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2,244,396

Total number of children reached

USD 120,720,594

Total funding for 2018

USD 15,285,140

Total funding through 21 cash grants

1,096

Staff in WV Uganda (465 female and 631 male)

49

District-based area programmes

15

Corporate partners supporting our work





The World Vision Uganda Board of Directors is the governing body for World Vision Uganda. Our main responsibility is to ensure the overall health and well-being of the organisation and ensure alignment of World Vision Uganda with national and international-wide policies. With the exception of staff members, all directors are volunteers, passionate about child well-being and the success and growth of World Vision's ministry in this country.

We aspire to a Uganda in which girls and boys are empowered to enjoy life, advance their well-being and realize their full potential in their families and communities.

On behalf of the Board, I am delighted to present the 2018 Annual Report. The achievements of World Vision Uganda were made possible by the dedication and generosity of our staff, the government, donors, sponsors and community volunteers.

As board members, we exercise our fiduciary responsibilities over the operations of World Vision Uganda, and unreservedly endorse the financial statements at the end of this Annual Report. Thank you for partnering with us to help children, families and communities overcome poverty and injustice.

Following the transition of Gilbert Kamanga to serve as National Director, World Vision Tanzania, we were pleased to welcome Jason Evans as our new National Director on May 2018.

Under Jason's leadership, we anticipate growth in World Vision's remarkable journey to improve the lives of vulnerable children in Uganda.



Our strategy in Uganda is aligned to the global World Vision International strategy, dubbed: "Our Promise: Building Brighter Futures for Vulnerable Children". Our Promise compels us to serve children in the most fragile places and bring them the hope of life in all its fullness. We invite you to join us in this most noble task.

May God bless you.

Monica B. Chibita

**Chair, Board of Directors** 

#### From the National Director

Since I joined World Vision Uganda in May 2018, I have been deeply impressed by the progress I have seen in children's lives and transformed communities. I am encouraged by the commitment of our staff as they strive to go the extra mile to ensure that the most vulnerable children, families and communities overcome poverty and injustice.

World Vision works alongside families, local, national and global partners to help children and their families take an active role in building lives free of need and full of promise. We call our commitment — **Our Promise.** We are committed to realise an end to violence against children.

World Vision's work in Uganda has continued to grow. In FY2018, with your support, we were able to reach over 2.2 million children through our programs, advocacy and relief response. The growth, in part, was due to the refugee response in the West Nile region, which began in 2016 and has grown to serve hundreds of thousands of children with excellence and impact.

During the year, World Vision responded to 770,000 refugees including children, families and communities fleeing from violence and need. This led us to establish work with partners in new refugee settlements in southwest Uganda, Kyaka and Kyangwali. Alert to new challenges, our staff are also prepairing communities to face the threat of Ebola emerging on our western boarder.



World Vision is committed to strategic change in order to be a more effective and transparent, partner.

Changes in structure and personnel, have helped us to steward our resources more efficiently, with greater benefits for children. None of this would be possible, without committed and capable partners, including the national and local Government of Uganda, corporates, United Nations agencies, as well as local and international development and relief organisations.

Transforming Uganda for the well being of vulnerable children compels us to work together.

We are thankful to our faithful supporters, funding partners and sponsors. The resources you entrust to World Vision enable us to do what we do. Without you, life in all its fullness for every child would remain unattainable. Together, our plans come to life – in Uganda's most fragile areas. Thank you for the trust you have shown us.



Jason Evans

**National Director** 





We aim to improve the quality of education and life skills of children aged between three and 18 years by:

- Improving the literacy and numeracy of children aged 6-11
- Expanding essential life skills for children aged 12-18
- Increased enrolment, retention and completion of basic education

World Vision is using globally-proven approaches, including:

**Unlock Literacy:** Engaging parents, training teachers, improving classrooms and developing reading materials to improve learning at home and in the community

Comprehensive School Safety: Renovating schools, creating safe facilities and working with pupils and teachers to mitigate risks in schools

Citizen Voice and Action: Communities monitor school standards and advocate for education services

**Learning Roots:** Parents and caregivers support the social and emotional growth of their children in loving and caring homes

Household Engagement and Accountability: Household members drive development by promoting community mobilisation, engagement and accountability

937,530 children reached with education services

73.1%

7.848 school" standards in 981

102

19.3%

44%

2.9%

#### **ABLE Teachers, Effective Learning**

Teacher John Omara didn't like teaching children in the first three years of primary school - he thought they were unable to learn. Today, proudly listening to his thirdyear students read aloud, John has never been more fulfilled.

In a district where almost no primary 3 pupils can read or understand an English story, John's class at Olekai Primary in Amuria breezes through their English notebooks with great articulation and confidence, reading at primary 7 level.

Omara made the difference for them, and World Vision "Addressing Barriers to Learning outcomes in Education" training made the difference for him.



"I am wellequipped to handle

each child's specific needs and make sure all the children are moving together and none is left behind," Omara said. "Attendance has improved because children love the improved classroom environment and we have a good relationship with them."

Funded by UNICEF and implemented by World Vision, the five-year project builds teachers' capacity to increase child participation, impart life skills and improve early grade reading.

# Water, sanitation and hygiene



Over the past five years, World Vision has helped more than a million people to access safe drinking water. Over 800,000 people have access to basic sanitation and more than 50 villages have been declared free of open defecation. Last year, our approach to household engagement, in addition to our other programmes, delivered greater access to water, sanitation and hygiene than ever before, putting citizens in the driving seat of their own development.

With a goal of improving access to clean water, good sanitation and better hygiene practices, both at home and in institutions, we used the following approaches:

**Community-Led Total Sanitation plus:** World Vision works with health practitioners to empower the community to be at the forefront of promoting hygiene and sanitation

Household cluster: Each member of a household takes a lead in promoting water, sanitation and hygiene practises. Through the introduction of portable filters each member of a family treats the water they use, ensuring it is safe Participatory Hygiene and Sanitation Transformation: World Vision teaches communities to improve sanitation and keep water safe, from the point of collection, to transportation and storage

Child Hygiene and Sanitation Transformation: Pupils in school are trained through school clubs to teach their peers in school, and their parents and siblings at home

#### **55**

boreholes installed in communities, schools and health facilities – and 451 water taps

#### 68%

households in project areas with yearround access to sufficient safe water (up from 42.3% in 2015)

#### 17,917

homes with new sanitation facilities

#### 128,953

people who benefited from hygiene behaviour-change promotion in communities

#### 13,465

households that gained access to handwashing facilities Clean Water Brings Life to Thirsty Community

Grace, seven, likes to help out on her small family farm in rural southern Uganda – feeding the goats and helping her father with the crops. And, these days, she no longer dreads fetching water for the family.

"I got scared every time I went to the local pond to get water," she said. "The water is dirty and it smells. I was scared to even touch it, because that water killed my brother."

Two years ago, Grace's younger brother died after drinking the contaminated water from the pond. Grace feared that the rest of her family would also get sick and die

 from water she brought them.

"Sometimes she would not drink water for days, for fear she might die," Grace's father remembered. "I was afraid I would lose her to dehydration."

A rainwater harvesting tank at Grace's home, along with a community



water resource centre just a stone's throw away, changed everything.

Both were constructed by Grace's community, with the support of World Vision.

Her father watched her drink clean water for the first time in her life. "The water did not just quench her thirst," he said. "It took away her fear of death."

World Vision's special approach, engaging clusters of 10 to 30 households directly to encourage big changes, is the means by which the community came to believe they could transform their water supply.

"Thankyou World Vision for the wonderful gift," Grace said, her bright smile beaming. "I feel like you have given me my life back!"

# Health and nutrition



The programme seeks to improve the health and nutrition of children, adolescents and women of reproductive age.

In 2018, World Vision focused on increasing access for babies and young children, and their mothers, to services which ensure they are healthy and well-nourished. The unborn, newborns and infants gained better access to health and HIV services, and so did their families.

Regular engagement with mothers has improved their nutrition and increased demand for care, from pregnant and lactating women. Mothers are equipped to detect childhood illnesses, including respiratory infections and diarrhoea, and seek appropriate help. Our approaches include:

**Timed and Targeted Counselling:** Community health workers and volunteers visit homes to deliver carefully-timed advice about maternal, new-born and child health

**Mother care groups**: Health teams and care givers visit homes to support nutrition and health for mothers, infants and young children

**Community-led health promotion:** Mobilises communities and provides critical equipment to monitor child growth, reaching children and mothers with antenatal and newborn support

**Positive Deviance "PD Hearth":** Community meetings to rehabilitate malnourished children using the best local infant and young child feeding practices

**Baby-Friendly Hospital Initiative:** Maternal and child health services implementing "10 Steps" for successful breastfeeding

Household Engagement and Accountability: Skilled health teams mobilise the community at the household level, providing targeted and timely health services to all children and pregnant mothers

#### 2.6 million

people supported with health and nutrition

31.6%

new-borns who received postnatal care within 48 hours of birth (up from 0.9% in 2015)

**30,864** children monitored for growth

**6.9%** underweight children under five in project areas (down from 9.5%)

**23.2%** stunting in children under five (down from 30.7%)

**16,774**pregnant women attended four antenatal care visits

**3,4 | 8** mothers delivered at a health facility

83.5% Infants who are fully immunised (up from 72.5%)

#### **CVA Promoting Vital Access To Health in Kiboga**

Dr David Mayengo, 31, says World Vision's partnership with his clinic in Ntwetwe

Health Centre IV, Kiboga Cluster, has improved health services for the population. But it also kept him in this fragile community instead of leaving for a job in Kampala.

His team uses World Vision-supplied "Mama Kits" and health "passports" for mothers and children to ensure successful pregnancies and deliveries. "No mother has died here since I started working," says Dr David. "But in the community, they do die."

When he arrived at the health centre, there was no power or water. With training from World Vision's Citizen Voice in Action programme, the



community successfully appealed for this provision, he says. "We got electricity. I feel like the mothers have received Jesus. I feel like I have received Jesus."

The health centre had been crowded and noisy, so World Vision helped the village to build a new wing, making the whole place a "nice, breezy environment" fit for the 49 staff and the continual flow of patients.

"We were given a cathedral," says David. "We have a partner. We have a friend. That friend is World Vision."

At the start of 2018, 40 per cent of the children in the community were immunised. Today, more than 75 per cent have this life-saving protection. Dr David says World Vision is special.

"You are different. You come down. You see. Mothers have a better experience."





World Vision seeks to create space for children to participate meaningfully, engaging and advocating with all who make decisions which affect them. The goal is improved child care and protection of girls and boys in families, institutions and communities. It takes everyone in Uganda to protect children from harm – including violence, sexual abuse, child marriage and child sacrifice.

In 2018, we empowered children as agents of transformation through child development and participation centres, school clubs and parliaments.

We enhanced age-appropriate life skills and campaigned for better child protection. A major success this year was our influence on the formulation of a new law on Prevention of Human Sacrifice to replace the old Witchcraft Law of 1957. Our approaches include:

Citizen Voice and Action: Empowered communities are encouraged to address issues of child protection

It Takes A World to end violence against children: World Vision's global campaign helped us to strengthen local and national child protection systems and enabled children to work together to create a safer environment Empowered communities as agents of transformation: Communities are their own advocates, monitoring services and improving service delivery

#### 71,915

children empowered as agents of

#### 100

engagements leading to policy change

#### **282.34** I

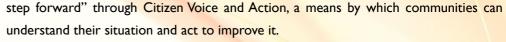
#### From Child-bride to Rights Advocate

After Rebecca Naggawa, 42, lost her husband in 2013, members of her husband's family began to visit to see which of her girls could be married off to get money to buy cows. She becomes tearful as she remembers giving her daughters in marriage at the ages of 14 and 15.

She had been married at 15 herself, so she felt she had to agree. She had no support, even if she had chosen the culturally inappropriate route of refusing a male relative. At the same time, people in her communities were beginning to understand that this culture was doing more harm than good. They compared their circumstances with those in more prosperous villages nearby.

"They were a step ahead, in terms of development," says member Augustus Bandikubi. "We said, we shouldn't lag behind."

They started to look for ways to change their situation, and that's when World Vision came and offered "a



Rebecca's community realised they were being cheated of long-term prosperity each time they married under-age daughters.

In 2017, Rebecca joined the group. She understood that what she had done to her daughters was wrong, though she had not been in a position to resist the pressure. Now, though, she has decided to stand in the gap for other girls in her community.

"I feel happy because I'm able to stand firm, where I can help others," Rebecca says. "I am now a perfectly changed person and have a good attitude toward education."

Rebecca's three grand-daughters, including five-year-old Leticia (pictured), will reap the rewards by being able to complete their schooling, unhindered by fears of child marriage.







In 2018 we worked to create peaceful homes and environments for girls and boys, protecting them from abuse, neglect, exploitation and other forms of violence. Children, youth and communities were empowered to prevent and respond to child sexual abuse and child marriage. We sought to strengthen systems and structures while enhancing the capacity of children and youth.

World Vision worked with the government to effectively implement the National Strategy for Ending Child Marriage, the Children's Act, the National Action Plan for Children, the Child Marriage Act, and the Master Plan on Eliminating Child Labour. Our approaches included:

**INSPIRE:** Promoting healthy relationships and choices among youth in Mityana district

It Takes A World to End Violence Against Children: Our global campaign was implemented in 82 districts in Uganda

Ending Violence Against Children including Child Sacrifice: Practical steps and advocacy to end child sacrifice in Rakai, Buikwe and Nakasongola

Ending Violence Against Children in Schools: Making education safer in Busia, Bugiri and Tororo

**SCOPE:** Reducing sexual violence against children connected to the road construction industry in Kabarole and Kamwenge

**Energy Sector Development:** Addressing gender-based violence and violence against children due to energy sector infrastructure projects

#### 133,170

children gained essential life skills through child parliaments, peace clubs and drama groups

#### 48,692

children participated in community dialogues on ending violence against children

#### 26,086

children could name at least three ways to protect themselves and others

#### 163

community child protection structures established

#### 828

community dialogues on harmful child practices

#### **Advocating For Children's Rights**

An argument at a primary school between 12-year-old Mary (names changed) and her classmate, Edith, led to a nightmare of abuse and bullying toward Mary by her teacher, who kept her out of the class for two weeks.

The girl pleaded to be allowed back, but the teacher told her to carry eight containers

of water to wash school floors every day for a week. When the punishment was over, the bullying and verbal abuse continued. Mary was taunted for having been abandoned, and the teacher encouraged her classmates to call her a lost cause.



After training in child protection by World Vision, another teacher in the school decided to start a child protection club. The "Peace Road and Vision Club" encouraged children to stop the kind of abuse that Mary was suffering.

The club appoints nine committee members who seek to resolve problems on their own, before passing difficult cases to their patron, the teacher who founded it.

Mary's case was one of those. After attempts to negotiate failed, the Peace Road and Vision Club discovered that the other girl in the dispute, Edith, was being favoured because she was baby-sitting the teacher's own children.

They turned the case over to the headmistress, who tried to mediate, but ultimately had to transfer the teacher to another school.

Mary is back in class now, and says she is considering joining the Peace Road and Vision Club herself. "It makes me happy to know that my fellow students took the responsibility to report the case to the teacher."





In 2018, World Vision provided life-saving support to refugees, especially children, from both South Sudan and the Democratic Republic of the Congo. We helped children to continue with their education, to get nutritious foods and to benefit from clean water and good hygiene. Child protection programmes ensured children were kept safe and lived peacefully.

Our approaches included:

**Child protection:** Child Friendly Spaces and professional case management helped thousands of children who were at risk from harm. We strengthened communities and enabled peace-building and positive parenting.

**Food Assistance:** Partnering with the World Food Programme, we distributed quality food commodities in the quantities and at the times it was needed, and established a monitoring system

**Water, sanitation and hygiene:** We installed four solar-powered water systems in Moyo, Adjumani and Yumbe for the refugees and their host communities, along with hygiene and sanitation awareness trainings, water tanks and "VIP" latrines

**Education** Early Childhood Development and Accelerated Education Programmes were provided and caregivers, trained using approved Ministry of Education frameworks

**Food security and livelihoods** Savings groups and microfinance services promote financial inclusion for refugees. Vocational training and start-up kits boosted many children's household income. The distribution of goats, chickens and effecient stoves helped families sustain themselves

Essential supplies New arrivals received essential household items

770,979 refugees reached

13,280 metric tonnes of food distributed

**59,563** 

people supported with more than eight billion Uganda shillings worth of cash donations

#### **Hope in the Face of Conflict**

A quarter of the refugees in Palorinya Refugee Settlement live with a disability. Annette Modong, a single mother of three children, is one of them.

Born in Uganda as a Sudanese refugee, Annette was a healthy and active child until, aged seven, she suffered from severe malaria. An injection in her thigh paralysed her right leg.

"I was always in pain and I kept falling sick. It was a challenge walking to

school and no-one would help."

After South Sudan became a nation in 2011. Annette, now 39, went back home. By 2017, the civil war there had escalated and Annette knew her family could not stay. They had resorted to sleeping in the bush to avoid armed attackers, and could never find enough food, water and firewood.



"I was scared I was going to die," she said. "Many people had moved to Uganda and so I decided to move back."

She used every shilling to get to Uganda, and is grateful that she was quickly given a small plot of land at Palorinya.

World Vision gave her one of 20 homes they had purpose-built for people with disabilities in the camp.

Annette has now established herself as a tailor. "World Vision took me for training in bag making and now this is something I also do to make money. I can pay for school fees, buy food and I am able to treat myself and handle my sickness."

Viola Moret, Annette's daughter, says she and her siblings are immensely proud of their mother. "She provides for me to go to school and I lack nothing. I want to be a nurse, and my mother is supporting me to achieve this."





We dream of all Ugandan parents being able to provide well for their children. By improving self-reliance, we aim to make small-holder farmers, agro-pastoralist families and youth economically self-sufficient and resilient when shocks and crises come.

In 2018, we increased the scale and quality of production on the farm, and helped farmers to collectively negotiate prices. Farmers were trained in financial management and saving group skills. Other approaches include farmer field schools to pass on skills, farmer-managed natural regeneration of the local environment, introducing techniques for soil fertility and water conservation, disaster resilience strategy planning, and our signature household-engagement approach.

**Local Value Chain Development:** Linking everyone in the growing, distribution and marketing of crops, supporting farmers to increase production and improve quality, while strengthening their relationships with buyers, suppliers and service providers.

**Savings for Transformation Groups:** Connecting saving groups to financial institutions and promoting a culture of money saving in the home.

26,785

farmers applied and practised improved farming methods

Saving for Transformation groups enrolled with 98.434 members

54.3%

households in project areas with sufficient food, year-round (up from 44.1% in 2015)

86.7%

children with sufficient diet diversity (up from 54.6%)

43.4%

parents and caregivers providing well for their children (up from 31.3%)

#### **Information fostering Farming**

Laban Bamwenda, 46, of Irobe village in Kibaale district, recalls how his mother encouraged his love of farming from the age of seven. He had never made it truly profitable, however, because of his humble origins, a lack of training and unexpected

climatic changes.

World Vision support has made the difference. now use scientific weather and climate information to plan for my agricultural activities, a thing that was not possible before I received training and started getting updated weather



information," Bamwenda says. "I realised I could do a lot on my land. I could cater for home consumption as well as earn an income from the sales of the surplus."

Inspired and equipped, he turned more than three acres of his land into a commercial banana plantation, and used the rest for livestock, forestry and bee hives. With his new income, he rented two acres to grow crops for home consumption.

"I had had this land for years," says Bamwenda, who learned about mulching, timely planting, pruning, water harvesting, agro-forestry and micro-irrigation using a water pump owned collectively by the farmer's group he and 32 others have formed.

Bamwenda is a father of eleven children and takes care of five dependents, so his ability to pay school fees for them all is noteworthy. He constructed a new house and adopted the energy-saving stove he had been taught about.





Faith leaders are the key to many challenges which perplex traditional development workers. They are respected in their communities, can mobilise many people to act, and can be a voice of reason on issues relating to child development, health and protection. We have stepped up our efforts to engage them in addressing significant development issues using proven and exciting methods.

As part of our global campaign, It Takes A World to End Violence Against Children, World Vision and the Inter-Religious Council of Uganda held a dialogue with 80 religious leaders in June 2018. Participants committed themselves to empower children with life skills, critical thinking, mentoring and spiritual nurture. In addition, they promised to promote good parenting, marriage counselling and ensuring children stay in school by preventing child marriage.

Other models we are using:

**Channels of Hope:** Mobilising the faith community to stand alongside teachers, local government and other leaders to implement responses to beliefs and behaviours which lead to abuse and violence against children.

Maternal and Newborn Child Health: Another application of Channels of Hope, the faith community responds to health issues affecting pregnant women and infants.

**Empowered World View:** A biblical approach for individual and group transformation of beliefs, mindsets and behaviours, which affirms people's dignity, and encourages them to participate in sustainable transformative change.

**Celebrating Families:** A World Vision curriculum to create a safe and loving environment for child wellbeing and nurture, emphasising the vital role of healthy family life.

#### 120

faith and community leaders trained in child protection through Channels of Норе

#### 35

faith and local government leaders trained to run workshops promoting maternal and newborn health

#### 187

farmers attended the 'empowered world view' training, promoting productive farming and innovation

#### 150

parents equipped with parenting skills through Celebrating Families

#### **How Mindset Change Saved Sarah**

Sarah, 33, was on the verge of abandoning her home, her husband and her three children. Increasing poverty was leading to misunderstandings between the couple that were escalating into regular shouted arguments.

Life was transformed for Sarah, from Awelobutoryo village in Oyam district, after she attended a World Vision "empowered world view" training.

She came home determined to see things differently, and to use four acres of land she and husband had inherited to change their

lives. "I didn't want to waste any more time," she remembers. "All I needed was a mind-set change, which I had after the training."

She set aside three acres of land to grow cassava that she supplies to the nearby Acaba Senior Secondary School. She also changed her thinking about her husband's struggles.

"I realised my husband needed my support. As a family, we had many needs - caring for and educating our children, and constructing a permanent house. All these and more could not be left to him alone. I had to come in and support him."

Besides growing cassava, beans, tomatoes and onions, Sarah started rearing pigs, feeding them with food waste from the school. Profits from the sale of piglets was quickly transformed into roof sheets for the family's new home.

Today, Sarah says her relationship with her husband is "fantastic – we now have an open discussion and resolve issues together."

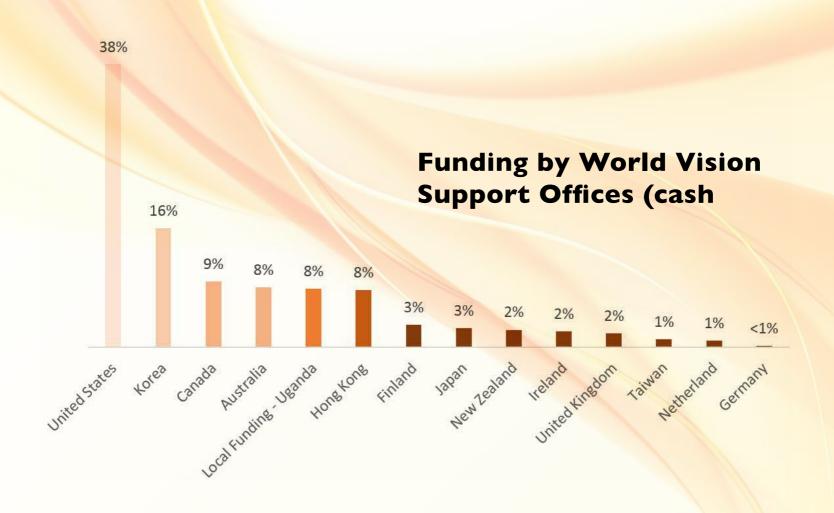
Others have noticed the changes, and Sarah has become a champion for healthy relationships in her village. She has helped to reconcile five families, ensured absentee children go back to school, and has passed on the training she received to about 165 other homes.



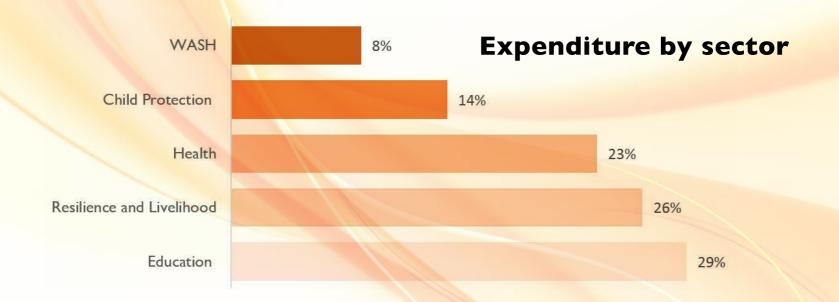


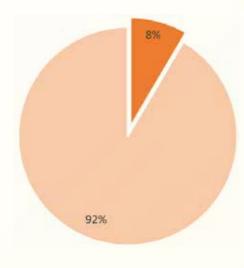


Most of World Vision's food response was provided in cash, and was included under Government and Multilateral Grants.



### **Expenditure**





In 2018, 92% of World Vision Uganda's income was spent on our field programmes. The remaining 8% enabled vital administration and support services.



Our vision is "fullness of life for every child - and our prayer for every heart, the will to make it so".

We acknowledge that we cannot achieve our vision without partners in every aspect of our work.

On this page, you will see the logos of many of the partners with whom we have worked with in 2018. We value each and every partner from the community level to global organisations. The list isn't comprehensive. This page is our tribute to you all.

Thank you for the trust you have shown us



















Global Affairs Canada



















#### Saving Girls' Futures

When Janet was 15, her father sent her to stay at her aunt's house. She wasn't aware that this innocent family visit was actually part of a darker plan. "While at my aunt's house, I found out that I was going to be married off to an older man," Janet explains.

Janet remembered what she had learned in primary school, where she was chair of a World Vision Child Protection Committee at her primary school. She knew this wasn't right – so she called Joyce, her mother.

A former child bride herself,
Joyce did not wish the same fate
for her daughter. She called Janet
back home. They enlisted the help
of the Citizen Voice and Action
Committee, another World Visioninspired self-help group, to ensure
Janet's father could not marry her
off without risking prosecution.



Now in secondary school, Janet has started a Child Protection Club

to help any of her peers who may face similar pressures to marry, or drop out of school. She says, "I started this club to share my story and help students at my school learn how to protect themselves against abuse."

In 2018, World Vision expanded its child protection clubs, Citizen Voice and Action committees and other means to help children know their rights and speak out when they are threatened.

#### **Our Mission**

To follow our Lord and Saviour Jesus Christ in working with the poor and oppressed to promote human transformation, seek justice and bear witness to the good news of the kingdom of God

#### **Core Values**

#### We are Christian

In the abundance of God's love, we find our call to serve others

#### We are committed to the poor

We are called to relieve their need and suffering, engaging a relationship between the poor and the affluent

#### We value people

We regard all people as created and loved by God, each with a unique claim to dignity, respect and intrinsic worth

#### We are stewards

We are faithful to the purpose for which we receive resources and manage them in a manner that brings maximum benefits to the poor

#### We are partners

As members of the World Vision partnership, we accept the obligation of joint partnership, shared goals and mutual accountability

#### We are responsive

We are responsive to life threatening emergencies as well as complex social economic situations requiring longterm development

