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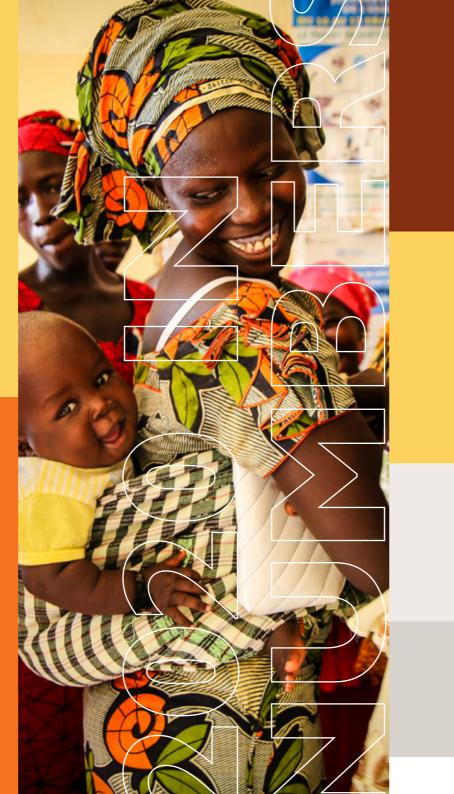
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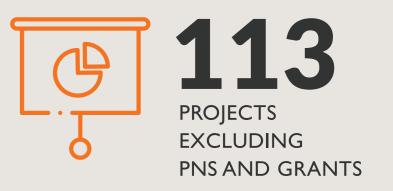


18.8 million ANNUAL BUDGET





222 STAFF





LONG - TERM **PROGRAMS** (15 TO 20 YEARS)



3,501,000

CHILDREN IMPACTED THIS YEAR



55,586

CHILDREN ENROLLED IN THE SPONSORSHIP PROGRAM

54% OF WORLD VISION SENEGAL FUNDING COMES FROM CHILD SPONSORSHIP



OF FINANCING FROM PRIVATE, BILATERAL AND MULTILATERAL PARTNERS

Message from the National Director,

Dear colleagues, Dear partners,

I am very pleased to share with you the fruits of World Vision Senegal's labors during fiscal year 2020: the culmination of the efforts and dedication of all those who have a stake in the well-being of the children we serve. We give thanks to God whose hand has been visible in our work among the most vulnerable in our communities, and by the same token we acknowledge the need for His presence in all our future interventions.

The world has been transformed in an unprecedented way by the COVID-19 pandemic. This situation has threaten somewhat the achievements in terms of children's well-being. World Vision has been active in Senegal since 1984, taking a stand against the despair of

vulnerable children, advocating for their well-being, and being a voice for the voiceless and a partner for poor and oppressed communities.

It was clear from our earliest beginnings that we needed to win the confidence of local people. We chose community development programs that would empower them and restore their dignity, especially to the children among them. This is a large part of why our long-term programs are rooted in communities.

Besides many other achievements, we are proud to have contributed to:

- I. Promoting equal access to quality education and training for children by increasing the number of reading clubs and then adapting them to the COVID-19 pandemic:
- 2. Working directly with the government of Senegal in the fight against COVID-19;

- **3.** Improving nutrition for the under 5s and ensuring that all women of childbearing age enjoy better health and nutritional status in areas where World Vision operates:
- 4. Ensuring that all children live in shock-resistant households where everyone can be fed, thanks to the growing number of Savings and Credit Groups or S4Ts (Savings for Transformation):
- 5. Expanding the number of Child Protection Committees to ensure that children are protected from violence, exploitation and abuse.

Our COVID-19 response

World Vision Senegal has supported vulnerable communities during 2020, a year so deeply marked by the COVID-19 pandemic.

This was the impetus behind the Rainfall Deficit Response Project in the Kolda region, funded by ARC Réplica, which supported at-risk local people through cash disbursements and interventions in nutrition, enabling them to meet their urgent needs and mitigate shocks. An overall budget of US \$ 1,200,000 was deployed for

this intervention. Cash to the value of US \$ 690.000 was distributed to 24,922 affected people, a total of 120,000 CFA francs for a household of 8 members over the 3 months of lean season. Additionally, a substantial amount of fortified flour worth US \$ 213,000 was distributed to 7,347 women including those pregnant.

As part of its COVID-19 response, World Vision Senegal mobilized US \$ 1,489,272 from its contingency funds and sponsorship project funds.

Overall, during this emergency relief phase, World Vision Senegal made a positive impact on the lives of children and vulnerable communities, thereby contributing to the implementation of the COVID-19 National Response Plan led by the Government of Senegal.

This response served furthermore to confirm the standing and commitment of World Vision Senegal in the company of Governments and other strategic partners, through:

• Its contribution to the design of Senegal's National COVID-19 Response Plan in concert with the Ministry of Health, WHO and USAID / CDC;

• Its participation in the national coordination of the fight against COVID-19, and in the daily meetings of the Center for Emergency Health

- Operations (COUS); • Its support for the Ministry of Health intervention plan through the supply of hygiene equipment and personal protective equipment;
- Its collaboration with religious leaders and communities in order to contain the transmission of COVID-19 and to reduce its stigma.

None of this work would have been possible without the unwavering support of our partners and donors around the world, and we take this opportunity to thank them.

We were particularly delighted this year to welcome our major international donors, who were able to assess the impact of our field projects in the areas of education, water sanitation and hygiene, and nutrition. These various visits have strengthened our ties and above all they have helped us to see the wider potential for our partnerships over the coming years.

Management outlook for 2020

Our ambition for fiscal year 2021 is to continue to pool our resources and maximize these achievements in collaboration with the Government and all of our various partners. The priorities for 2021 will be to build on the experience and considerable progress in scaling up innovation that we have made in recent years, and to implement programs that will progressively improve the well-being of Senegalese children as we perfect our policies and practices.

We rely on all our partners to achieve this. God Bless.

Mrs Antoinette Habinshuti National Director



Impact Report 2020 Foreword

A Message from the Chair of the Advisory Council,

Dear Partners.

On behalf of the World Vision Senega Advisory Council, I have the great pleasure of sharing with you our Impact Report for the fiscal year 2020.

During the 2020, the entire planet, including Senegal, was convulsed by the COVID-19 pandemic and its negative impact on communities and children in particular.

Unsurprisingly, the situation arising from the pandemic has hampered our usual field activities in terms of pursuing World Vision's 24 development programs in Senegal. However, these difficulties have not stopped us from continuing to motivate our teams and appreciate their deep commitment to achieving the overall objectives of our organization. Numerous virtual meetings were organized with the

World Vision Senegal leadership, allowing the Advisory Council to work in close collaboration with the National Directorate by providing it with strategic recommendations which targeted objectives for the well-being of the most vulnerable children in Senegal.

The highlights of the fiscal year 2020, covering the period from October 2019 to September 2020, can be summarized around the following points:

- World Vision Senegal's COVID-19 response, which has penetrated all regions of Senegal. Beyond the recommendations, the Council played a leading role in activities relating to the World Vision Senegal COVID-19
- From the point of view of the governance of the organization, the progress achieved made 2020 a unique year. Indeed, all member National Offices with boards of

directors or advisory councils, as well as the board of directors of World Vision International, are subject to a peer review every five years in accordance with the mandate of the World Vision International board of directors. The World Vision Senegal Advisory Council was required to successfully pass the peer review, which is an essential process to ensure alignment with the main

Partnership.

As a reminder, the World Vision Senegal Advisory Council was established in 2016 and has gone from strength to strength each year, playing a leading role in the achievement of 'Our promise' of life in all its fullness to the most vulnerable children of their communities.

governance requirements and mastery

of the fundamental articles of the

Moreover, during 2020 the Chair of the Ministry and Strategy Committee Mr. Etienne DIENE represented the Advisory Council at the World Vision International Triennial Council, which was held in the Philippines 10-12

November 2019 under the banner 'Going further than we imagined'. The Triennial Council is the supreme body of World Vision and our attendance has only reinforced the important role of our Advisory Council within the organization.

• Carrying out its remit to provide strategic support to the WVI-Senegal National Office, the Council also participated in the development of the World Vision Senegal national strategy 2021-2025, incorporating adaptations to the COVID-19 situation.

This year 2021, already deeply marked by the COVID-19 pandemic and its various consequences, will be a year in which World Vision Senegal will press ahead with its mission to the population and will seek, among other objectives, to mitigate both the impact of the pandemic on communities and also its various direct and indirect effects on children, especially the most vulnerable.

The Advisory Council will lose no time in seizing any opportunity that arises to renew and solidify ties with the communities we serve, to become more fully immersed in World Vision's interventions in the field and to support the organization in its desire to be constantly improving its services to child well-being.

May God bless you and bless us all.

Ms. Thérèse Turpin Diatta President - World Vision Senegal Advisory Council





We are **partners** for Impact

We are at the service of the most vulnerable girls and boys

Inspired by our Christian faith, we help children from all walks of life, even in the most dangerous places.

We are driven by our desire to make sure that every girl and boy has what they need to grow in body and mind. Our more than 37,000 employees around the world work hard to give children ways to live joyful lives, to become all that Jesus created them to be, and to go further than they could have possibly ever imagined.

Guided by over 70 years of experience and expertise, our dedicated staff use proven and effective development and relief practices to empower communities and bring about real, lasting change.

As a leading global partner, we work alongside partners, stakeholders, families and communities to transform lives and bring hope. As a result, all of our lives are enriched.

Together, with our partners, we have had a positive impact on the lives of more than 3.5 million vulnerable children in Senegal and 200 million around the world.

We have the privilege of serving and working to see relationships restored and communities transformed, all as a reflection of the unconditional love of God. And we humbly recognize that without the goodness of God and the generosity of donors, we simply could not do what we do.

Our position statement sets us apart in the world.

Our goal is to help the most vulnerable children overcome poverty and live their lives to the fullest. We help children from all walks of life, even in the most dangerous places, inspired by our Christian faith.

Our Vision for every child, life in all its fullness, our prayer for every heart, the will to make it so.



Above all else, the fiscal year 2020 saw a decisive turning point with the advent of the COVID-19 pandemic and its impact on all areas of life.

In May 2020 we surveyed families living in our 24 programs for a snap assessment of the early consequences of the pandemic. The results summarized below make for alarming reading:

62% of children are not wearing protective masks mainly due to unavailability and lack of money to obtain them.

84% of households cut the number and quantity of meals per day at this stage of COVID-19. Before COVID-19, 84% of households were managing to provide three meals a day (April - May), but now 63% of them have reduced the number of meals by skipping breakfast (67%) which is a vital meal for giving children the right nutrition.

7% of children had encountered numerous forms of violence and abuse so far during the COVID-19 pandemic (verbal and physical violence, work unsuitable for their age, sexual abuse, child marriage, etc.)

74% loss of income recorded as one of the initial impacts on households of COVID-19, due to a halt on economic activity, nationwide restrictions on movement and the closure of weekly markets (loumas) which are the main means of selling local produce.

48% of households have children who go to bed hungry. This situation arises three times a week in 32% of cases, twice in 28% of cases and once in 17% of cases.

93% of children had not accessed the online school programs set up by the Senegalese Ministry of National Education at this stage of the pandemic.

This situation caused World Vision to align itself with the Senegalese Government's declaration of a Public Health Emergency, triggering a humanitarian response at national and local levels in accordance with the Senegalese Government's strategic plan.

Thanks to the COVID Emergency Response, for which the Global Partnership provided guidance, and especially to the flexibility of the WVS National Strategy, which was modified to deal with the fast-changing context, the 24 programs were able to re-assign 20% of their budgetary resources to fund the COVID-19 response.

Rallying to the call of the Government of Senegal to support the Strategic Response Plan, World Vision Senegal's contribution came into play in 37 Health Districts identified as significant hotspots for the spread of COVID-19 (i.e. large cities and border regions). World Vision Senegal's sizeable contribution, which was fully consistent with the National Response Plan, covered:

- Strengthening preventive measures to limit the spread of the virus (awareness, protection kits, collective equipment, etc.);
- trengthening health systems and strengthening the capability of health actors to react to COVID-19 (training, educational tools, etc.);
- Advocacy to decision-makers and cooperation with other organizations in order to protect the most vulnerable children (meetings, TV shows and social media);
- Support for children affected by COVID-19 (aid and contribution to psychosocial support);

This contribution arriving at a very early stage after declaration of the pandemic has been rightly credited as one of the actions which enabled the Government of Senegal to curb the spread and mitigate the impact as infection began to take a hold across the country.

Simultaneously, the implementation of three technical programs against the backdrop of the pandemic:

- Strengthening the Quality of Education & Life Skills,
- Strengthening the Protection and Participation of Children,
- Health and Nutrition.

supported by two contributory sectors:

- Strengthening livelihoods and family resilience,
- Water, sanitation and hygiene (WASH),

has resulted in a direct impact on more than 236,467 children aged 0 to 18 in our 24 Area Programs and more than 3.5 million children through Advocacy initiatives taken up by our supporters across the country. Moreover, the humanitarian response at national level has reached more than 6 million people (children and adults).



3,501,000

children reached nationally (Advocacy).

236,467

children impacted in our Area Programs



120,760 children impactedby the Microfinance program (VFS)

55,586 children registered

for Sponsorship



Water, Sanitation and Hygiene (WASH)

During fiscal year 2020, the SENWASH program facilitated the implementation of sectoral interventions relating to access to water, hygiene promotion and access to adequate sanitation. In collaboration with the World Vision Senegal programs (APs). various objectives were achieved.

Children and adults gained access to drinking water and latrines and have become aware of good hygiene and sanitation practices. Concentrating on the most vulnerable households, the program improved school infrastructure and health posts.

Communities, municipalities or households

At community level, 16,941 people gained access to drinking water when a water supply network was extended in the Tattaguine AP and a borehole was renovated in the village of Guemédjé in the Saraya AP. In addition to this, 4,198 households received training in awareness and water treatment techniques and skills.

The construction of a borehole in the village of Missirah Dantila and the renovation of hand pumps for five boreholes in the surrounding villages brought drinking water within reach of the local people there.

As part of the COVID-19 National Response Plan, preventive actions were taken in partnership with the Ministry of Health to widely disseminate knowledge of protective measures. These interventions contributed to a change in the behavior of the communities, which might explain the relatively low levels of infection during the early stages of the pandemic and in rural areas particularly.

The installation of upgraded latrines in the areas of Dialacoto, Kédougou and Saraya contributed to the improvement of household sanitary conditions.

Otherwise, mobilization activities took place in 10 villages (8 villages in the Mbéllacadiao AP and 2 villages in the Niakhar AP), where 69 latrines were built for the benefit of

690 people. This helped not only to safeguard the health of the beneficiaries but also to restore their dignity. The aim of the mobilizations is to change behavior in order to step up the prevention of water-borne and diarrheal diseases in these targeted villages. Ramps giving access to people with reduced mobility were incorporated into the construction of the latrines.

A total of 36,145 people gained access to adequate sanitation in the community. The Community-Led Total Sanitation (CLTS) approach also took on the management of different types of household waste. The newly-established CLTS committees will be responsible for making these advances sustainable in every village. Thus, 38 WASH committees were trained or relaunched and trained, and equipped with a resource mobilization system for maintenance and repair.

4,229 household handwashing facilities were installed to promote hygiene and good practices in accordance with the implementation of the CLTS approach.

69,080 people are now aware of the importance of good hygiene practices

Meanwhile, 45 local artisans and entrepreneurs were trained in the sale of WASH products and the repair, maintenance and construction of water and sanitation infrastructure.

6 WASH-focused Citizen Voice and Action (CVA) groups and 917 religious leaders participated in hygiene, sanitation and behavior change programs.

This work by the CVA groups triggered the mobilization of the mayors, who supported their communities for access to adequate sanitation by each paying towards the cost of 200 latrines for the benefit of the most vulnerable

Schools

The program provided 1,884 students with access to hygiene and sanitation facilities in 26 schools, of which 4 were equipped with a menstrual hygiene management system.

1.776 students in 12 schools benefited from the availability of a drinking water point (96 taps installed in schools and nine 9 water points renovated) Interventions in schools in Netteboulou, Saraya and Kédougou provided drinking water and improved sanitation facilities.

This promotes healthy living for children and their families and helps to improve the conditions for learning and retaining children in school.

Following interventions under the COVID-19 National Response Plan, 148 schools have benefited from handwashing systems and 17 schools have set up clubs running WASH activities.

Staying with in schools, Koungheul AP has installed standard toilets in 4 schools, in addition to 5 water points. We have 872 student beneficiaries including 494 girls in schools. 10 taps have also been placed in the 4 schools to facilitate a water supply that meets the required standards.

Health care institutions

In the central zone (Fatick, Kaolack and Kaffrine regions), initiatives based at health facilities have just got underway with the Mabo WASH project.

This involves training health personnel at three facilities for eight health workers, ten religious leaders and the establishment of committees of community actors at target locations. Handwashing facilities were put in place as part of the COVID-19 response in 16 health facilities.

Best practices and innovations

One outstanding development is the signing of a memorandum of understanding with the Access project, which enabled us to upgrade the latrines using SatoPlan. The latrines previously in position did not have a fully sealing soil pipe and allowed flies through, meaning that the criteria for End Open-Air Defecation (EOAD) were not 100% met.

The new mechanism fitted with a valve ensures that the soil pipe opening remains completely sealed. With SatoPlan a loose cover is no longer required, discouraging flies and odors. This mechanism also facilitates the maintenance of the latrine in the sense that it is very smooth and allows waste to pass easily. Its valve functionality is very practical.

The other innovation concerns the mobilization of mayors to help the most vulnerable households to have latrines. To be precise, the mayors of five municipalities each contributed a sum of one million CFA francs, or \$ 1,779.35 for 200 latrines.

In the second half of the year with the COVID-19 pandemic in full swing, handwashing became the best practice and everyone learned to wash their hands properly in order to slow the chain of infection.

In all public places, handwashing facilities of all designs have been distributed in order to make all this possible and frequent. In the same spirit, physical distancing is also being observed.

The involvement of religious leaders in WASH interventions has been an important factor, especially for behavior change activities. Women's groups have been trained and equipped to make soap and sanitary towels in communities.

Behavior change

Practices such as handwashing and waste management have been adopted as a priority in this unique year of resistance to COVID-19.

As part of the CLTS approach, the behavior change aspect - which is conducted as a participatory process - is one of the most notable strategies in our intervention areas.

WASH committees have been established and action plans drawn up in order to ensure the sustainability of interventions in APs. This is evidenced by systematic handwashing habits at critical junctures (leaving the bathroom, before and after eating, etc.).



Health & Nutrition

Achieving the Sustainable Development Goals (SDGs) in health remains a priority for the State of Senegal, which under the new National Health and Social Development Plan (PNDSS) 2019 - 2028 has defined these three priority areas:

- Governance and financing of the sector;
- The provision of health and social action:
- Social security in health:

This means that our goal of improving the health of mothers and children is fully aligned with the vision of the Plan: all individuals, all households and all communities are to benefit from universal access to healthcare and quality social action services without any form of exclusion.

Through its health programs, World Vision Senegal is committed to the vision and grand projects of the Ministry of Health and Social Action (MSAS). In this spirit, three flagship interventions have been designed for seven Medical Regions comprising 19 Health Districts duly competent to address the priority areas of the PNDSS:

- Fighting COVID-19 through an MSAS-approved response plan;
- Improving the nutritional status of children under 5;
- Developing mutual health organizations with a view to providing universal access to healthcare services.

In practice World Vision Senegal also mounted its own response plan at program level through an effective partnership with the health authorities in 8 Medical Regions comprising 37 Health Districts. This response was centered around four operational objectives:

- Strengthening health systems and professionals;
- Strengthening preventive measures to limit the spread of the virus;
- Cooperating and advocating for the sake of protecting the most vulnerable children:
- Supporting children affected by COVID-19.

The response covered the whole country and specifically the 24 World Vision programs in Senegal, which directly reached the 57,063 sponsored children.

Furthermore, the strategy for interventions addressing malnutrition in the under-5s was adapted to COVID-19 and continued uninterrupted, with fortified flour being distributed to children aged 6 to 59 months suffering from acute malnutrition.

Ongoing communications and awareness-raising have had the effect of extending the reach of mutual health organizations in World Vision programs, especially with a large contribution from grants such as the 'Strengthening Health Systems' (RSS +) project.

The various interventions mentioned below, implemented through coordinated measures at all levels, have enabled us to obtain these results:

- 35.400 COVID-19 factsheets distributed to community health workers:
- 721 health providers (nurses and midwives) trained;
- nity actors trained and supported;
- e reached through the promotion of preventive behaviors:
- s distributed to vulnerable communities:
- n received nutritional care including 81,202 boys and 77,664 girls;
- used health insurance mutuals across World Vision's 24 programs;
- 97 out of 97 health insurance mutuals were supported and rendered operational in our APs, i.e. 100%;
- 56 out of 56 Health Development Committees were supported and rendered operational, i.e. 100%;
- ion to 3% in our area. This figure is better than WHO recommendations (5%).



Child Protection and Participation

No single organization can, on its own, effectively address the challenges of communities However, children have found their own way to take a stand against COVID-19 -particularly these of children- in all aspects. Partnerships like 'loining Forces' push us to drop our egos and our logos, and commit to collaborate in areas where only "together" can we achieve significant improvements in children's lives.

COVID-19 is more than a health crisis. Addressing it takes a coordinated and strengthened effort from all stakeholders, with strong leadership from country governments, bilateral donors, NGOs, and beneficiaries. The only way to address any of these challenges we face is the same way we have addressed our work as partners – together. The rule of the game is: together.

A study of the impact of the COVID-19 pandemic on the most vulnerable groups in Senegalese society, namely children and young people, was carried out in 2020 to see how the health crisis was affecting them in their development and well-being. A child consultation project was conducted in our intervention areas in order to explore the views and experiences of children and young people of the COVID-19 pandemic, and to present the main recommendations they have for governments, including the strategies which children have initiated in support of their peers and communities to protect themselves against Violence, Abuse, Neglect and Exploitation (VANE).

The study of repercussions of COVID-19 on the lives of children showed that the main concerns are the measures taken by the authorities concerning health, administration and law. This situation has created profound changes in lifestyles and relationships, as much in families as with their peers and other members of the community (increased domestic workload for some, loneliness and stress for others, learning new habits for physical distance...).

by giving their time to community initiatives such as awareness-raising, making DIY handwashing equipment and supplying hygiene products around the community. The study found that the health, social and economic impacts of COVID-19 have disrupted the environment in which children grow up and develop. Hence 16% of children observed cases of violence or abuse in their communities.

Similarly, 15% of children reported an increase in violence at home, and 41% felt in danger during this stage of the COVID-19 pandemic. Another cause for concern is that 10% of children reported experiencing threats or indecent proposals, alongside other harmful side-effects of their consumption of social media. Indeed, 10% of them have had access to inappropriate audiovisual content on the internet, and 4% have on at least one occasion received inappropriate content or have been solicited by a third party to send indecent photos or do things that made them feel uncomfortable.

The study also revealed that the circumstances of the pandemic also gave children the chance to show off their know-how. Whether giving out masks, hand gels and soap, or by taking part in product demonstrations, postering campaigns or events where agents raise awareness at weekly markets, or even by distributing food, children have claimed a role suited to their age in the fight against the COVID-19 pandemic.



Strengthening livelihoods and family resilience

World Vision devoted its endeavors in the sector 'Livelihoods and Resilience' to the COVID-19 response by facilitating soap production to accompany its awareness campaign on

48 savings groups from 13 programs were trained and equipped to produce September 2020, 12,078 units of soap were produced by the groups and bought children, including 3,653 in sponsorship.

My name is Mamadou. I am 14 years old—whose earnings dropped once COVID-19—increased their production capacity to nd I am a student in 4ème/8th Grade. I made already declining yields even live with my parents in my home village worse. My mother had no fixed income where my mother is a member of a Savings 4 Transformation Group (S4T). from time to time but not enough to

Before my mother joined the group, at home we very often went without. We even struggled to get soap to wash ourselves and do the laundry. The cost of the products simply put them beyond our reach. So you can imagine the level of our exposure to the risks of COVID-19 business and make an income. After a infection.

Besides my school fees, I had a lot of needs of my own which my parents were making their own soap. They started unable to meet. My father is a farmer

and would manage to sell some produce really get by.

When World Vision began setting up the Savings 4 Transformation groups in our village, my mother followed many of her friends in joining and started to pay in and take loans in order to do few months, World Vision helped them get training in soap production. After this training, she and her friends started school and even medical expenses." by making soap for family use and then

be able to sell the surplus. Over time this has boosted their turnover, and it's working out very well for everyone. Even better, she is now able to look after herself but also to look after us. She is more radiant and serene now, unlike before. Things are starting to change at home and now I hear my mom talking about savings and saying she is now managing to put some money by.

Soap is no longer an issue at home because we have enough and in addition my mother is now on top of all my



Education & Life Skills

During fiscal year 2020, World Vision Senegal continued to implement the 'Unlock Literacy' approach in 19 programs with the aim of improving the reading skills of students during the first three years of elementary school.

This approach combines training children on the five components of innovative reading, training parents on supporting children at home, creating additional reading resources from local materials and setting up reading clubs in the community. Since 2016, the teachers of the classes concerned have been trained every year and monitored by the Education Inspectors using standardized tools which they have shared with the various stakeholders. This year a new tool for monitoring learning in class and in clubs was introduced, called 'Measuring Evidence of Quality Achieved (MEQA)'. It took the form of training for all inspectors, Education specialists and Design, Monitoring and Evaluation specialists.

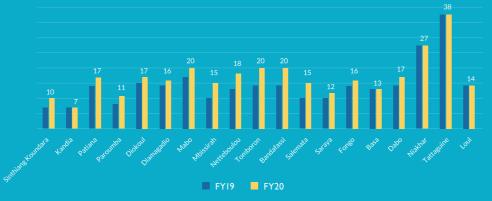
Despite the backdrop of the pandemic and in particular the Government's decision to temporarily close schools, World Vision Senegal and the communities have helped to mitigate locally the negative impacts on children by increasing reading clubs, boosting the number of facilitators, and training teachers on the initiative. The combination of these actions has resulted in:

- Direct interventions in 194 elementary schools;
- Training for 798 teachers in innovative techniques for teaching reading;
- Training for 424 community volunteers' teams to support the children;
- Launching 323 community reading clubs;
- Welcoming 19,281 children in community reading clubs;
- Producing 12,534 reading booklets

Development of reading clubs

Some children learn to read in class with the help of the teacher using the classic method of reading tuition, while others learn better with the help of peers. The reading club is a learning space that enables the child to learn to read in a playful way. It favors helping each other, play and the freedom to choose resources and learning content. Outside of school learning, the 'Unlock Literacy' model promotes the children's attendance at reading clubs because they love them as learning spaces, and the communities clamor for them.





Each year new reading clubs are set up in schools, enabling children to learn to read in their communities. The graph shows a significant increase in the number of clubs between 2019 and 2020, particularly in the Tomboron, Bandafassi and Nettéboulou programs.

This approach is the driving force behind a substantial year-on-year improvement in the number of children who can read and understand. Between 2018 and 2019, this climbed from 22% to 37% across all programs, a rise of 15 points. The children's annual performance in reading is the result of in-depth teacher training on the approach matched by an enthusiastic take-up of club activities on the part of the children, who are benefiting from thousands of reading booklets based on local folklore becoming available in the community.

With schools being closed due to COVID, World Vision has supported the continuity of children's education through the distribution of reading resources for home use, and making parents more aware of how to support children at home. In addition, 800 schools were supported with hygiene kits and materials to allow students and teachers to resume lessons during the pandemic.

World Vision is therefore resolute in its commitment to support the government in meeting the challenges of quality of education and reaching the target of '80% of students knowing how to read and understand'.



Faith and development

As we have experienced, the COVID-19 pandemic has made 2020 a very difficult time for humanity, but this is anything but an excuse for our organization which by its very nature is concerned with providing a faith response in this struggle for human survival. In a world troubled and fearful about what the next day may hold, the timing was right to call on religious leaders to declare themselves present and ready to support their communities and soften the blow of COVID-19.

This was the inspiration for a training module designed to guide religious leaders through reflective workshops teaching them about the nature of the virus and its pathology in the human body, so they could understand how to protect themselves and their communities, and to be aware of how to offer psychosocial support to families and the community at large.

A total of 358 religious leaders have been trained in Channels of Hope for COVID-19 in 35 Health Districts in Senegal. This effort was carried out thanks to technical collaboration with the District Chief Doctors who took responsibility for following up with post-training activities.

At the end of this training exercise, religious leaders of all faiths enacted their COVID-19 response action plans, rallying 2,148 members of their congregations to take part in community awareness-raising efforts. Equipped with courage, IEC resources, megaphones, hygiene kits and masks, these community action and hope teams succeeded in reaching out to 107,400 households, or approximately 751,800 people. In the regions of Kolda, Tambacounda and Kédougou, the Channels of Hope for COVID-19 training was combined with training on 'Water, Sanitation and Hygiene', commonly referred to as WASH. As a result, 197 religious leaders gained the necessary skills to promote WASH in their communities.

In the same vein, a television program entitled 'The Pastor's Voice' was produced to contribute to the spiritual awareness and nurture of families. This program offered a platform to our National Director to speak about the contribution of women in fighting the pandemic.

Children were not left out either, themselves producing two awareness-raising videos on protective measures, by children for children.



Advocacy

During this year, World Vision practiced both internal and external cooperation in order to advance the children's rights agenda in Senegal. The organization took advantage of celebrating key days dedicated to girls, children and women as opportunities for advocacy. These include:

- The International Day of the Girl, which offered an opportunity to renew our commitment to respecting their rights and protection, and especially to ending child marriage in Senegal;
- The International Day of Zero Tolerance against Female Genital Mutilation, in partnership with the Family Department of the Ministry of Women, Family, Gender and Child Protection (MFFGPE), UNICEF and UNFPA as part of their joint program on the elimination of FGM in Senegal;
- International Children's Day celebrated on November 20 under the banner of CRC30, being the celebration of the '30th anniversary of the International Convention on the Rights of the Child', which was a highlight during this fiscal year. It was a successful test of what we can do together with other protection-focused organizations;
- The celebration of the 'International Handwashing Day' to remind people of the importance of hygiene and to call for greater incorporation of this sector into public policies:
- The celebration of International Women's Day in order to call for the implementation of the State's 'gender' policy and to be more reflective about this within World Vision:
- The commemoration of the Day of the African Child which allowed us as actors to reflect on child-friendly justice.

This year was also characterized by our growing presence within certain flagship coalitions intrinsic to work in the area of children and the well-being of their families. It is with this motivation that we have renewed our commitment to certain coalitions of which these are the most prominent:

- Commitment to CONAME to reduce the rate of child marriages in Senegal and call on the State to adopt the Children's Code campaign 'Tel na' ('Too early') to raise awareness of the scourge of child marriage. World Vision Senegal led the national workshop on the development of the national plan against child marriage in Senegal;
- Commitment to the 'Joining Forces' coalition: World Vision Senegal led the country's candidacy for the second cohort of the EVAC (Ending Violence Against Children) component of the coalition. As such, World Vision has coordinated the activities of the coalition throughout this year

As part of advocacy towards the supreme objective of our current strategy, we have partnered with the MFFGPE to organize a national workshop for the Child Marriage Prevention Action Plan in Senegal. This activity, propelled entirely by the World Vision, is a decisive step towards embedding the proposals into the forthcoming budgets of the State and partner organizations - a major advance towards eradicating this phenomenon which continues to plague our society.

During the 'Hidden Heroes' campaign, key messages pronounced by various stakeholders reiterated the urgency of adopting the draft Children's Code, and our partnership with the Futur Média Press Group gave us peak-time access to television and radio channels in order to call for the adoption of this bill. Our ads featured subject experts who spoke of the steps taken towards finishing this long process for once and for all...

In partnership with the MFFGPE, World Vision Senegal attended and fully directed the last national meeting on the Plan for Removing Street Children. This strengthened the consensual approach towards interventions aimed at the removal and rehabilitation of street children. This plan, which is currently being implemented, has a strong advocacy dimension for the Children's Code because it includes points relating to compulsory schooling and the prevention of child trafficking.





Helping families in disadvantaged areas to take care of themselves through incomegenerating activities that improve their living conditions, as well as the well-being of vulnerable children in particular, should be widely considered as a priority concern for a balanced society.

It is with the objective of addressing this issue of social equality that World Vision International created the microfinance subsidiary VisionFund International (VFI), whose mandate is to provide microcredits (ranging from USD \$ 60-500) to the most vulnerable communities and families.

VisionFund Senegal Microfinance, SA (VFS Microfinance SA) was spearheaded by World Vision Senegal to assist just such communities around the country.

VisionFund Senegal Microfinance SA, in addition to the work of World Vision Senegal, serves vulnerable communities through its 8 agencies covering the regions of Fatick (Lagency), Kaolack (Lagency), Kaffrine (2 agencies), Kolda (2 agencies), Tambacounda (Lagency) and Kédougou (Lagency), totalling 3 agencies covering the central zone and 5 covering the southern zone.

Our performance in 2020

By the end of September 2020, VFS Microfinance, SA had developed a loan portfolio of US \$ 8,317,577 with 30,031 clients.

The partnership with World Vision Senegal enables VisionFund Senegal Microfinance, SA to provide financial services to vulnerable communities in rural areas, of which 61% are located within World Vision intervention areas (APs), and particularly to women representing 89% of the clients of the microfinance institution (MFI).

COVID-19 response

Despite the negative impact of the pandemic on the activities of VFS Microfinance SA, the MFI demonstrated its resilience through the achievements illustrated in the table below:

VisionFund Senegal KPIs

	Pre-Covid (Sept. 19 to Feb. 20)	Initial stages of Pandemic (March to June 2020)	Current reporting period (Sept. 2020)
# of children impacted (YTD)	100 573	112 188	120 768
# of clients	25 146	24 376	30 031
# of female clients	22 235	24 479	26 583
% of Clients in APs	62%	64%	61%
\$ Net portfolio outstanding	6 209 745	6 702 168	8 317 577

Total:	# of	personnel

119

VisionFund Senegal Microfinance SA waived penalties on overdue loans (additional fees in addition to interest) to show clients compassion during this difficult time. 798 groups benefited with 6,181 impacted customers.

Promising Outlook

For 2021, VFS Microfinance SA has set itself the objective of improving the profitability (OSS) of its network which will be supported by expansion, i.e. opening of one new agency, launching new products (insurance, other products, etc.), and digitalization (centralization of the database, digitalization of the operational process in order to reduce operational costs, etc.). This project is already under consideration.



89% Female customers



61% Clients in the APs and WVS project areas



Rural borrowers





120,760





Impact on Child Well-Being

Since the founding of World Vision, child sponsorship has played a key role in development campaigns in Senegal. It has been behind the transformation of the lives of children, families and communities in World Vision's areas of intervention. Sponsors of children around the world also benefit from the transformative impact of the sponsorship program.

In 2020, the donations of sponsors continue to play a crucial role in mobilizing resources. It is through development projects operational in a range of sectors (health, nutrition, education, livelihoods and resilience, protection and governance) that sponsorship funding has lived up to its promise of transformation and has made it a reality for all children, mainly those registered on the sponsorship program.

In 2020, World Vision Senegal had 55,586 children registered on its sponsorship program. This number is the sample representing all the children in its intervention areas. Regular monitoring of this sample makes it possible to track child well-being indicators (health/nutrition, education, protection, etc.) through the 24 development programs in progress in Senegal.

World Vision has revitalized its world leadership in child sponsorship to redefine the experience for donors, children and family/community. This is supported by producing media content (videos and photos) through tried-and-tested procedures to allow the community and children to share their hopes and experiences with donors, and strengthen the focus on child well-being, especially among the most vulnerable.

Our Partners (local & regional)





EU-JOFA

Children and adolescents know reduced levels from violence, abuse, exploitation, and negligence



() 36 months



- Kolda: Dabo, Salikegne, Sare Bidji, Sinthiang Koundara, Ouassadou
- Dakar: Guediawaye, Pikine, Rufisque, Grand Medina, Grand Dakar, Sanitized Plots
- Diourbel: municipality and periphery
- Kaolack: department and municipality of Kaolack





Regreening Africa Senegal

Reversing land degradation through the adoption of large-scale agroforestry by touching 80,000 households and 160,000 hectares by 2022



5 years (2017 - 2022)



45 municipalities spread over Fatick - Kaolack - Kaffrine 45 municipalities spread over 03 regions including



World Agroforestery center (ICRAF)



Support for the creation and stabilization of rural jobs - Support project for the reduction of rural emigration in the groundnut basin

Contribute to the creation and stabilization of rural jobs in the agri-food sectors in the Regions of Fatick, Kaolack, and Kaffrine through the strengthening of economic operators and associative bodies in charge of the management of land infrastructures and factors of production and water.





Fatick, Kaffrine and Kaolack regions Departments of Fatick, Foundiougne, Nioro, Kaolack, Kaffrine, Koungheul







Act To End NTD

Guidance and sensitization of partners, multisectoral actors, and the Ministry of Health and Social Action.



5 years (August 1, 2019 - April 30, 2023)



The Global Fund

GF project fight against TB and Malaria

Build the capacities of communities and people affected by these diseases so that they are empowered to act on their own against tuberculosis and malaria and improve the indicators of the PNT and PNLP





World Vision intervention areas

GoLD

Strengthen citizen engagement and accountability mechanisms at the municipal level by promoting greater awareness, ownership, oversight and involvement of citizens in the local governance process using the «Citizen Voice and Action» (CVA) approach.



6 years 6 months



Kédougou, Tambacounda, Kolda, Sédhiou regions



PROFUTURO

Improve educational opportunities for children in fragile contexts through the use of Information and Communication Technologies applied to Education



Department of Fatick, Foundiougne, and Gossas





AFD - FISONG

"Contribute to strengthening the access of young" talibés ", girls and boys to their rights and to their social, civic and economic reintegration" in the regions of Dakar and Kaffrine





Departments of Pikine and Kaffrine

Project to reduce the risks of the impact of COVID-19 on the livelihoods of vulnerable populations

Help reduce the impact of the COVID-19 pandemic on the livelihoods of vulnerable populations in 12 priority departments in 5 regions of Senegal



5 months



Departments of Kolda, Vélingara and Medina Yoro Foulah and Medina Yoro Foulah





SENEGAL FONGO SBS HOPE VILLAGE

Contribute to the improvement of the school environment for adolescents in the municipality of Medina Baffé to allow them to have a learning opportunity that leads to a productive life





Municipality of MADINA BAFFE (Saraya department)



RAINFALL RESPONSE PROJECT IN THE KOLDA REGION

Améliorer la situation alimentaire et nutritionnelle des personnes les plus affectées par la sécheresse de la campagne agricole 2019-2020





Departments of Kolda, Vélingara and Médina Yoro Foulah





NUTRITION STRENGTHENING PROGRAM (PRN)

Contribute to improving the nutritional status of populations and particularly the growth of children under two (2) years old, living in the PRN intervention



(renewable according to budget availability)



- Kolda region (Vélingara Health District)
- Kedougou region (Saraya Health District)
- Fatick region (Health Districts of Fatick, Diakhao, Diofior and Niakhar)
- Diourbel region (Bambey Health District)
- Kaffrine Region (Health Districts of Birkelane, Kaffrine and Malem Hodar



Accountability and stewardship

Being good stewards

One of our top priorities at World Vision is to be a trusted strategic partner, securing and efficiently managing financial resources for the well-being of children. This goal has been achieved through proven excellence in financial management with a keen sense of responsibility and risk mitigation. To maintain and further improve these standards in 2020, we successfully implemented the following strategic improvements:

- Reducing administrative costs: In 2020, our administrative cost ratio improved in relation to the regional benchmark, dropping to 11.2%, down 0.5%. This was achieved by increasing the funding base by almost 10% during the fiscal year in order to support the delivery of projects, while maintaining a reasonable administrative overhead for servicing this raised funding base.
- Strengthening internal control: During fiscal year 2020, a review of service suppliers was carried out, of whom 95% in various categories underwent a prequalification process. This ensures that we are offered the best prices and the best commercial terms, but also guarantees that our suppliers meet the required criteria for doing business. We also improved compliance by giving staff regular training on internal control procedures and fraud-related issues.
- Audit results: World Vision Senegal regularly carries out internal and external audits of all its projects and programs. This includes the ongoing remit of a two-person internal audit team and recourse to large external accounting firms. The program audit completed in 2020 was rated 'acceptable' with no major risk. Moreover, 100% of the recommendations of previous audits have been implemented. Regular audits in 2020 have helped build a robust culture of accountability and transparency both internally and in our dealings with third parties.

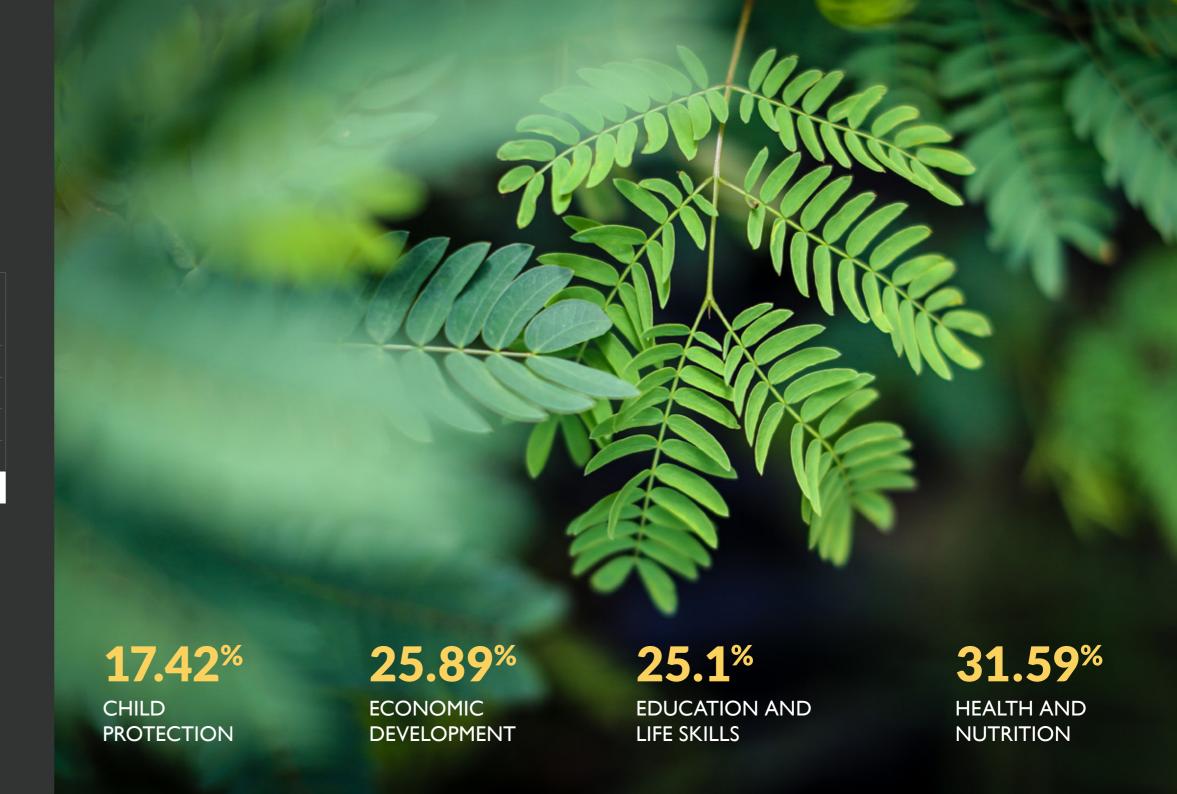
Financial situation and performance

Support Offices - committed income

Support Offices	Budget commitment approved for 2020	
	USD	%
World Vision Australia	643,094	3%
World Vision Canada	2,873,508	15%
World Vision France	1,316,147	7%
World Vision Germany	2,421,117	13%
World Vision Korea	1,774,620	9%
World Vision Senegal	1,468,255	8%
World Vision Spain	915,838	5%
World Vision Switzerland	39,997	1%
World Vision United Kingdom	2,624,975	14%
World Vision United States	4,698,598	25%
TOTAL	18,776,149	100%

Type of funding - committed income

Type de fond	Engagement budgétaire approuvé pour l'exercice 2019	
	USD	%
Government	4,451,644	24%
Multilateral	1,059,982	6%
Private Non-Sponsorship	3,107,673	16%
Sponsorship	10,156,850	54%
TOTAL	18,776,149	100%





World Vision is an international partnership of Christians whose mission is to follow our Lord and Saviour Jesus Christ in working with the poor and oppressed to promote human transformation, seek justice and bear witness to the good news of the Kingdom of God.

Our vision for every child is life in all its fullness.

Our prayer for heart is the will to make it so.

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