

Fragile Context Programme Approach - Honduras Pilot

FRAGILE CONTEXT PROGRAMME APPROACH - HONDURAS PILOT



As part of World Vision's Our Promise strategy, the organisation has made it a priority to deepen our commitment to reach the most vulnerable children and families living in the world's most difficult and dangerous places. The Fragile Context Programme Approach (FCPA) is World Vision's innovative approach to allow those children, families and communities not only to survive, but also to adapt and recover, and ultimately to thrive and build a future. In June of 2019, a pilot FCPA initiative was undertaken in six urban communities of San Pedro Sula, Honduras.

"Our experience teaches us that to work successfully in this complex environment requires flexibility and new approaches. The FCPA has allowed us to do that. In only three years, it has allowed us to raise almost \$7 million and to carry out programmes benefitting 500,000 children, all in the wake of back to back hurricanes and in the midst of a pandemic." ~Jorge Aliano, Director, WV Guatemala and Honduras

The Context

Located in the Sula Valley in the northwest region of Honduras, the municipality of San Pedro Sula is an urban area largely affected by poverty, inequality and violence. The municipality's homicide rate is one of the highest in a country which has one of the highest rates in the World. Gang activity is prevalent, with six gangs operating in communities, sowing fear and instability. Limited access to basic health services, education, public services and economic opportunities all affect the quality of life. The region also is vulnerable to tropical storms and hurricanes, resulting in landslides, floods, road closures, loss of crops and the displacement of people.

The FCPA Difference

"The monitoring of context indicators is of utmost importance, since it reflects on the dashboards the indicators that allow timely decision-making based on the changes registered in the context, and allows adjusting the plans and budgets of the programmatic actions." ~FCPA CHR Pilots Lessons Learned

The FCPA provides data on context changes in real-time via a visual dashboard analysis allowing both staff and donors to see and record changes as they happen. Using those context monitoring tools, programme teams tracked changes (both positive and negative) in the local situation to obtain a current, accurate picture of the operating



environment. The information gathered allows World Vision to seamless adapt programming to rapidly respond to fluctuations in the local situation. In Honduras, five notable climactic, political, economic and social changes were identified relating to impacts of two hurricanes, urban violence, corruption, and the ongoing pandemic, resulting in two adaptations to planned programme activities.

When the ETA and IOTA hurricanes caused landslides, floods, loss of crops and displacement of people from their homes, World Vision adapted its programming and implemented an emergency response plan to provide desperately needed humanitarian assistance.

When the impacts of the hurricanes further weakened the economy, already ravaged by the COVID-19 pandemic and related shutdowns that resulted in increased vulnerabilities as families lost their sources of income, programming was adapted to support economic stability, including by establishing savings groups for transformation.

As violence and common crimes increased in the wake of the hurricanes and the ongoing pandemic, programmes were adapted to more deeply engage leaders, communities and youth to build social cohesion and contribute to the well-being and protection of children.

"The church is one of World Vision's key partners in the community and they help with context monitoring, providing insight on changes. They understand the different indicators at the neighbourhood level – for example, small markets closing early or houses being left abandoned after people flee gang activity. They share this information with World Vision and it can be used to adapt programmes and, for example, add peacebuilding activities with the church."

~Karen Ramos, Director of Country Programming and Advocacy, WV Honduras (manager of the FCPA pilot)

Changes in Context recorded

# of changes in context	5 changes in context were recorded				
Project change	None	Adjustment			
# of changes in project	3	2			

Overview of outputs impacted by changes in context

% of outputs impacted	100% of outputs impacted by changes in context					
# of outputs impacted overall	8 outputs impacted by changes in context					
Level of disruption	Pos. Low	None	Low	Medium	High	
# of outputs impacted	О	О	6	0	2	

The Results to Date

Using the information gathered from the context monitoring process, the World Vision programme team adapted project interventions and adjusted resources so that:

Immediate needs of the population were met:

• Emergency assistance was provided to 28,537 children and family members affected by the tropical storms ETA and IOTA. Assistance included food vouchers and cash transfers to meet families' basic needs, educational booklets for children, hygiene kits, care kits for babies under the age of five, blankets, water filters and clothing.

Stability was built and capacity to adapt was enhanced:

- A total of 62 leaders in 4 child well-being committees were engaged in their communities to ensure the protection of children.
- Seven savings groups were established, with the participation of 151 people, enabling them to better provide for their families' futures.
- Six recreational sports teams were established to strengthen life skills and promote confidence in children and youth.

Risks and drivers of fragility were mitigated:

- A total of 78 municipal and community leaders, civil society representatives and community-based organizations were engaged to work together for the well-being of children.
- Some 237 children were engaged in peace clubs to build social-cohesion in their communities.

"The FCPA represents a change in mindset for our way of planning and designing programmes. With the FCPA we have scenario planning, we monitor the changes in context, and can quickly change programming. We have the flexibility to adjust and adapt programme implementation when scenarios change. This is the main difference from other approaches. The flexibility gives us the ability to do something when it is necessary, not too late, and not to do things that are not related to the current context." ~Karen Ramos, Director of Country Programming and Advocacy, WV Honduras (manager of the FCPA pilot in San Pedro Sula)

For more information on the Honduras pilot, visit

 $\frac{https://teams.wvcentral.org/sites/FragileContextsExpansion/_layouts/15/WopiFrame.aspx?sourcedoc=/sites/Fragile-ContextsExpansion/Documents/WV%20Honduras%20Caselet%20Final_English.pdf&action=default$

For more information on the FCPA, including other pilot programmes in the Democratic Republic of Congo (DRC),
Afghanistan and South Sudan, visit

https://teams.wvcentral.org/sites/FragileContextsExpansion/Pages/Home.aspx

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*Impact data included herein is taken from the Childhood Rescue 18-Month Impact Report, prepared by World Vision Canada, June 2021

