draws clean drinking water from a communal water kiosk. Looking from inside the kiosk is Stephen Munyi, WVK WASH Director.

3. Performance in Review

Transformational Development

Working in partnership with communities to build a better world for children

During the period 2010-2012, World Vision Kenya's strategic goal was to contribute to the wellbeing of 1.2 million vulnerable children by facilitating empowerment and transformation of children, families and communities to tackle the root causes of poverty.

Our approach to programming aims to improve the wellbeing of children, especially the most vulnerable in line with our child wellbeing aspirations. To achieve this, we work in partnership with communities to build better lives for children. We support caregivers and community members to ensure that children have improved access to health care, food, education and clean water. Our interventions are determined by specific needs of each community in our area of operation.

Improved household and livelihood resilience

Increased access to safe water, hygiene practices and sanitation in schools and health facilities

Access to safe water is often the top priority need identified by rural communities in Kenya. Women and children are often forced to walk several miles each day in search of water. And the available water is often polluted or high in

saline and other unsafe minerals. The lack of latrines in certain areas and other sanitation systems further complicates the scenario for communities that already have limited access to health care services. Cognisant of these facts, in 2010, World Vision Kenya scaled up Water Sanitation and Hygiene (WASH) as a priority intervention area.

What We Accomplished

Through 343 water points supported by WVK, a total of 247,658 people, including 172 schools had improved access to safe water in 2012. Communities set up 137 Water User Committees to ensure sustainability and ownership of the water sources. In total 5,818 latrines were constructed by community members and 880 VIP latrines in schools. The improvement of hygiene and sanitation in the target areas is attributed to a good mix of community-based approaches used including health clubs in schools and at the community level, Community-Led Total Sanitation (CLTS), radio talk shows and video shows on hygiene.

343

The number of water points supported by WVK in 2012.



Happy child in Marigat ADP

Progress in Community-Led Total Sanitation FY 2012

	No. of villages triggered	Self Triggered	No. of Open Defecation-Free (ODF) Villages	Number of improved latrines constructed by community members
TOTAL	397	28	163	5818

Social mobilization through the Community Led Total Sanitation (CLTS) approach has had a great impact in encouraging use of pit latrines.

Equipping high yield deep boreholes was challenging. However, with technical input by WVK on use of inverters for solar power with large pumps coupled with the scale of World Vision Kenya's WASH interventions, these supplies are now available. The use of solar energy to pump water from deep boreholes was a successful initiative.

Life Changing Impact

Water access promotes health and improves economic gains

Forty-year-old Felicia Auma's kiosk is one of the 38 water distribution points supported by World Vision

in Matete ADP. She is among 1,954 people from rural villages in Matete in Kenya's western region who enjoy access to safe drinking water from the comfort of their neighborhoods.

In the past, Felicia and other women in the village had to walk over a kilometer to the nearest seasonal spring to fetch water. During the dry season, they had to walk even further. To adequately meet the daily water needs of her family, Felicia needed approximately 80 gallons (Approx. 302.833 litres) of water. However, due to the distance to the spring, she would only get 20 gallons (75.708, litres).

In 2012, World Vision Kenya supported Felicia's community to develop 32 new water sources: Seven deep wells sunk and equipped, and 25 springs which were protected. In addition, two 50m³ water

storage tanks were constructed to harvest rainwater in schools. The new water sources are serving 11,423 people. Currently, 64,000 people targeted have access to clean drinking water from a source, less than 0.5 kilometers away from their homes as compared to an average of 1.5 kilometers they covered in the past.

The new sources have increased access to clean drinking water in the area by 24 per cent in the last two years (30 per cent in 2010 to 54 per cent in 2012). Access to proper sanitation facilities have equally improved by 50 per cent (from 20 per cent in 2010 to 71.38 per cent in 2012), while good hygiene practices improved by over 40 per cent (from 30.7 per cent in 2010 to 77.95 per cent in 2012).

1,954

The number of people in Matete ADP who now enjoy access to safe drinking water.

FY 2011 - 2012 Water Sanitation and Hygiene (WASH) interventions promoting health

IPA	Total Population of ADP/ IPA	Water Supply						Sanitation						Hygiene					
		Target Population	FY11	FY12	FY13-Q1	Current access (%)	Target access (%)	Target Population	FY11	FY12	FY13-Q1	Current Access	Target access (%)	Target Population	FY11	FY12	FY13-Q1	Current Access	Target access (%)
Baseline Values	74,000	64000	64000	64000	64000	30.00%	86.49%	64000	64000	64000	64000	20.00%	86.49%	64000	64000	64000	64000	30.70%	86.49%
Current values	74000	64000	7794	26078	970	54.44%	86.49%	64000	5968	26506	26596	71.38%	86.49%	64000	19180	30711	30711	77.95%	86.49%

Improved household food security - adequate food and access to adequate markets

In FY2012, 49 per cent of the ADPs had food security interventions targeting over 100,000 direct beneficiaries. One of the major highlights was the development of the Kainuk Irrigation Scheme, covering 300 acres, and another was the rehabilitation of Elelea Irrigation Scheme. These two schemes have had significant impact on the lives of children and residents in Turkana. During the Horn of Africa drought beneficiaries of the schemes had consistent access to food.

Life Changing Impact



Rehabilitating the Elelea Irrigation Scheme

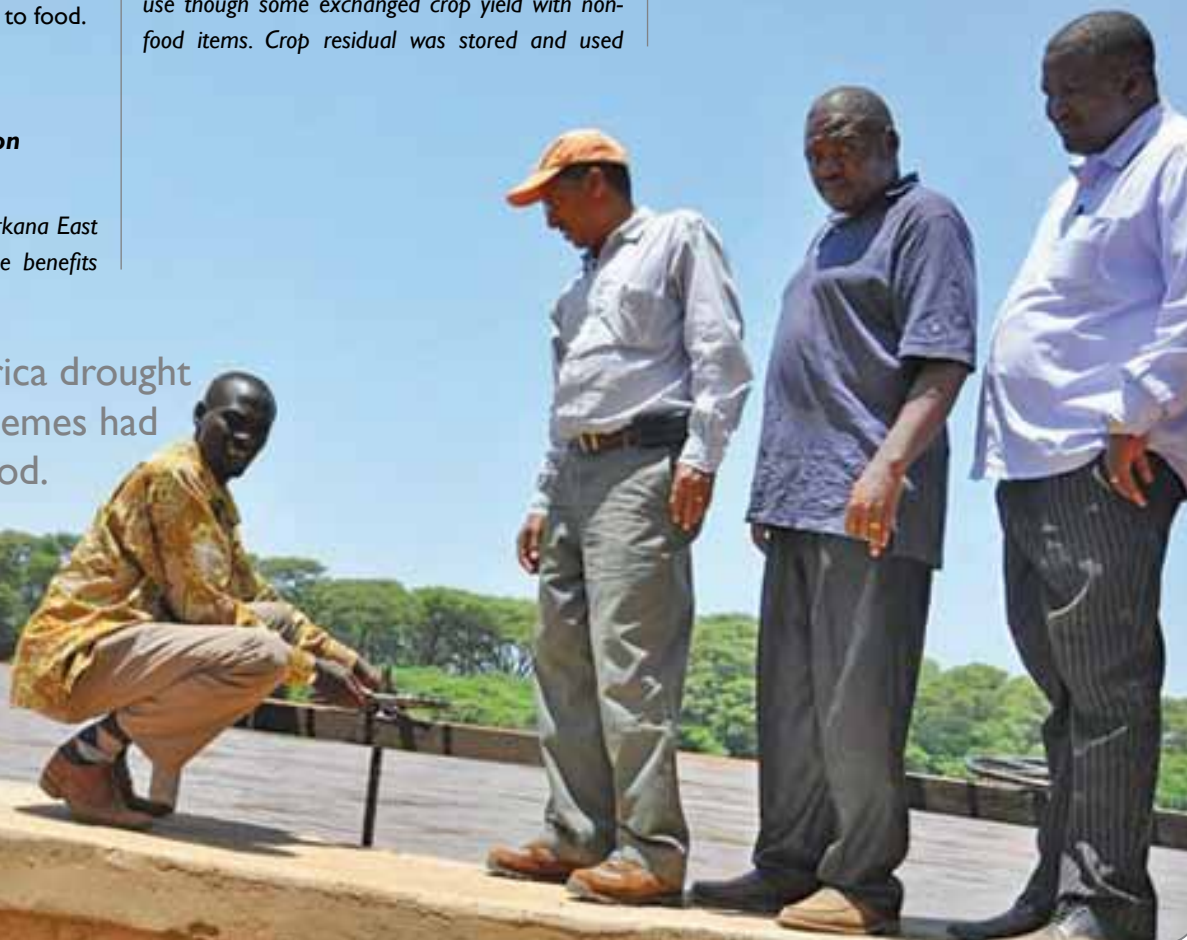
Elelea Irrigation scheme is located in Turkana East District of Turkana County. The scheme benefits

1200 households through rehabilitation of 400 acres of land. The project rehabilitated irrigation structures, trained farmers on good agronomical practices and supported them with assorted farm tools and equipment. Farmers were able to harvest a 138 tonnes of sorghum, 180 tonnes of maize, 14.4 tonnes of green grams, 3.6 tonnes of watermelon and 1.5 tons of Cowpeas. Farmers also harvested kales and cowpeas leaves used as vegetables. This is a milestone since most of the beneficiaries were previously dependent on food assistance. Farmers grow these crops for household use though some exchanged crop yield with non-food items. Crop residual was stored and used

as fodder crops for livestock use. The fodder can support animals for more than two months in a year reducing the trekking distance for livestock in search of pasture and water further improving food security as livestock are not exposed to raids. The availability of nourishing food has enabled farmers to feed their children contributing directly to child well being.

During the Horn of Africa drought beneficiaries of the schemes had consistent access to food.

Rehabilitation of the Elelea Irrigation Scheme.
(From left, Eng. Ogendo, Dr. Girma Begashaw, Hon. Josephat Nanok MP Turkana, and Hon. John Munyes, Minister for Labour.)



Improved household incomes by increasing communities access to financial services

World Vision's economic development goal is to empower communities to use their talents to engage in economic activities to increase their income and assets. In 2012, World Vision Kenya through partnerships improved access to business information for over 2,400 people under the APHIA Plus and Nyanza 'Yes Youth Can' projects.

Improved access to business information and finance services including savings, insurance and credit through Village Savings and Loans Associations/Groups (VSLA) was a major

focus in 2012 in 10 ADPs under APHIA Plus and Nyanza 'Yes Youth Can' projects. About 5,000 low-income people in 250 VSLA groups established new and expanded existing business enterprises. The businesses included kiosks, grocery stores, posho (maize) mills, cyber cafes, saloons, motor cycle taxis, mobile phone charging, farming businesses, commercial home and group tree nurseries, bead making, and fashioning of gourds among others.

With the increased income and access to affordable credit, living conditions for beneficiaries have improved. The parents ability to afford balanced nutritious food, essential health services, buy clothes and pay for their children's education has improved.



Piki piki Village Youth Group, "Yes Youth Can" Nyanza

Improved disaster management and risk reduction within ADP communities

Due to an increase in the occurrence and scale of disasters in the past two decades, communities in Kenya, particularly those living in rural low economic potential and resource-constrained areas are facing enormous challenges.

Disaster Risk Reduction (DRR) activities in WVK are designed to minimize vulnerable communities' risk to hazards by empowering communities to carry out risk profiling and develop Community Disaster Preparedness Plans (CDPP).

In WVK, DRR has been integrated into agriculture, food security and WASH so as to enhance impact in disaster proofing and ensure realization of long term transformational development in the communities. Community members in Laisamis and Mtito Andei ADPs were trained on disaster preparedness management to strengthen their readiness for coordinated inter agency multi-sector emergency response should disaster occur in the future. WVK also supported members of the communities to increase their own resilience against climate change effects. Community disaster preparedness plans (CDPPs), were reviewed and updated in 51 ADPs. These plans form the basis upon which local communities can manage risks as well as emergencies within their environments.

Improved health and nutrition status and child wellbeing

In 2012, a total of 30,427 malnourished children under five and pregnant and lactation women were admitted in different programmes for Integrated Management of Acute Malnutrition (IMAM).

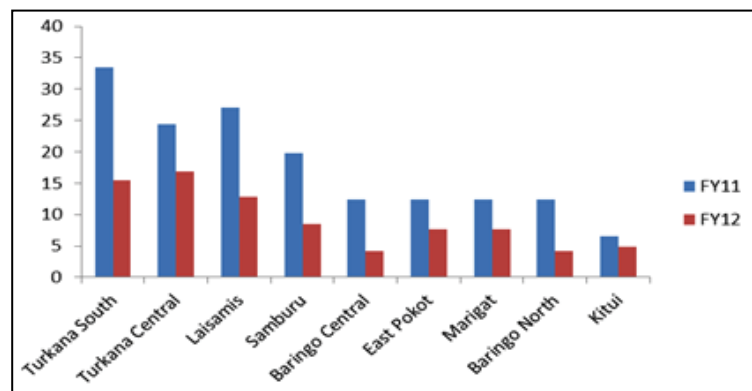
Further, WVK in partnership with World Food Programme (WFP) implemented a Blanket

Supplementary Feeding plan targeting children under 5 years and pregnant and lactating women in Turkana South and Central and Samburu Central districts. The nutrition programmes reached a total of 174,241 people.

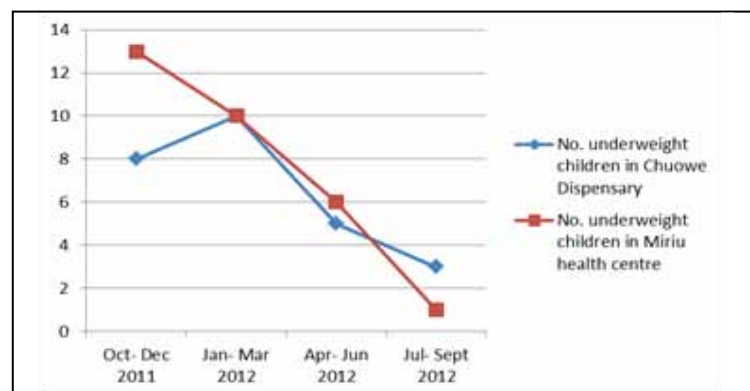
The implementation in nine of our programs was able to realise reduction in malnutrition levels in 2012 compared to malnutrition levels in 2011. (See chart A below).

Under APHIAPlus, WVK continued to rehabilitate malnourished children as well as promote good feeding, health seeking, child care and hygienic practices to prevent future malnutrition through sustained behavior change. In 2012, a total of 497 underweight children were enrolled into the programme. As a result of the interventions, the number of underweight children recorded at health facilities has reduced (See chart B below).

A. Level of malnutrition (wasting) in children under 5 years in FY11 & FY12



B. Chart shows the drop in number of underweight children being reported in health facility



Maize field, Kainuk ADP, Turkana

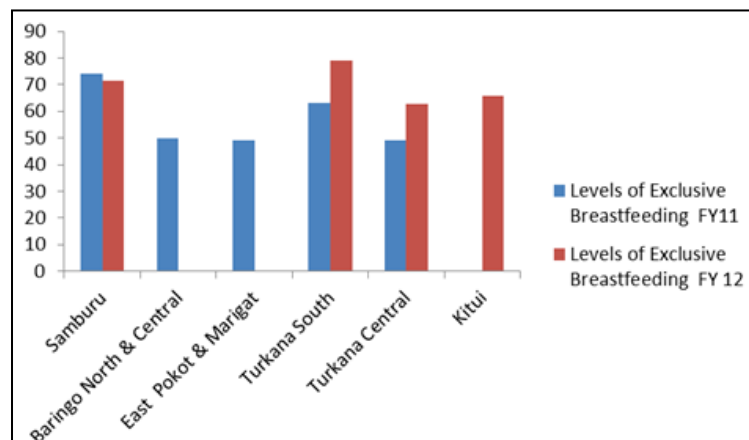
Increased percentage of women practicing exclusive breast feeding

WVK increased promotion of breastfeeding in several regions through strategies like mother to mother support groups for breastfeeding and counseling by Child Health Workers (CHWs). Exclusive breastfeeding has been found to prevent the under five deaths by 13 per cent.



A mother breastfeeding her new born baby in a health Centre in Kilifi.

D. Chart shows how the rates of exclusive breastfeeding in select districts/ counties was impacted between FY2011 and FY2012



Increased number of children under 5 years sleeping under Long Lasting Insecticide Treated Nets (LLINs)

This year, we completed a mass distribution of 332,600 Long Lasting Insecticide Treated Nets (LLINs) targeting household members in four districts through funding from World Vision US. Our ADPs located in malaria endemic areas in Nyanza, Western and Coast provinces implemented malaria behavior change programmes, distribution of LLINs and training for health workers on integrated management of childhood illness including malaria.

The distribution of LLINs was followed by the implementation of a social behavior change communication tool known as the Malaria Cube to ensure consistency and correct use of the nets. An evaluation of this project implemented in Marich Pass ADP, revealed that the percentage of children under five years sleeping under a LLIN had increased from 67 per cent to 84 per cent at the end of the project period.

Increased percentage of households accessing essential health services

With regard to community health system strengthening, 40 ADPs have supported the establishment and strengthening of 161 community units to a partial functional level from a non-functional level, in as per the USAID rating of CHW functionality. A single community unit serves approximately 1000 household and contains 10 - 50 community health workers.

Strategic partnerships

Through strategic partnerships, World Vision was pleased to inform the revision of the national community Prevention of Mother to Child Transmission (PMTCT) guidelines and nutrition in HIV guidelines. WVK was also part of the process that developed the service standards for quality improvement of Orphaned and Vulnerable Children (OVC) programmes and the development of the national guidelines for HIV in emergency.

Lesson learnt



Investing in Community Health Workers Pays

To be a Community Health Worker (CHW) one requires a 'heart of gold' because the expectations are high while there is no remuneration. Despite investing their time, energy and sometimes money, to educate the community on health matters, CHWs work as volunteers. Recommendations in the Community Health Strategy to pay CHWs a modest allowance has not borne fruit as the venture is largely viewed as unsustainable. Thus poor retention of CHWs is an issue that the government continues to grapple with.

In its support for the Community Health Strategy, WVK, through its Ndabibi ADP, facilitated the establishment of two community units Maeilla and Ndabibi. The two units were registered as Community Based Organizations involved in fish farming and growing of vegetables. CHW members of the two units benefit from proceeds of selling the fish and vegetables. They now report a significant commitment to what they do as CHWs because they have an income generating activity on the side to cater for their basic needs. Since their establishment, it is remarkable to note that not one CHW was dropped out of either of the two units in Maeilla and Ndabibi.



New born child

Improved access to basic education and child protection rights

Most of the education projects focused on improving access to education opportunities through school infrastructure development, inclusive education for children with disabilities, girl-child promotion education, adult literacy programmes, education advocacy and training of School Management Committees.

The retention of 158 girls, who were at risk of dropping out of school due to Female Genital Mutilation (FGM) and forced early marriage, is one of the notable achievements. This milestone was realized among others through the support of St. Elizabeth Girls Secondary School located in Marich Pass ADP. The provision of computers and an improved learning environment in the school led to an increase in school enrolment and quality teaching and learning.

Child protection rights, ensuring boys and girls have access to protection services including legal support in ADP communities

WVK supported the formation of County Children Assemblies in all 47 counties and supported the establishment of a child helpline '116' to improve reporting of child abuse cases. The Eldoret call centre is now operational and supports the handling of cases in Rift Valley, Nyanza and Western provinces. WVK was also instrumental in supporting access to legal aid for child abuse cases. This year 20 cases were successfully handled.

During the emergency response to the drought that affected the Horn of Africa, approximately 5,000 children benefited through child protection in emergencies interventions.

Life changing impact

Cases of child abuse

"The Voluntary Children's Officers who were trained by WVK are working with provincial administration to deal with cases of child abuse. With the help of police officers at the Child Help Desk and Location Area Advisory Council (AAC), they are now able to deal with cases at community level. One such case was a 14-year-old girl who was married off, escaped and went to the police station to seek protection. "With the help of a Voluntary Children's Officer and Location AAC, the parents were convinced to take the child back to school," said an Isiolo District Children's Officer.

"I can now speak in Swahili and I am learning English. I had never been to a school before, but now I am in school and I have made lots of friends," said 17-year-old Paula [not her real name] who had been forced into marriage with a 70-year-old man in one of the programme areas.

Spiritual development and nurture of children

This year, WVK partnered with faith based organizations to build the capacity of over 400 churches and 200 primary schools to offer spiritual and nurture programs to over 100,000 children. The programs give children opportunities to learn life skills and become

all that God wants them to be. Children also received pastoral instruction, played games, received counseling and voluntarily joined Bible clubs and Saturday clubs. WVK's partnership with churches increases their capacity to provide sustainable spiritual development and nurture of children and their families.

Life changing impact:

Transforming children's lives through Jesus Christ

Ten-year-old Jane a class four student at Sigana Primary School says being part of the school club has had a significant impact on her spirituality. At the same time, she is delighted that she can access clean drinking water in school and has plenty of water available to wash her hands after using the toilet in school. World Vision Kenya supports Child Evangelism Fellowship to run the school club in Sigana Primary School.

158

The number of girls retained in school in Marich Pass ADP who were at risk of dropping out of school due to Female Genital Mutilation (FGM) and forced early marriage.

Strengthened peace, justice and governance for child wellbeing

Empower communities express their voices and action

World Vision wants to ensure that children's rights are recognized, no matter where they live. Economic hardship and unjust social conditions can be a hindrance to children's ability to realize their full potential. WVK advocates for children and communities, lobbying for laws, policies and programmes which will help them realize their dreams. WVK supports communities to address the root causes of destructive conflict and engage in peace building. This is necessary for sustained child wellbeing. We work in partnerships to ensure the greatest possible impact.

ADP Communities involved in advocacy

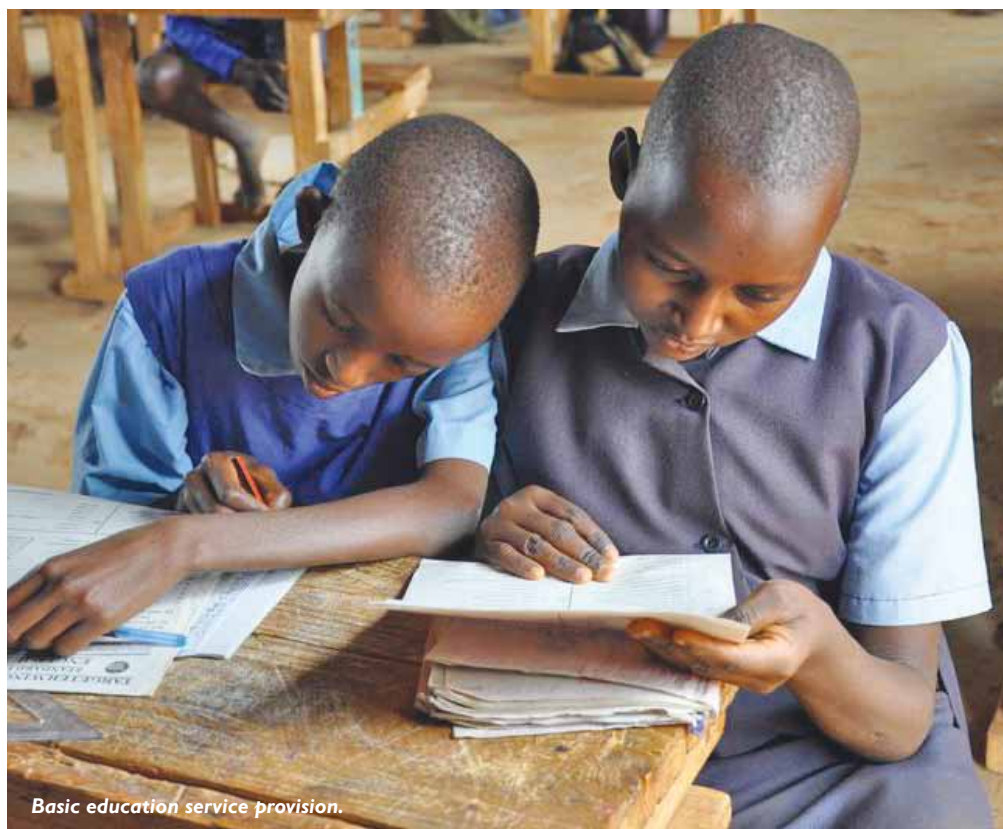
In 2012, a number of community empowerment initiatives were supported through the Citizen Voice and Action (CVA) groups. By the end of FY 12, there were 13 CVA groups focusing on basic education service delivery while seven groups were focusing on health sector service delivery. The outcome was an increased level of awareness among community groups on their entitlement especially with regards to the right to education and health. Relationships between service consumers (community groups) and the service providers, was strengthened. The CVA groups developed tools to monitor service delivery at the facility level such as schools and health centers, generate reports and engage in dialogue and accountability sessions with

the service providers i.e. school management committees and health management teams.

In Yatta and Angurai ADPs, the empowerment of the CVA group members enabled the community members to understand their standards of basic education service provision and the roles of various actors in the education service provision. In Yatta the CVA group carried out monitoring activities in 20 primary schools; and the reports generated are now tools that the team uses for local level advocacy. Some CVA groups monitored Constituency

Development Funds (CDF) through monitoring projects and generating reports that were used to engage the leadership.

There was also a special focus on empowerment of the youth through the 'Yes Youth Can' Nyanza project. This year, 109,133 youth (48,544 female and 60,589 male) were mobilized and supported to establish village youth groups and county youth forum boards. The county youth forums enable youth to achieve a greater voice in national reform and create new livelihood opportunities.



Basic education service provision.

Collaborating in research and advocacy to influence policy

WVK influenced the review of various policies both at local and national level. Key among them was the review of the National Education Reforms and the draft basic education bill. We also supported a study on Access and Uptake of Maternal Child Health Services in Bamba District. The study findings have been published in a report, which provides useful evidence for maternal and child health advocacy not only in Bamba ADP but also in the larger Kilifi County and at the National level.

Another study was conducted in Rachuonyo (Homabay County) and Nyatike Districts (Migori County) to explore local and national level advocacy capabilities to improve resource allocation for maternal and child health projects. The findings were used to engage policy implementers and local leaders in the two districts. Working in collaboration with partners, we continued to participate in reviews of key policies in the health sector. These concerted efforts resulted in increased funding for the health sector. For its significant role in policy engagement, WVK through the Child Health Now campaign won three awards at the inaugural World Vision Advocacy Awards.

Promoting peace and reconciliation in ADP communities

WVK contributes to strengthening the policy environment for peace and reconciliation in Kenya. In our programming we are keen to promote and strengthen conflict sensitive interventions.

This year, we supported former combatants who previously “benefited” from cattle raids and banditry to develop alternative livelihood systems. Warriors who shunned violence were assisted to engage in income generating activities (IGAs), which included engagement in livestock trade, agricultural activities for household and for sale and development of small business enterprises. The interventions were deliberate to replace war economies with peace economies.

WVK engaged in policy dialogue forums and specifically were part of the government-civil society partnership on the Peace Policy Task Team. WVK also organized an interagency workshop using the Making sense of turbulent context tool (MSTC) for analyzing inter group violence that Kenyans seek to avoid. The findings from this exercise have guided various agencies including WVK in focusing interventions on what is a priority need especially at this time of political transition.

A major achievement has been the formation of the Kenya Media for Peace Network (KEMPEN) by the media practitioners, which was launched in November 2012.

Working in collaboration with advocacy partners resulted in increased funding for the health sector.



Bartabwa ADP

4. Humanitarian Emergency Affairs (HEA)



Health and nutrition support

Relief work at WVK supports and protects children and communities threatened and affected by disaster. WVK acts quickly to save lives through its own programmes and in co-operation with other actors.

The Horn of Africa drought started in 2011 and spilled over into 2012. The crisis followed close to three years of failed rains in some parts of Kenya at a time when the world had experienced some of the highest food prices in decades. At the height of the drought, more than 13 million people were suffering from malnutrition, displacement, loss of livelihoods; an estimated 3.5 million of these people were in Kenya and included predominantly inhabitants of the pastoral and marginal agriculture livelihoods as well as Somali refugees fleeing the conflict and famine in Somalia.

Food: WVK targeted over 600,000 people with over 37,000 metric tonnes of food through school feeding projects, general food distribution, and food for assets and in some locations through cash for work. The food distributed was essential in improving the nutritional status of children and their families, as well as in ensuring that children did not drop out of school.

Health and Nutrition: Health and nutrition programs implemented in 2012 focused on children and on pregnant and lactating mothers. Over 174,000 beneficiaries were reached in Turkana, Samburu, Baringo, Marsabit/Laisamis and Kitui with interventions that included health personnel capacity building, iron foliate and Vitamin A supplementation, immunization and de-worming, outpatient therapeutic feeding and supplementary feeding of children.



Children enjoying lunch under the school feeding programme in Mashuru ADP.

WASH: The extension of water pipelines, drilling of boreholes and water trucking were some of the activities that WVK engaged in during 2012 to provide much needed water assistance. Within Fafi, Lagdera and Habaswein, water projects implemented by WVK for the emergency response reached over 70,000 people and will continue to yield benefits in years to come.

Livelihoods and Agriculture: Irrigation schemes and provision of extension support to pastoralists and their livestock managed to reach an estimated 18,000 people during the year. A new irrigation project in Turkana (Elelea), livestock restocking, de-worming and micronutrient supplementation all played a vital role in 2012 recovery interventions.

Food Assistance Program: WVK Food Assistance program was selected as the Lead Agency for implementation of Food for Assets Project in East Pokot PRRO. World Vision also signed an Accountable Grant with UK Aid to register over 28,437 households in Turkana East and South in Northern Kenya, between June 2012 and March 2013. Food Assistance team distributed a total of 534,713 MT of food to the beneficiaries between October 2011 to September 2012.

WVK won the CIO 100 Award in November, 2011 for the Last Mile Mobile Solution (LMMS) innovation of the Food Programming and Management Group with support from World Vision Canada.

5.
Kadet
Limited - VFI
micro-finance



Tailoring shop, Winam ADP

Kadet Limited - VFI microfinance

Household incomes improved through access to financial services, savings, insurance and credit

Kadet is a microfinance organization founded by World Vision in 2002. Kadet is managed by Vision Fund International which is a subsidiary of Vision. Kadet provides economic empowerment to rural communities extending its financial services to 33 ADPs of World Vision Kenya. Kadet seeks to build social and financial knowledge among rural communities for both long and short term financial stability.

This year, 33 ADPs out of 62 (53%) were covered by Kadet operations. This is acceptable since the percentage is above the 50 % minimum requirement. The Micro finance continued to offer financial services in seven communities where WVK ADPs had phased out in the last four years. The uptake of micro finance in WVK ADPs was based on clients taking micro-loans and utilizing them to improve their livelihoods and those of their children. WVK ADPs were very resourceful and supportive of the micro-finance (Kadet) activities.

53%

The percentage of ADP operations covered by Kadet in 2012.

As at 30th September 2012 the outstanding loan balance (OLB) held by Kadet clients within the ADPs amounted to Kshs. 79,283,726 (US\$ 932,749).

Life Changing Impact:



Turning Dreams into Reality

Meet 40-year-old Bernard Barasa, a husband, father and business man. Barasa joined Kadet in 2010 and used his first loan of Kshs.20,000 to start a business of buying and selling meat in small quantities in Umoja Estate, a low income mixed development housing estate in Nairobi. Bernard's business has grown and now on a daily basis he sells over 30 kilograms of meat that yields a profit of Kshs.2,500 per day. He also sells soup which earns him a total of Kshs.1,600 per day. Bernard also invested in a meat roasting 'jiko' to diversify his client base by selling 'nyama choma' [roasted meat].

Bernard is currently on his third loan of Kshs.100,000 and hopes to apply for a loan of Kshs.150,000 to purchase a motorbike to enable him expand his business by venturing into meat deliveries. A stickler for discipline, Bernard ensures his repayments are made on time, a commitment that he extends to other group members. Always the optimist, he is keen to further expand his growing business and hopes to open another 'butchery' and increase in number of employees from the current three to six. His dream is to one day take out a loan of Kshs.1,000,000 with which he will use to open a chain of butcheries.

He attributes his good fortune to Kadet, and is delighted that his family's living standards have been positively impacted.

Bernard is a member of Umoja Excel Self Help Group under the Eastlands Branch Office which is in the operation area of Soweto ADP.



Bernard Barasa at his butchery, Soweto ADP.

From left: Cynthia Labi, Regional P&C Director with Marianne Tucker, National P&C Director congratulate a GRIP graduant



6. Organisational Development

Increased organisational capacity to be effective, efficient and responsive to community, donors and staff needs with impact

People & Culture

People and Culture (P&C) is the strategic function in WVK that deals with all aspects relating to human resource development and management. P&C aspires to attract, develop, motivate and retain talented, empowered and engaged staff who passionately contribute to the child wellbeing aspirations of WVK. In FY12 World Vision Kenya had 1352 staff out of which only 4 are expatriates.

Graduate Internship Program (GRIP)

In September 2012, 28 interns completed their one-year term in the Graduates' Internship Program (GRIP), crowning their success at a colorful graduation ceremony held in the World Vision Karen complex. The one-year internship program saw the interns gain humanitarian work experience through the able coaching and mentorship of their supervisors in their respective career lines, structured quarterly training, and monitoring of performance progress.

28

Performance management

P&C participated in breakthrough where the Responsible Accountable Consulted Informed (RACI) model, a coaching program and a recognition system were developed for use in FY13 performance, recognition and consequence management.

BULLET PROOF® MANAGER

World Vision Kenya is one of the leading beneficiaries of the East Africa Region (EAR) leadership development initiative- The Bullet Proof Manager program. Forty eight out of 52 middle and senior managers reported significant improvement in their management and leadership skills and competences after successful completion of the training.

Sponsorship management

Child sponsorship is a special relationship between children, their families and communities, and sponsors that contribute to transformation for all towards wholeness of life with dignity, justice, peace and hope. In WVK, we endeavor to integrate child monitoring to ensure the wellbeing of sponsored children in the areas of health, nutrition, education, participation, spiritual nurture. Our projects are implemented to benefit all children including

registered or sponsored children. This year, WVK had 157,298 children in the Sponsorship programme. Most of our sponsors come from the Australia, United States of America, Canada, United Kingdom, Korea, Ireland, Japan, Finland, Hong Kong and Germany.

Increased organisational accountability

Overall WVK has improved significantly with regard to audit ratings both at project and national office level. Implementation rate of prior audit recommendations stood at 87%, at the end of 2012 compared to 81% in FY 2011 and 67% in FY 2010. At the National Office level, there was notable improvement in the audit rating of Commodity/Food Assistance projects, having achieved a limited risk rating (the highest achievable rating possible) in the recently concluded Food Programming Management Group (FPMG) audit carried out by the Global Internal Audit team in August 2012. This demonstrates improved control procedures over the management and implementation of food assistance projects. The National Office has put in place a Risk and Compliance function to monitor and advise management on the implementation of effective risk management practices.

The number of interns who completed their one year Graduate Internship Program (GRIP).

Improved visibility and appreciation of WVK

This year, WVK witnessed a significant increase in the visibility of the organisation, as stories were featured both in local and international media. Through news features WVK's interventions in the areas where we work, were featured on leading broadcast media stations, print and online platforms. WVK's spokespersons are now increasingly called upon by the media to comment on issues of national import as experts on child poverty and related child wellbeing aspirations. The media interest generated by WVK's food security interventions during the Horn of Africa Drought firmly positioned the organisation as a leader in development and advocacy.



From left: WVK Deputy National Director Pauline Okumu with Minister for Water and Irrigation, Charity Ngilu, and Drilling Manager Francis Huhu during the commissioning of WVK drilling rig in Mutomo ADP

7.

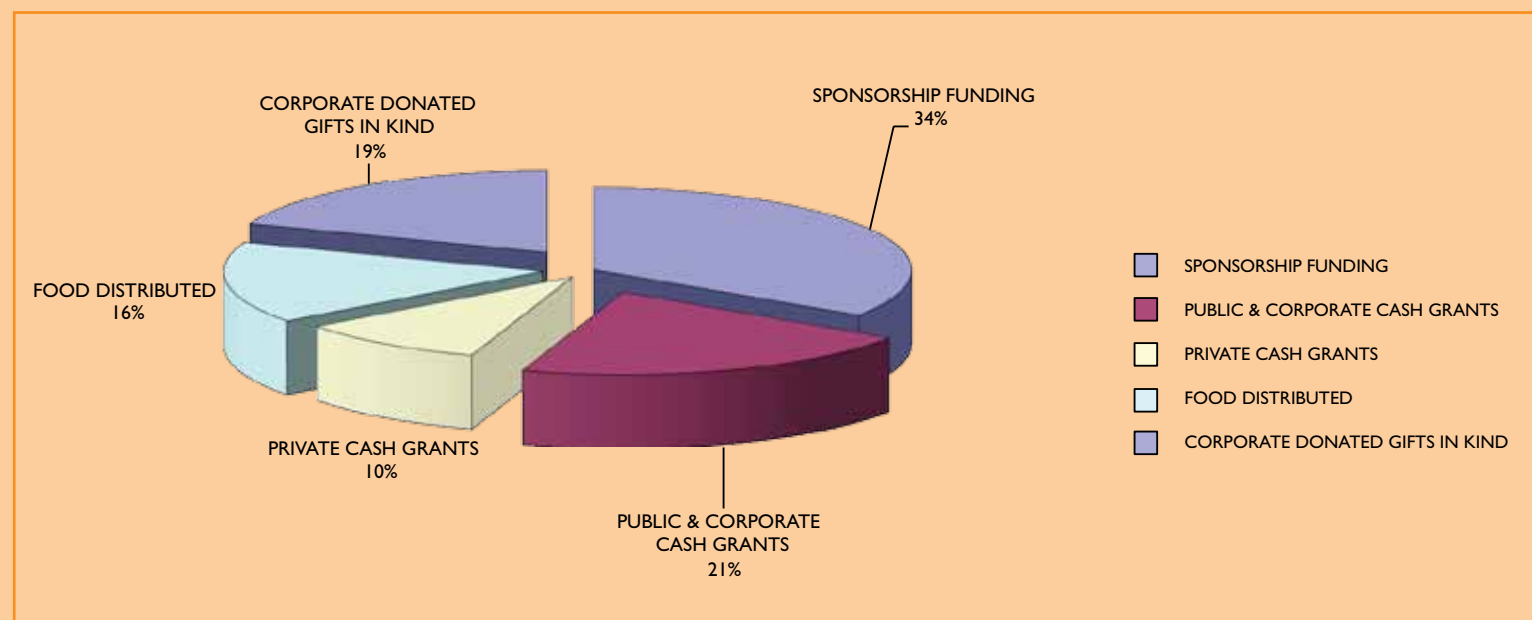
Financial Statements

World Vision Kenya is committed to ensure that every donation yields multiple benefits for children, families and communities we serve. We have seen remarkable growth in our budget by 25.4% (\$20,902,548) in FY 2012 compared to FY 2011. We can attribute this growth to the commitment of our donors to support our programs as well as the continued emphasis by our staff on delivering our promise. The organization has continued to position itself as a multi sectoral development organization and the distribution of our resources as depicted in the following pages demonstrate this diversity. World Vision Kenya received funding from government and private agencies, multilateral donors and from our faithful child sponsors all over the world. The financial statements herein are presented in US Dollars, which is also World Vision's functional base currency. An exchange rate of Kshs.84 for USD1.00 can be used to obtain an approximate local currency equivalent.

Ilaramatak ADP

TOTAL EXPENDITURE

	USD	%
SPONSORSHIP FUNDING	32,476,744	34
PUBLIC & CORPORATE CASH GRANTS	19,629,418	21
PRIVATE CASH GRANTS	9,120,661	10
FOOD DISTRIBUTED	15,112,892	16
CORPORATE DONATED GIFTS IN KIND	18,216,322	19
TOTAL EXPENDITURE	94,556,037	

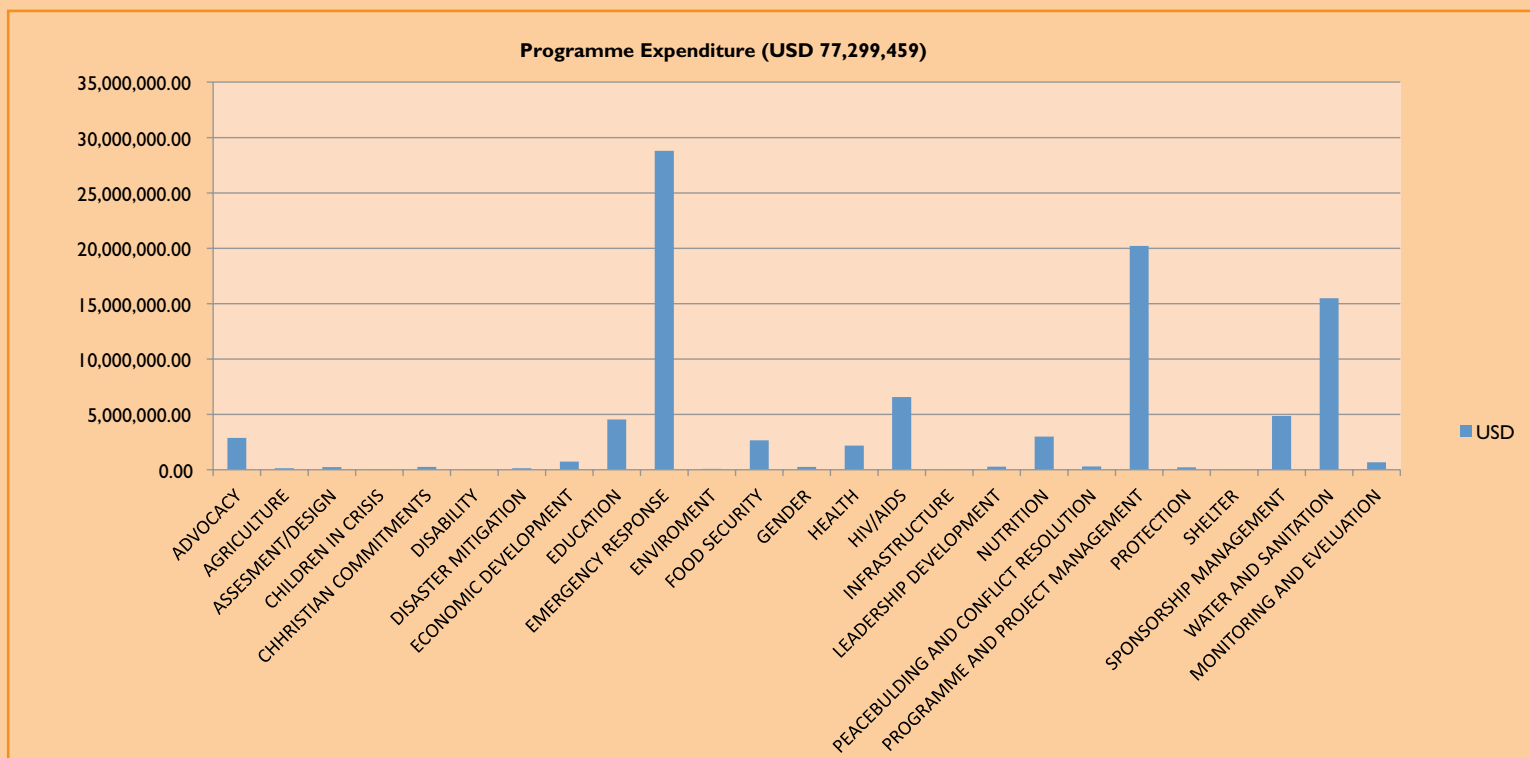


ANALYSIS OF PROJECT EXPENDITURE BY PROGRAM SECTORS

SECTOR/GOAL	USD	%
ADVOCACY	2,875,089.32	3
AGRICULTURE	138,242.69	0
ASSESMENT/DESIGN	234,637.96	0
CHILDREN IN CRISIS	6,411.48	0
CHHRISTIAN COMMITMENTS	259,860.39	0
DISABILITY	18,688.13	0
DISASTER MITIGATION	145,581.27	0
ECONOMIC DEVELOPMENT	742,847.38	1
EDUCATION	4,542,372.38	5
EMERGENCY RESPONSE	28,803,883.56	30
ENVIROMENT	80,537.30	0
FOOD SECURITY	2,653,756.01	3
GENDER	253,792.72	0
HEALTH	2,176,814.09	2
HIV/AIDS	6,572,507.66	7
INFRASTRUCTURE	509.60	0
LEADERSHIP DEVELOPMENT	284,538.73	0
NUTRITION	2,990,905.52	3
PEACEBUILDING AND CONFLICT RESOLUTION	306,714.76	0
PROGRAMME AND PROJECT MANAGEMENT	20,212,524.99	21
PROTECTION	225,206.39	0
SHELTER	14,880.20	0
SPONSORSHIP MANAGEMENT	4,860,407.13	5
WATER AND SANITATION	15,488,352.75	16
MONITORING AND EVELUATION	669,975.01	1
		-
TOTALS	94,559,037	100

Moyale food security project

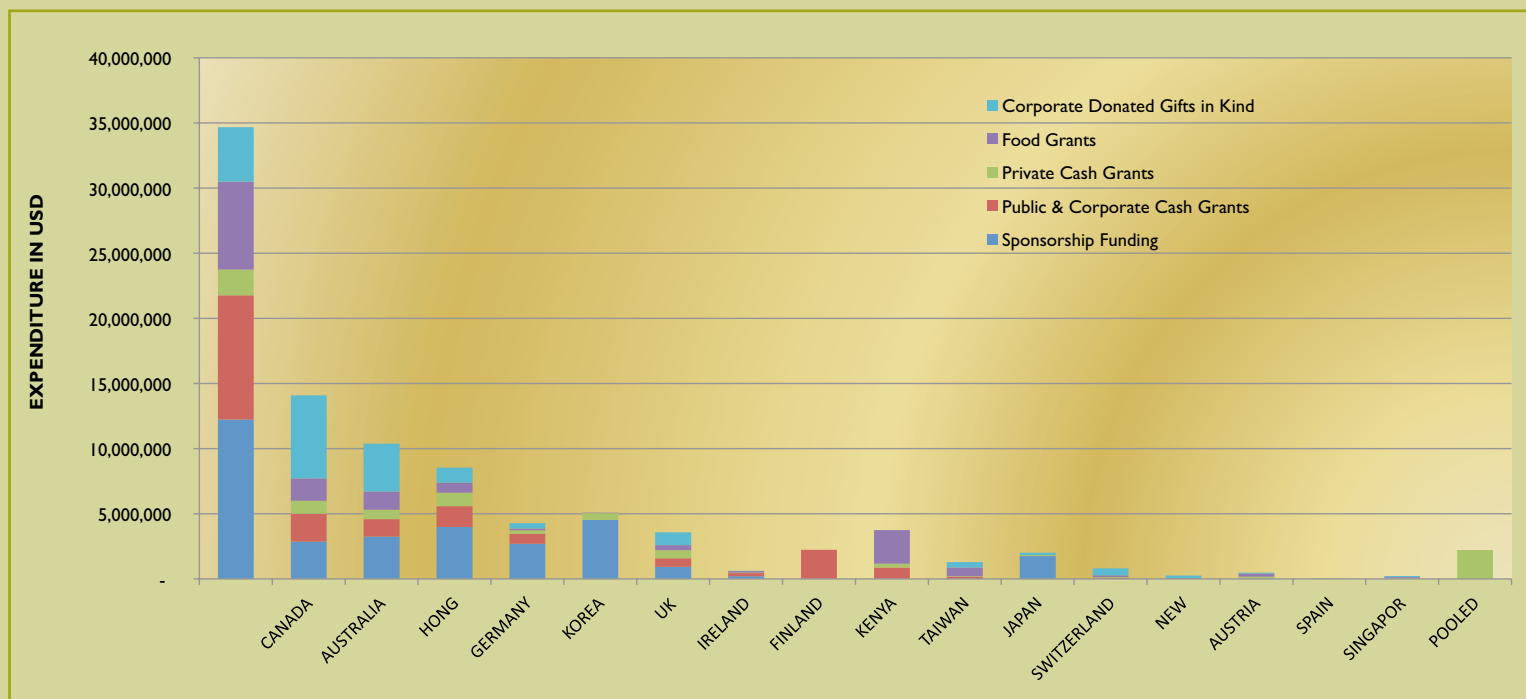




EXPENDITURE ANALYSIS BY SUPPORT OFFICE

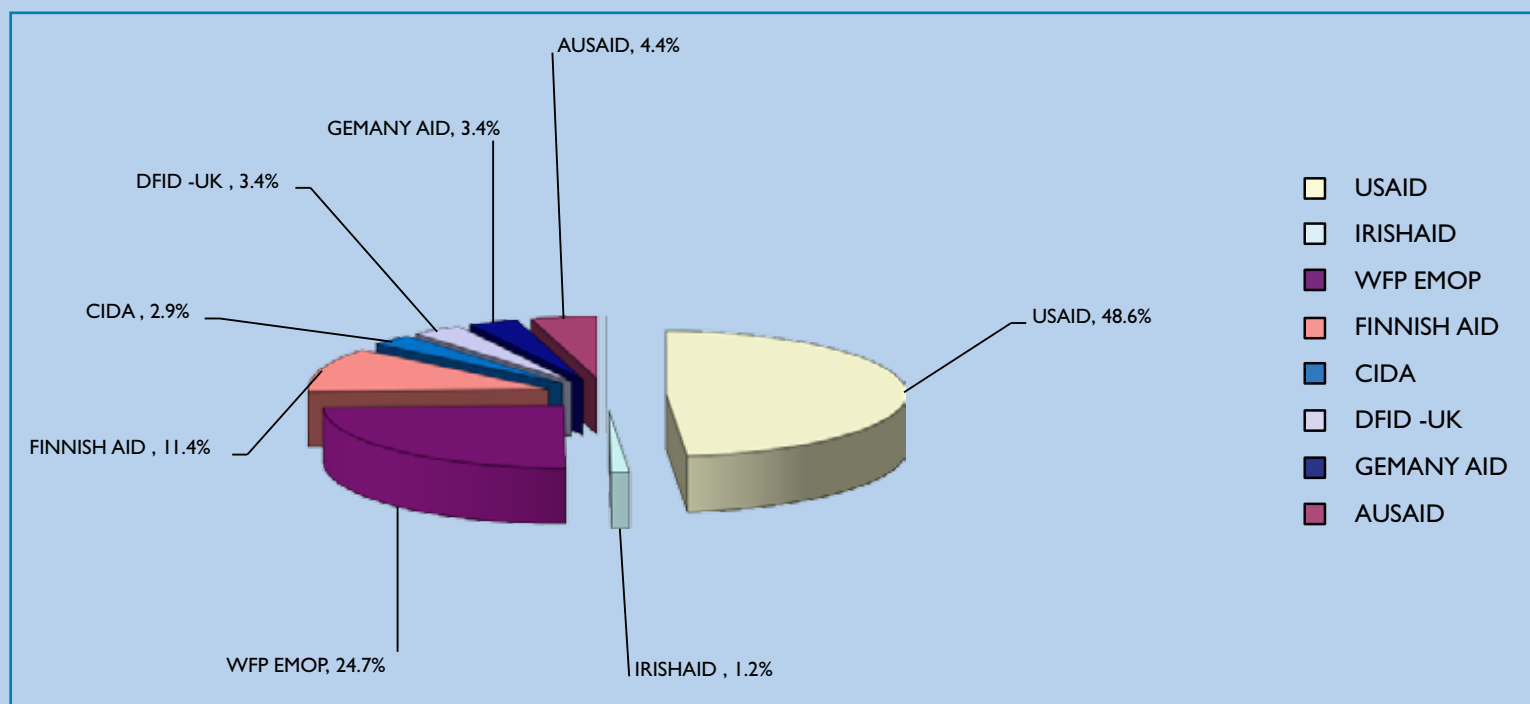
	<i>Sponsorship Funding</i>	<i>Public & Corporate Cash Grants</i>	<i>Private Cash Grants</i>	<i>Food Grants</i>	<i>Corporate Donated Gifts in Kind</i>	<i>Total</i>
UNITED STATES	12,239,267	9,539,727	1,968,477	6,759,904	4,160,508	34,667,883
CANADA	2,864,460	2,129,239	997,909	1,733,724	6,374,654	14,099,986
AUSTRALIA	3,255,004	1,326,242	733,172	1,396,909	3,660,536	10,371,863
HONG KONG	3,987,122	1,598,873	1,032,481	771,928	1,156,656	8,547,060
GERMANY	2,692,113	771,890	261,466	145,270	405,417	4,276,156
KOREA	4,537,951	-	514,258	33,666	-	5,085,875
UK	934,220	644,962	628,518	385,439	987,668	3,580,807
IRELAND	211,561	243,670	22,578	128,300	1,746	607,855
FINLAND	-	2,242,546	-	-	-	2,242,546
KENYA	-	875,315	299,151	2,581,889	-	3,756,355
TAIWAN	-	166,475	46,087	669,068	407,790	1,289,420
JAPAN	1,755,046	-	83,719	-	174,015	2,012,780
SWITZERLAND	-	65,831	65,484	141,645	528,090	801,050
NEW ZEALAND	-	-	18,953	31,720	201,135	251,808
AUSTRIA	-	24,648	153,929	236,447	67,595	482,619
SPAIN	-	-	17,792	24,290	-	42,082
SINGAPORE	-	-	62,176	72,693	90,512	225,381
POOLED HEA	-	-	2,214,511	-	-	2,214,511
TOTAL	32,476,744	19,629,418	9,120,661	15,112,892	18,216,322	94,556,037

PARTNERSHIP SUPPORT



New building construction, Nyamusi ECD Centre supported by World Vision

PUBLIC & CORPORATE CASH GRANTS



Children celebrating Christmas, Lokori ADP

PUBLIC AND CORPORATE CASH GRANTS

	USD	
9,539,727	48.6%	Us Government Grants**
243,670	1.2%	Irishaid (Food Security: Mutonguni Poverty Eradication & Maternal Child Health)
4,842,156	24.7%	Wfp (Emop: Baringo, Turkana, Moyale, Kilifi, Taita & Kinango Districts)***
2,232,546	11.4%	Finnish Aid (Marich Pass Anti Fgm, Meibeki, Kariobangi, Mogotio, Tinderet, Sook, Child Participation)
570,876	2.9%	Cida (Promoting Universal Birth Registration, 7-11 Mashuru_tunyo_garba Mchn)
668,296	3.4%	Dfid -Uk (Kisumu Sustainable Livelihood Project, Advocacy & Policy, Disability Awareness, North Rift Food Security Project)
662,573	3.4%	Germany Govt - Dadaab Wash
869,574	4.4%	Ausaid-(Eastern Keny household Project, Golbo Food Security, Child Health New Campaign, Maternal& Child Health Project)
19,629,418	100%	TOTAL

** USAID GRANTS INCLUDE

USD	%	
3,448,377	36%	KIWI PROJECTS
3,771,975	40%	APHIA PLUS
844,024	9%	YYC PROJECT
700,339	7%	TANARIVER WATER
775,012	8%	NORTHRIFT CHILD PROTECTION
9,539,727	100%	TOTAL

***WFP GRANTS SHARED AS FOLLOWS

997,469	21%	UNITED STATES
254,098	5%	AUSTRALIA
890,289	18%	HONG KONG
724,648	15%	AUSTRIA
63,098	1%	UNITED KINGDOM
771,980	16%	GERMANY
78,291	2%	JAPAN
11,067	0%	NEWZEALAND
25,466	1%	SWITZERLAND
56,709	1%	TAIWAN
969,041	20%	CANADA
4,842,156	100%	

***PUBLIC & CORPERATE LOCAL DONATIONS

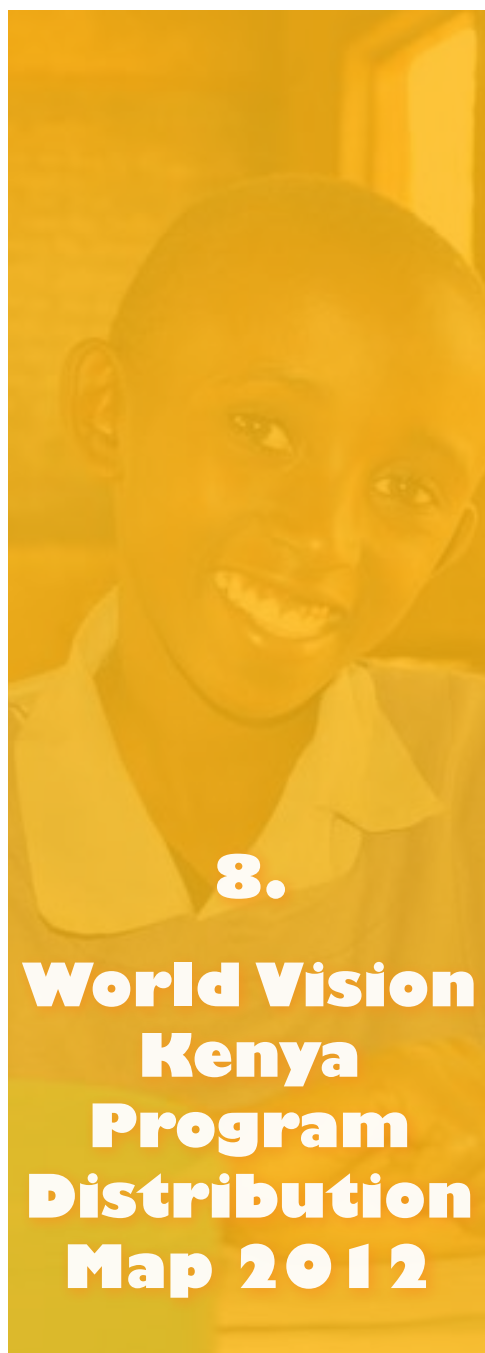
570,876	11%	CIDA
2,232,546	43%	FINISH AID
668,296	13%	DFID
243,670	5%	IRISH AID
662,573	13%	GERMANY GOVT
869,574	17%	AUSAID
5,247,535	100%	

PUBLIC AND CORPORATE CASH GRANTS

USAID	9,539,727	48.6%
IRISHAID	243,670	1.2%
WFP EMOP	4,842,156	24.7%
FINNISH AID	2,232,546	11.4%
CIDA	570,876	2.9%
DFID -UK	668,296	3.4%
GEMANY AID	662,573	3.4%
AUSAID	869,574	4.4%

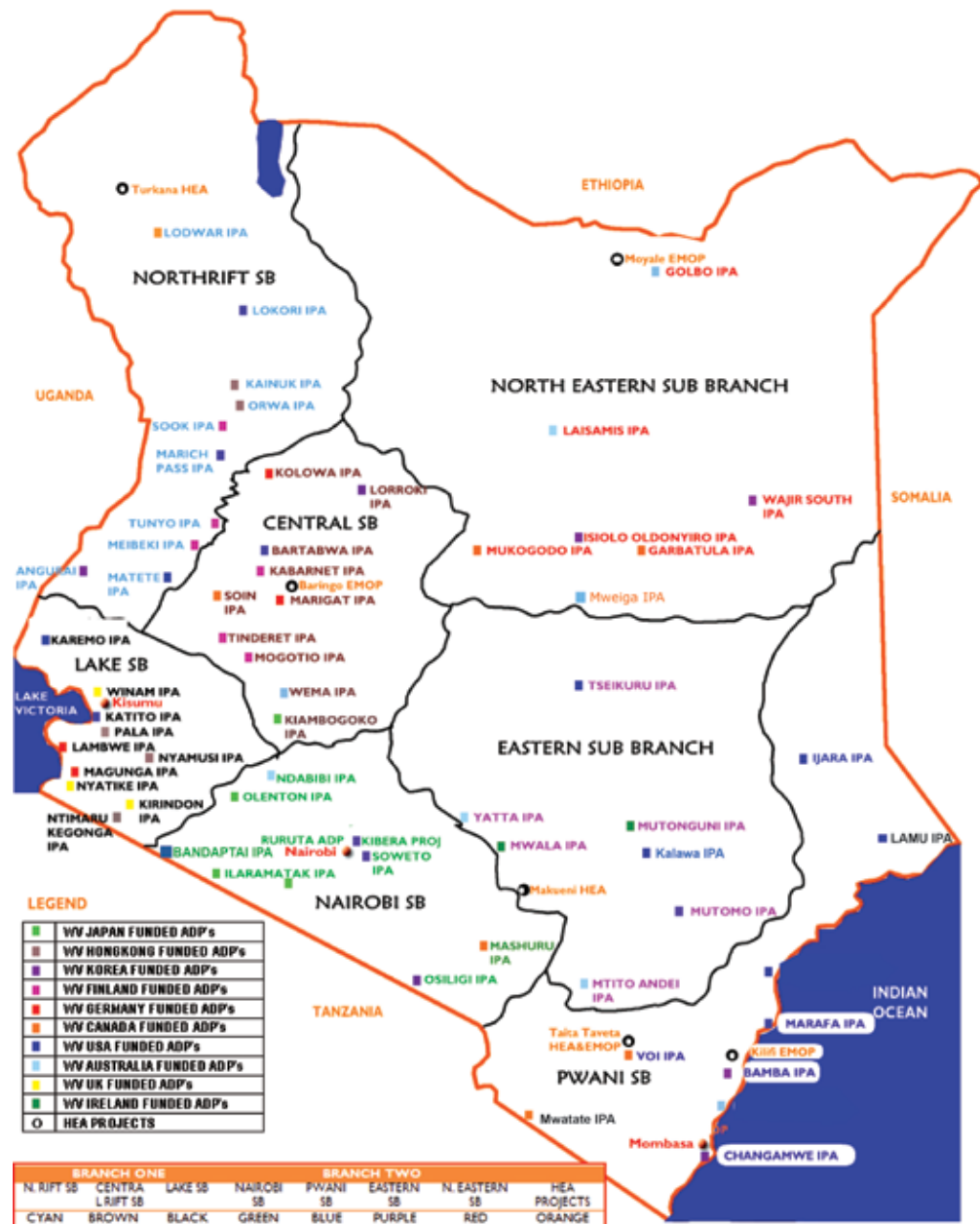


From left, Justus Koech and Girma Begashaw finishing the 21km half marathon at the annual Stanchart Marathon, Nairobi



8.

World Vision Kenya Program Distribution Map 2012



List of Area Development Programmes (ADP)

BRANCH I

North Rift Sub Branch	
ADP/IPA	Support Office
Lodwar	Canada
Soin	Canada
Lokori	USA
Kainuk	Hong Kong
Orwa	Hong Kong
Marich Pass	Usa
Sook	Finland
Angurai	Korea
Matete	Usa
Meibeki	Finland

Central Rift Sub Branch	
ADP/IPA	Support Office
Marigat	Germany
Tunyo	Finland
Bartabwa	Usa
Wema	Australia
Kiambogoko	Japan
Kolowa	Germany
Tinderet	Finland
Lorroki	Korea
Kabarnet	USA
Mogotio	Finland

Lake Sub Branch	
ADP/IPA	Support Office
Karemo	Germany
Winam	UK

Nyamusi	Hong Kong
Katito	USA
Pala	Hong Kong
Kegonga	Hong Kong
Nyatike	UK
Kirindon	USA
Lambwe	Germany
Bunyala	USA
Magunga	Germany

BRANCH 2

Nairobi Sub Branch	
ADP/IPA	Support Office
Ndabibi	Australia
Olenton	Japan
Ilaramatak	Japan
Riruta	USA
Soweto	USA
Osiligi	Korea
Mashuru	Canada
Bandaptai	USA

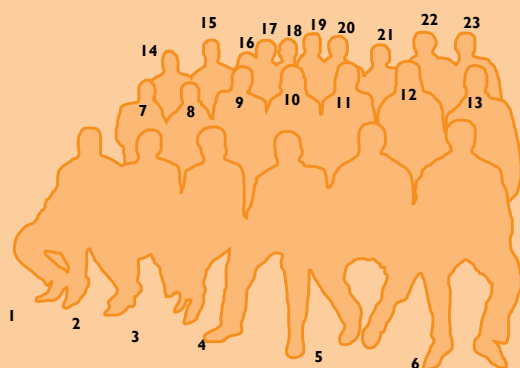
Pwani Sub Branch	
ADP/IPA	Support Office
Changamwe	Korea
Voi	Canada
Kaloleni	Australia
Bamba	Korea
Marafa	USA

Golbanti	USA
Lamu	USA
Mwatate	Canada
Taru	Australia
Ijara	UK

Eastern Sub Branch	
ADP/IPA	Support Office
Mtito Andei	Australia
Mutomo	USA
Yatta	Australia
Tseikuru	USA
Mutonguni	Ireland
Mwala	Ireland

North Eastern Sub Branch	
ADP/IPA	Support Office
Moyale	Australia
Laisamis	Australia
Oldonyiro	Korea
Garbatulla	Canada
Wajir	Korea
Mukogodo	Canada
Golbo	Australia

9. Senior Management Team



1. Nicholas Wasunna
2. Catherine Omenda
3. Marianne Tucker
4. Girma Begashaw – National Director
5. Daniel Mwebi
6. Stephen Munyiri
7. Paul Ndeti
8. Charity Mati
9. Lydia Mukaye
10. Lucy Mungatia
11. Schola Njenga
12. Jacqueline Rioba

13. Zakayo Lolpejalal
14. Jorum Ndong'u
15. Fidel Okillah
16. Eunice Muturi
17. May Ondeng
18. Charles Chacha
19. Miriam Mbembe
20. Joffrey Cheruiyot
21. Stephen Muthui
22. Jeremiah Nyagah
23. John Mwangi

Missing in photo: Daniel Mwanzau, Lawrence Kiguro, Job Kitetu, Edith Kareithi, Shem Ochola, Pauline Okumu (Deputy National Director), Teresia Njoki, Andrew Iraguha, Peter Mugendi.

10. World Vision Kenya Board of Directors



1. Dr. Lilian Wambua
2. Mrs. Lucy Muriuki
3. Mr. Musili Kivuitu
4. Dr. Girma Begashaw – National Director

5. Mrs. Christine Orono
6. Prof. Joseph Galgalo - Board Chair
7. Dr. Rachael Masake
8. Dr. Stephen Muhudhia

Missing in photo: Dr. Charles Owubah (East Africa Regional Director), Justice Hillary Chemitei, Mr. Amos Nandy



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Abby Metty/World Vision

WV Kenya Communications Department/World Vision (Charles Kariuki, Joyce Mulama, Kenneth Kibet, Lucy Murunga, May Ondeng, Susan Anyang'u)

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