Message from the National Director

Dear Friends,

The year 2021 has been a remarkable one for World Vision Rwanda, with incredible progress made despite the prevalence of the COVID-19 crisis. It is a great honor to share with you World Vision Rwanda’s annual report highlighting all that we accomplished during Fiscal Year 2021.

In collaboration with our partners, we were able to make big strides towards our focus of helping the most vulnerable children overcome poverty and experience fullness of life. We started off the year 2021 with a huge milestone through which World Vision International and the Rwanda government signed a host agreement which facilitated World Vision to establish its regional office in Rwanda.

World Vision Rwanda committed to supporting One million people with access to clean water by the year 2024, and we have so far reached over 55 percent of our Universal WASH Coverage target, with co-funding and partnership from the Rwanda government.

In effort to promote livelihoods, financial inclusion and climate resilient agriculture, we managed to reach Over 1,161,529 people with several interventions, through World Vision’s Resilience and Livelihoods program.

We could not have achieved all this without your generous support and collaboration. We are looking forward to launching World Vision Rwanda’s new country strategy 2021-2025, which will focus on contributing to the sustainable wellbeing of 2 million most vulnerable children by 2025. Through your continued partnership, we hope to achieve much more, all for the benefit of the vulnerable children, their families and communities.

On behalf of World Vision Rwanda, I would like to extend my sincere appreciation to the Government of Rwanda, the communities we serve, our donors, supporters, partners and all other friends of World Vision for your valuable support and contribution. The management and staff of World Vision Rwanda are grateful to God for His protection, provision and grace that have enabled us to make it this far. To God be the honor!

With sincere thanks,

Pauline Okumu
National Director
World Vision Rwanda.

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Pauline Okumu
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Our Vision
Our vision for every child, life in all its fullness. Our prayer for every heart, the will to make it so.

Mission Statement
Our mission is to follow our Lord and Saviour Jesus Christ in working with the poor and oppressed to promote human transformation, seek justice and bear witness to the good news of the Kingdom of God.

About Us
World Vision is a global relief, development and advocacy organisation dedicated to working with the children, families and communities to overcome poverty and injustice. We serve all people, regardless of religion, race, ethnicity, or gender.

World Vision began operating in Rwanda in 1994, providing relief and rehabilitation for the close to three million people that were displaced because of the 1994 Genocide against the Tutsi. In the year 2000, we began long-term, child-focused Area Development Programmes in different parts of the country, targeting vulnerable children and their families with interventions in the areas of education and child sponsorship; health and nutrition; water, sanitation and hygiene and economic empowerment of households.

Our more than 300 staff in Rwanda currently work in 29 out of 30 Districts, supporting more than 1.7 million people including 850,000 children through 26 Area Development Programmes and special projects across the country.
World Vision has continuously supported vulnerable children by promoting access to good quality education through all its education programs. Over 55,000 children, aged 3-6 years, benefited from learning roots interventions through teacher training, parents’ mobilization on positive parenting and access to a conducive learning environment. Learning roots is a programme designed to meet the development and learning needs of children, from ages three through six, preparing them for a successful transition to primary school.

More than 126,810 children of lower primary grade levels participated in Unlock Literacy intervention aimed to improve their reading comprehension. Over 500 Child Protection (CP) clubs were established in 387 schools with participation of more than 22,000 children. 416,701 children and youth actively participated in activities that support ending violence against children in the ‘It Takes Every Rwandan’ (ITER) campaign.

Parents and caregivers were trained on measures to promote positive discipline as well as to ensure restored relationship among couples. 90% of the child protection committees were trained to meet minimum standards to ensure they fight against any form of child abuse or violence and over 17,500 community members were engaged in CVA community gatherings on child protection issues.
World Vision made tremendous progress in achieving its target of reaching One million people with access to clean water through the Universal WASH Coverage efforts in close partnership and collaboration with districts and local authorities. Through this coverage, over 220,000 people including more than 101,200 children were given access to water in Fiscal Year 2021 bringing the total water coverage to over 55 per cent.

Over 1,400 water taps were constructed in homes and communities where 95 percent of beneficiaries were trained on safe water handling with 3,000 most vulnerable households supported with water treatment products. Over 202,000 people were supported to gain access to improved sanitation facilities.

WASH program contributed to improved learning environments in schools through construction of 820 sex-separated latrines, latrines for people with limited mobility and over 70 menstrual hygiene management rooms. More than 200 schools were supported to set up permanent handwashing facilities serving over 215,800 children. More than 78,500 students were reached with health and hygiene messages through school health clubs and IEC materials.

### Summary of Achievements

- **Over 220,000** people, including **101,240** children got access to clean water
- **Over 820** sex-separated latrines and **over 60** latrines for people with limited mobility constructed
- **Over 200** schools supported with permanent handwashing facilities serving over **215,800** children
- **More than 65,000** children at an education facility got access to a basic drinking water facility
- **Almost 80** Menstrual hygiene management rooms constructed
- **Over 202,000** people were supported to gain access to improved sanitation facilities
World Vision works in collaboration with the Government of Rwanda, community workers and other key strategic partners to ensure every child below the age of five is well nourished and enjoys good health. Over 6,500 malnourished children below five years were rehabilitated through the Positive Deviance Hearth Model where several health workers were trained on the model.

In an effort to improve early child development in operational areas, more than 1,760 Home Based ECDs were supported to meet minimum standards of good hygiene, sanitation and nutrition. Over 100 heads of Home-Based ECDs were trained on integrated ECD services and over 990 community functional nutrition groups were established.

More than 197,660 women of reproductive age were reached by trained Community Health Workers for the promotion of Maternal, Infant and Young Child Nutrition. Over 800 Community Health Workers were supported to get equipment to improve quality of service delivery under the integrated community case management of childhood illnesses programme.

**Summary of Achievements**

- More than **6,600** malnourished children under five years were rehabilitated through the Positive Deviance Hearth model
- Atleast **200,800** women of reproductive age reached by trained Community Health Workers
- More than **1,700** Home Based ECDs supported to meet minimum standards of good hygiene, sanitation and nutrition
- Over **990** Community Nutrition Groups were established
- **872** community health workers supported with equipment to improve quality of service in treatment of childhood illnesses
- Over **1,700** Health and Community workers trained on Positive Deviance Hearth model
World Vision partnered with different stakeholders in a bid to eradicate poverty among the most vulnerable children and their communities. Resilience and Livelihoods has reached more than 1.1 million people through it’s models and various interventions. Over 66,000 families participated in the graduation process: 15,700 of them participated in Building Secure Livelihoods (BSL), while over 50,350 households participated in the Ultra-Poor Graduation (UPG) model. Productive Assets worth US$ 1,457,205 have been transferred to more than 35,090 households.

By the end of September 2021, the number of Savings for Transformation (S4T) groups supported by World Vision Rwanda reached over 17,600. These groups have at least 429,240 members and US$ 9,943,110 of cumulative savings and interests. 87 percent of them reported having access to sufficient credit. 734 S4T groups were linked with Vision Fund Rwanda and got formal loans. Over 1,500 S4T groups with around 39,000 members have been fully digitalized.

More than 4,484 youth were supported through various vocational and life skills development programs. An estimate of 43,711 households participated in technical (livelihoods and business skills) trainings. Under Empowered World View and Spiritual nurture for Children (SNC), 227,000 were reached with Empowered World View and spiritual nurture messages. More than 53,000 farmers were involved in Disaster Risk through Climate-Smart Agriculture through World Vision’s Disaster Risk Reduction (DRR) interventions.
SPONSORSHIP
World Vision is committed to nurturing the relationships between children, sponsors and partner support offices through child sponsorship revitalisation projects that aim at improving sponsorship operations and community revitalisation for growth. Over 3000 children were newly registered into the sponsorship program from Area Programmes in Ejoheza, Jyambere and Mubuga.

World Vision Rwanda hosted 26 Chosen events where over 1,500 children were given the opportunity to choose their own sponsors. Almost 800 community members were trained on sponsorship essentials resulting in over 1,401 follow-up actions taken by adult community groups in response to sponsorship monitoring.

More than 55,000 children participated in Annual Progressing Reports (APRs) where children were able to communicate their growth and progress to their sponsors thus strengthening their emotional bond. The transition to digital correspondence processes to increase sponsor retention drastically improved the communication experience for many children.
World Vision Rwanda in partnership with the Ministry of Emergency Management (MINEMA) and United Nations High Commissioner for Refugees (UNHCR), increased efforts to support vulnerable children in refugee camps through interventions in WASH, education and livelihoods.

Implementation of Humanitarian and Emergency Affairs (HEA) interventions (WASH, Education and livelihoods) are going on in nine refugee camps. World Vision Rwanda is supporting more than 92,080 refugees and over 3,600 people in the host communities to access water and sanitation. More than 82,830 people of concern (refugees, returnees and evacuees) were reached and over 14,600 households. World Vision Rwanda is also supporting more than 27,650 refugee children in Early Childhood Development (ECD), primary and secondary Schools, and Congolese refugee students from Mugombwa, Kigeme, Gihembe, Nyabiheke and Kiziba camps.

World Vision Rwanda supported 300 evacuees from Libya living at Gashora Emergency Transit Mechanism (ETM) with vocational skills development in the fields of asset development, financial management, driving and hairdressing skills to improve their lifestyles and enhance livelihoods.

In collaboration with the Ministry of Emergency Management, Rubavu district, UNHCR, UN Agencies and other development partners. World Vision Rwanda provided humanitarian assistance to more than 5,000 displaced people from DRC, who crossed the Rwandan border in the Western Province in Rubavu District bordering Goma.

Summary of Achievements

- Over 92,000 refugees and more than 3,600 people in the host communities were supported to access water & sanitation.
- More than 27,652 refugee children in ECD, Primary and Secondary Schools were supported with education.
- 300 Evacuees from Libya living at Gashora Emergency Transit Mechanism (ETM) were supported with vocational skills development.
- More than 5,000 displaced people from DRC were provided humanitarian assistance.
In 2021 World Vision Rwanda’s advocacy work mainly focused on implementation of the “It Takes Every Rwandan to End Child Exploitation (ITER) campaign and supported Communities to advocate for improvement in service delivery through the Citizen’s Voice and Action (CVA).

The ITER campaign is a bold expression of our intent to “promote human transformation, which seeks justice, to uphold the rights of children to be protected and bear witness to the Kingdom of God.”

This campaign also aims to raise awareness and seeks to change negative behavior, social and cultural norms that continue to perpetuate all forms of violence and exploitation against children. In Rwanda, the campaign focuses on ending sexual violence and child labor.

The campaign has reached over 455,300 school children with campaign messages, more than 500 Child Protection Clubs (CP) have been established in at least 380 schools, in World Vision Rwanda areas of operation. There are over 22,800 children participating in the CP clubs. The CP clubs support with children coming together to learn more about their rights and understanding violence and exploitation. Educating children about child protection structures available in their communities where children can report incidents of violence and abuse when they occur. Children are supported to develop action plans which are discussed during the quarterly reflection meetings with school authorities, local leaders and parents about the issues that concern children and recommendations of what children would like to see in their homes, schools, and community when it comes to ending violence and child exploitation.

World Vision Rwanda is working with the local government structures like children committees to strengthen children’s capacity to advocate for themselves in ending violence against children across the country. Through the children committees, World Vision Rwanda has reached over 1,600 children representatives who have been trained about child rights and the child protection services available to children and their families.

The ITER Campaign has reached more than 74,100 children through the Sunday school sessions in churches and through Imams. World Vision worked with children and their Sunday school teachers on child rights and messaging on ending violence and exploitation against children.

The organisation is working with faith actors across all denominations and has so far reached more than 81,700 faith actors with awareness raising messages that seek to change behavior, social and cultural norms that continue perpetuate violence against children.

We have reached over 2,900 Child Protection actors that include teachers, Sector Inspector of Education, IZU Cell coordinators, Community Health Workers Coordinators, Malaika Mulizi, RIB Representatives, community policing, Sector Social Affairs, National Police, Security representatives, Private Sector Representative, Labor Inspectors, Women council, at the sector Youth councilors and Child protection task force.

World Vision Rwanda and partners are working with citizens and communities to support communities to advocate for improvements in service delivery through Citizen Voice and Action (CVA). Through these engagements, World Vision Rwanda in collaboration with partners has reached over 43,000 people in advocacy messaging seeking improvement in service delivery in child protection, WASH, and Health services.
**Grants Awarded**

Through World Vision Rwanda’s resource mobilization, proposals were submitted to multilateral and government institutions as well as strategic private partners, which resulted in significant awards in the humanitarian sector and livelihoods in Fiscal Year 2021. The following are highlights of the key wins for the year:

**Alleviating Poverty of Vulnerable Refugees and Host Community Members through Sustainable Livelihoods and Self-Reliance Following Graduation Approach** was awarded by the United States Department of State - Bureau of Population, Refugees, and Migration (BPRM). This project aims to ensuring that at least 2,100 refugee households and 900 host community households are self-reliant and have graduated from extreme poverty, thus contributing to the social and economic landscape of Rwanda by 2024.

**Transforming Eastern Province through Adaptation (TREPA)**, awarded by the Green Climate Fund (GCF) in partnership with International Union for Conservation for Nature (IUCN) aims at achieving a paradigm shift in land management practices in the Eastern Province in the next five years from landscapes that are degraded, fragile, and unable to sustain livelihoods in the face of climate change, to restored ecosystems and landscapes. This is to be achieved through building community resilience, so as to enhance livelihoods, food, and water security of the most vulnerable rural population.

**Cob Model Agricultural Program**, awarded by Stichting Royal DSM – Brighter Living aims to mobilize and train smallholder farmers in improving the quality and quantity of their maize produce by using the cob model. This will enable them in connecting and negotiating secure producer-buyer agreements with prime market representatives, importantly with Africa Improved Foods (AIF) as a private partner for this project.

**Let the Children Come project** was awarded by Private Non-Sponsorship with WVUS and aims at working towards ensuring that children are disciplined and experience the love of God at home, church, school, and in their communities through spiritual nurture of children interventions in 25 area programs by 2023.

World Vision partnered with a US private foundation, **Impact Hope**, as a new partner. They supported children in refugee camps, through sponsorship of their educational needs, covering their school fees and other necessary needs.

**Ultra Poor Graduation Project for Women Headed Households** is in partnership with KOICA and contributes to improving the livelihoods of women-headed households living in extreme poverty by using the Ultra Poor Graduation (UPG) model through the improvement of food security and increased social inclusion on the basis of livelihood capacity building.

**Refugee Programme and Reintegration Project**, awarded by the United Nations High Commissioner for Refugees (UNHCR), has enabled refugees and targeted host community members to have sufficient water quality and quantity, improved sanitation, and better hygiene practices. It has also ensured that the refugees and host community children of school-going age (ECD, primary, secondary, special needs, out of school) have optimal access to education services.

### Summary of Achievements

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Awarding Organization</th>
<th>Amount (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alleviating Poverty of Vulnerable Refugees and Host Community Members</td>
<td>BPRM in partnership with Caritas</td>
<td>$5,789,905</td>
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<tr>
<td>Transforming Eastern Province through Adaptation</td>
<td>GCF in partnership with IUCN</td>
<td>$2,050,000</td>
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<tr>
<td>Cob Model Agricultural Program</td>
<td>DSM in partnership with AIF</td>
<td>$350,000</td>
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<tr>
<td>Impact Hope Refugee Education Project</td>
<td>Impact Hope</td>
<td>$360,817</td>
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<tr>
<td>Ultra Poor Graduation Project for Women Headed Household</td>
<td>KOICA</td>
<td>$1,294,166</td>
</tr>
<tr>
<td>Refugee Programme and Reintegration Project</td>
<td>UNHCR</td>
<td>$2,577,168</td>
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<tr>
<td>Let the Children Come Project</td>
<td>WVUS Private Non-Sponsorship</td>
<td>$1,000,000</td>
</tr>
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**Uburezi Iwacu (Homes & Communities Activity)**

All children have literacy-supportive, stimulating and safe home and community environments.
World Vision Rwanda collaborates with places of worship and faith leaders in all our interventions across the country, to ensure that children are protected and supported to have a holistic wellbeing.

Almost **88,450** children participated in Spiritual Nurture of Children (SNC) activities.

More than **54,200** households demonstrated a positive mind-set change through the Empowered World View approach.

Over **4,280** parents who lived in conflict were trained through celebrating families’ workshops.

More than **240** Churches and 5 Mosques contributed US $242,000 and World Vision Rwanda, US $496,000 in construction of permanent handwashing facilities in places of worship.

Facilitated the launch of World Vision Rwanda Mission Immersion Programme Cohort 1 on eCampus, World Vision’s Internal training platform.

World Vision Rwanda created two Cohorts of the Mission Immersion Programme on eCampus with over **30** staff graduating.
FINANCIAL SUMMARY

FY21 BUDGET BY PROGRAMMING SECTOR
(All figures are in US dollars where M denotes Million)

- WASH, US $9.9M
- Education, US $5.4M
- Advocacy, US $2.5M
- Programme Management, US $4.1M
- Sponsorship, US $1.5M
- Emergency Response, US $2.1M
- Livelihoods and Resilience, US $6.7M
- Health, US $1.4M

FUNDING BY SUPPORT OFFICE

<table>
<thead>
<tr>
<th>Funding Support Offices</th>
<th>Commitment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>US $2.2M</td>
</tr>
<tr>
<td>Austria</td>
<td>US $0.0M</td>
</tr>
<tr>
<td>Canada</td>
<td>US $1.9M</td>
</tr>
<tr>
<td>Finland</td>
<td>US $2.0M</td>
</tr>
<tr>
<td>Germany</td>
<td>US $0.0M</td>
</tr>
<tr>
<td>Japan</td>
<td>US $2.9M</td>
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<tr>
<td>Korea</td>
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<tr>
<td>Netherlands</td>
<td>US $0.3M</td>
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<tr>
<td>New Zealand</td>
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<tr>
<td>Rwanda</td>
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<tr>
<td>Spain</td>
<td>US $0.3M</td>
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<tr>
<td>United Kingdom</td>
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<tr>
<td>United States</td>
<td>US $17.5M</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>US $33.7M</strong></td>
</tr>
</tbody>
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RESOURCES

<table>
<thead>
<tr>
<th>Programming Sector</th>
<th>Y21 Budget (US$)</th>
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<td>Programme Management</td>
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</tr>
<tr>
<td>Sponsorship</td>
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<td><strong>Total</strong></td>
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</table>
To reach its mission of working with the poor and oppressed to promote human transformation, seek justice and bear witness to the good news of the Kingdom of God, World Vision Rwanda works closely with the Government of Rwanda, Faith Based Organisations, Child Development Organisations and other implementing partners for a broader impact.
World Vision Rwanda

KG5 Avenue, Kacyiru, Plot 1327, Kigali
P.O. Box 1419 Kigali

Tel: (+250) 788 308 924/6/7/8

Website: wvi.org/rwanda