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World Vision is a Christian relief, development and advocacy organization dedicated to working with children, families, and their communities to reach their full potential by tackling the root causes of poverty and injustice. World Vision serves all people, regardless of religion, race, ethnicity, or gender.

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Foreword by the National Director



Dear Friends.

As we reflect on another year of service to the most vulnerable children and their communities, I am humbled by the unwavering commitment of our staff to our mission of empowering lives and building hope for a brighter future. The results of our collective efforts are evident in the many lives transformed through improved livelihoods, WASH, Child Protection and Education, and many others, as highlighted in this report.

I am proud of the innovative approaches and exceptional teamwork demonstrated by our staff in the

face of challenges, ensuring that we continue to make a lasting impact in the lives of those we serve.

I would like to extend my sincerest gratitude to our partners, donors, and the Government of Rwanda for their invaluable support, which has enabled us to reach more children and communities in need. Together, we have made great strides in fulfilling our vision of a world where every child experiences life in all its fullness.

As we look ahead to the coming year, I am confident that we will continue to build on the progress made and tackle new challenges with determination and a commitment to excellence. I would like to take this opportunity to extend my heartfelt appreciation to each and every one of you for your contributions to our mission and for making a positive difference in Rwanda and beyond.

Thank you, and May God bless you.

Olling

Pauline Okumu National Director World Vision International Rwanda.

Our Vision

Our vision for every child, life in all its fullness. Our prayer for every heart, the will to make it so.

Mission Statement

Our mission is to follow our Lord and Savior Jesus Christ in working with the poor and oppressed, to promote human transformation, seek justice and bear witness to the good news of the Kingdom of God.

About Us

World Vision is a global relief, development and advocacy organisation dedicated to working with the children, families and communities to overcome poverty and injustice. We serve all people, regardless of religion, race, ethnicity, or gender.

World Vision began it's operations in Rwanda in 1994, providing relief and rehabilitation for nearly three million people that were displaced because of the 1994 Genocide against the Tutsi. In the year 2000, we began long-term, child-focused Area Development Programmes in different parts of the country, targeting vulnerable children and their families with interventions in the areas of education and child sponsorship; health and nutrition; water, sanitation and hygiene and economic empowerment of households.

Our more than 300 staff in Rwanda currently work in all the 30 districts, supporting more than 1.8 million people including over 850,000 children– through 24 Area Development Programmes and special projects across the country.



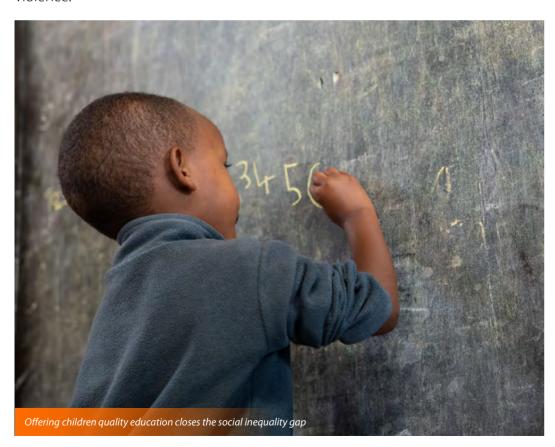


CHILD PROTECTION & EDUCATION

World Vision International, Rwanda works closely with communities and the government to improve child protection and literacy levels within the areas where World Vision operates.

In 2022, over 165,000 children participated and benefited from World Vision's Unlock Literacy interventions and Child Well-being Objectives (CWOs). These included an increase in girls and boys protected from violence and an increase in primary school children who can read.

The proportion of Child Protection reporting and referral mechanism that meet the minimum standards was achieved at 81 per cent, while that of Community Based Child Protection (CBCP) groups that meet the minimum standards was achieved at 100 per cent against the target to ensure they fight against any form of child abuse/violence.



Summary of **Achievements**



Over 13,900 parents trained on celebrating families, positive discipline and Child Protection.



More than **30,000 learners** used & accessed digital learning approach.



More than **55,600** supplementary English reading story books distributed to grades 1-3 learners.



Over 21 per cent of public schools across the country supported through ICT4E, ECD & Unlock literacy interventions.



More than 1,600 ECD materials (age appropriate chairs, tables & wall charts) distributed to Early Childhood Education centers to promote school readiness.



Over 100 schools impacted through management and lesson planning using digital learning approach.



with Disabilities identified and a needs assessment conducted to respond to their needs appropriately.



Over **76,300 children** aged 3-6 years benefited from learning roots interventions.



Over **400 teachers** trained on digital literacy teaching and learning to promote ICT4E.



Over 1,390 reading camps/clubs were strengthened through providing them with story books.



At least **312** reading camps established in communities.



Over **165,000** learners benefited from the English story books.



Over 1,000 teachers were trained in English teaching techniques to improve English teaching and learning practices.



More than **800**Registered Children identified and a needs assessment conducted to respond appropriately.

HOMES & COMMUNITIES ACTIVITY HIGHLIGHTS

Homes and Communities Activity locally known as Uburezi Iwacu (UI) is a five-year USAID funded literacy project. The purpose of the activity is to ensure that all Rwandan children have literacy-supportive, stimulating and safe home and community environments. The activity will contribute to improved literacy outcomes for all Rwandan children by the end of Primary Three by: 1) improving home literacy environments, 2) increasing community engagement in promoting children's literacy, and 3) improving literacy learning opportunities for children with disabilities.

















Summary of **Achievements**

Homes and Communities Activity established a five-year Memorandum of Understanding between World Vision International, Rwanda and the Ministry of Education.



732 Parent Peer Support Networks composed of 20,774 parents/caregivers created to support children's wellbeing, language development, literacy, and social emotional learning.



5,263 volunteers including 37 with disabilities identified and trained on functioning of reading clubs, community engagement toolkit for reading, child protection, safeguarding, and positive parenting.



2,728 reading clubs composed of 104,310 children and inclusive of 608 children with disabilities supported to organize reading events.



2,842 role model parents including 59 persons with disabilities identified and trained on early detection of developmental delays and disabilities.



10,092 community education volunteers including 147 with disabilities were identified and trained on disability, inclusion and identification of children suspected to have developmental delays or disabilities.



810 sector multidisciplinary team members including 154 persons with disabilities at sector level were trained on inclusion, referral systems and processes.



disabilities were assessed out of which 218 were referred to social services mainly for medical and rehabilitation services.



Trained **51,613** parents and community members to support children's literacy. These include 392 sector based ECD master trainers, 20,774 parents/caregivers, 5,263 reading club volunteers, 5,878 ECD caregivers, 1,843 primary school teachers, 3,719 members of Faith Based Organizations, 2,842 role model parents, 10,092 community education volunteers and 810 sector multidisciplinary team.

HOME GROWN SCHOOL FEEDING (HGSF) PROJECT HIGHLIGHTS

World Vision collaborates with World Food Program to provide a set of complementary Literacy; Water, Sanitation, and Hygiene (WASH); and Citizen Voice and Action (CVA) interventions in the McGovern-Dole Food for Education project with implementation in seven districts, with implementation in seven districts.



12,240 children who demonstrated an improvement in reading through the Reading Buddy system were rewarded with scholastic materials during this reporting period.



96,835 students from 133 schools were reached with health and hygiene messages.



59,764 Grade 1 to Grade 3 children participated in the reading competitions.



41,684 parents were reached through awareness raising sessions on the importance of education and reading awareness among community members.



27,721 girls were reached with messages on good menstrual hygiene.



1,285 teachers were supported by school administrators, through different school-based teacher coaching activities.



To instill in students an excitement for reading, and to promote a culture of collaboration and mutual support among children, the project has supported schools to organize reading competitions. During this period, the competitions have been organized among lower primary pupils (Grade 1, Grade 2 and Grade 3) in 136 HGSF supported schools.



136 HGSF supported schools participated in reading competitions, thus instilling an enthusiasm for reading.

Summary of **Achievements**



105 schools received water filters to ensure safe drinking water, through the HGSF program.



408 ToTs were trained, and they supported to cascade trainings to girls on good menstrual hygiene.



467 Audit Committee members from 108 schools were trained in ensuring that they take the responsibility of supervising how WASH infrastructure is managed and well maintained in schools.



473 school administrators on teacher coaching and mentoring techniques, to support Teachers professional development.



339 Unlock Literacy Community Action ToTs in turn trained 756 community mobilizers, to strengthen community support for literacy learning.



82 Community leaders and parents' representatives were trained on CBEHPP (Community Based Environmental Health Promotion Program), equipping them to disseminate messages on good hygiene practices among parents.



50 Teachers were trained as ToTs on World Vision's Wash Up! model, focusing on conducting awareness sessions on good hygiene practices using this model, for students in Grades 1 to 3.



50 Teachers were trained at ToTs on World Vision's Wash Up! model, focusing on conducting awareness sessions on good hygiene practices using this model, for students in Grades 1 to 3.



25 Ventilated Improved Pit (VIP) disability inclusive latrines were constructed in seven districts across the country, to promote good hygiene.



25 girls' sanitary rooms were constructed in seven districts across the country, to promote good hygiene and a safe space for girls.



WATER, SANITATION & HYGIENE

World Vision works closely with the government of Rwanda to achieve its vision of clean water for children, families and their communities. We work with other stakeholders and community members to provide access to clean water while promoting sanitation and hygiene.

One of World Vision's biggest milestones for Fiscal Year 2022 is the improved access to potable water to all the health care facilities in our

operational areas accross Rwanda. Consequently, incidences of post natal infection have reduced significantly. All transitioning Area Programs reached Universal Water Coverage with confirmation from government leaders.

World Vision also boasts of strong partnership with Government where all Water Supply Systems are constructed under a match fund mechanism, cofunded by the Government of Rwanda.



Summary of **Achievements**



296,102 people accessed basic drinking water services



15,514 pupils who gained access to basic handwashing facilities at an education facility



2,171 people accessed safely managed drinking water services



301,825 people gained access to household handwashing facilities





196,338 people accessed basic sanitation services



64 Education facilities with Menstrual hygiene management facilities in place





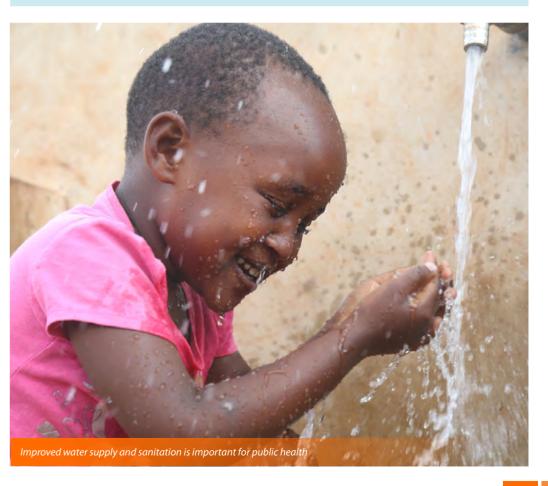
75,261 households accessed basic hygiene services





48 education facilities with at least one improved sanitation facility designed for people with limited mobility





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HEALTH & NUTRITION

World Vision is committed to ensuring that all children enjoy good health and nutrition, enabling them to live fuller, freer lives. We work in collaboration with Rwanda's Ministry of Health, other health stakeholders and the community to ensure good health and nutrition for the people in the communities that we serve. World Vision in Rwanda focused on improving the number of well-nourished children during the fiscal year 2022.

We supported a number of Homebased Early Childhood development (HBECDs) by equipping them with hygiene materials to contribute to the prevention of poor hygiene related diseases that can affect children.



Summary of **Achievements**



At least **5,573** malnourished children were identified and rehabilitated



367,483 women in reproductive age were reached with health messages and services through Maternal Child Health.



1,240 Homebased Early Childhood development equipped with hygiene materials.



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RESILIENCE & LIVELIHOODS

One of World Vision's priorities is to support families, and communities improve their economic well-being, increase and diversify their incomes through training on improved agriculture techniques, provision of improved seeds and tools, the establishment and training of savings groups, and the creation of non-farm-related off-farm employment opportunities, among many other interventions.

World Vision International, Rwanda reached **69,000** low income households in the graduation process (15,700 under Building Secure Livelihood, and **53,300** extremely poor households under the Ultra-Poor Graduation (UPG) projects).



Summary of **Achievements**

Financial Inclusion:

- 105,000 most vulnerable households facilitated to access sufficient credits.
- 10,002 groups (with 230,051 members) were strengthened through the Saving for Transformation model.



- 2,464 groups were linked with different Micro Finance Institutions.
- 2,047 Saving Groups are fully digitalized.
- 1,079 groups got formal loans from Vision Fund.
- US\$6 Million annual savings reached by 10,002 groups.

Economic Empowerment and Graduation Programs

- 641, 57 households attended life skills development and mindset change dialogues through the Empowered World View model.
- 69,000 poor households served in the graduation process.



- 54,058 attended technical livelihoods and business training
- 53,300 extremely poor households served under the Ultra-Poor Graduation project.
- 1,234 commercial producer groups made of over 20,000 farmers were introduced to Local Value Chains.
- 53,300 extremely poor households received cash for productive assets to boost their livelihood initiatives.

Women, Youth, and Refugees Empowerment:



- 1,391 youth attending vocation and entrepreneurship skills.
- 3,000 refugee families are in the graduation process.
- 300 women-headed households that are using the Ultra-Poor Graduation approach.

Climate Change Resilience:



- Over 49,000 households were involved in climate resilience agriculture through small-scale irrigation and environment protection.
- 4.7 seedlings of fruits and agroforestry trees were produced.

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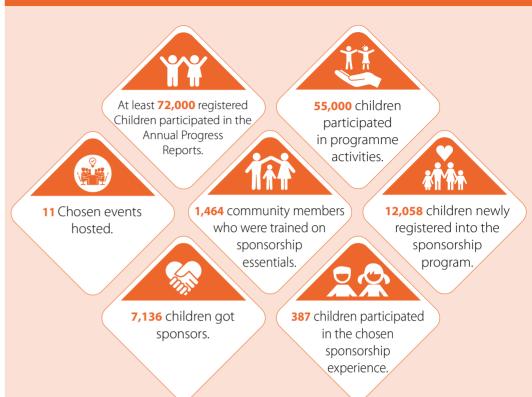
SPONSORSHIP

World Vision's unique sponsorship approach empowers children and their communities to break free from poverty. Child Sponsorship and its revitalization projects had great impact on the lives of more than 72,000 most vulnerable registered children and built positive connections for more than 57,000 sponsors.

At least 55,000 children participated in various World Vision programme activities in 2022 hence enhancing child participation. Children participated in focus group discussions, reading camps, chosen event and life skills activities.



Summary of **Achievements**





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HUMANITARIAN & EMERGENCY AFFAIRS

World Vision collaborates closely with the Ministry of Emergency Management (MINEMA), UNHCR, and other partners to enhance the well-being of the children and their families in refugee camps, and host communities. Our interventions in refugee camps include Water, Sanitation and Hygiene (WASH) education and Resilience and livelihoods.

In 2022, World Vision provided water supply, sanitation and hygiene promotion intervention to refugees and their host communities. The organisation also responded to the challenges of limited access to quality education, and strengthened the integration of refugee education to the rest of the national education system in atleast five of the refugee camps.

Libyan evacuees hosted in Gashora Transit Mechanism Center were also enrolled in Vocational training Centres, and facilitated to attend driving schools, mechanical automobile, tailoring and hair dressing among others.



Summary of **Achievements**



110,376 people

supported with water supply, sanitation activities and hygiene promotion in refugee camps, reception centres, and transit centres.



27,652 children in

five Congolese camps were given education support in ECDs, Primary, High School and Special Needs Education.



More than **3,800 people** in host communities supported with water supply, sanitation activities and hygiene promotion.





07) ADVOCACY

During the year 2022, community empowerment was facilitated through the Citizen Voice and Action (CVA) program, enabling them to effectively advocate for their own needs, and through the "It Takes Every Rwandan (ITER)" campaign. The objective was achieved primarily by creating consciousness to alter attitudes and practices that sustain child sexual violence, child labor, and exploitation of Rwandan children.

Through the Citizen's Voice Action (CVA) advocacy model, communities were empowered with access to information on government services. They were also supported to monitor policy

and standards of service implementation, through monitoring of standards in service delivery, by assessing the degree to which services comply with the Government policy requirements. Citizens engaged in dialogue with decision makers and service providers to seek improvement in the quality of services across all sectors.

Through CVA activities, World Vision supported communities to monitor services in Water and Sanitation (WASH), Health and Nutrition, Child Protection and Education and Resilience and Livelihood services.

Summary of **Achievements**



26, 438 minors were rescued from child labor and supported to resume their education.



513,154 children in schools, child representatives in child committees and child labor committees reached by It Takes Every Rwandan campaign messaging.



40,654 citizens were supported to engage in dialogue meetings with decision makers and service providers to advocate for improved service delivery.



168,007 people were taught about child rights and child referral services available in the community.



RESOURCE DEVELOPMENT

In the Year 2022, World Vision International, Rwanda received a total of USD 31,565,369 in grants and matching funds, representing a substantial increase compared to the previous year. The organization expresses its gratitude to the government, multilateral agencies, private institutions, and individual donors who supported its proposals for ministry programs. The majority of the grant funds were awarded by government donors for education and protection initiatives.

The flagship grants received during Fiscal Year 2022 are listed as follows:

- 1. Homes and Communities Activities (\$17,749,566). A USAID funded five-year (2021-2026) Education sector project whose goal is to build from and expand the body of knowledge on behaviors relating to literacy in homes and in communities for a deeper understanding of the culture of reading in Rwanda and the action steps needed to build it.
- 2. Bureau of Population,Refugees and Migration(BPRM) project (\$3,399,742): This is a 1-year (2022-2023) livelihoods project funded by BPRM to improve the resilience of 3,000 refugee children 0-5 years and their caregivers in Mugombwa Refugee and neighboring host communities in Kansi, Kigembe, Mugombwa.
- **3. WASH inclusive project** \$2,176,000): Funded by Philips Foundation, the project will be implemented in 4 years (2022-2025) to achieve three objectives;
- i) increase access to safe and clean drinking water for communities within a 30-minute round trip from their home;
- ii) increase access to basic sanitation facilities (handwashing facilities and toilets); and to provide menstrual hygiene facilities in schools; and
- iii) To support the adoption of positive hygiene practices in schools and communities. The project will reach 53,700 beneficiaries, including 24,700 children (approximately 12,900 girls/11,800 boys).
- **4. WASH Education, Resilience, and Livelihoods Project** (\$2,111,950): Funded by UNHCR to improve access to safe WASH

facilities and services, quality basic education, and livelihoods for self-reliance within the camp and host communities in general.

5. Umurava Empowerment Project (\$1,635,000): This is a protection project funded by Ministry of Foreign Affairs of Finland to ensure that the most vulnerable children and youth are safe from all forms of violence/abuse and act as agents of change in their families and communities in East Africa. It seeks to enhance youth access to decent employment or livelihood opportunities and influence development in their communities.

Overall, the project targets 52581 people (Males: 24714; Females: 27867) of which 1,5,77 (Females: 867; and Males: 710) are People with Disabilities (PwD) in Gisagara district (Mugombwa, Kigembe, and Kansi sectors).

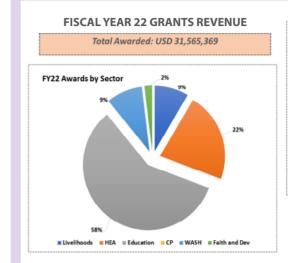
6. Buliza Youth Empowerment Project

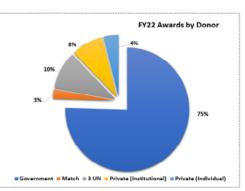
(\$1,040,000): Funded by Ministry of Foreign Affairs of Finland, the project goal is to improve the livelihoods and life skills of 4,000 youth (as direct beneficiaries) in Rulinda district (Mbogo, Bushoki, Tumba and Kinihira) by 2025 (4 years) through employability skills training and support for job placement. The project will also reach 6,000 youths as indirect beneficiaries.

7. Additional Grants awarded:

- UNHCR Fiscal Year 21 Amended project (\$800,000) funded by UNHCR
- Education of Student Refugees from Congolese Camps in Rwanda (\$455,434)-Funded by Impact Hope
- * Rehabilitation and Upgradation of Priority Water Supply Systems in Rwanda (\$181,922)-Funded by UNICEF.
- Umwezi AP WASH Project (\$250,000)-PNS funded by WV Korea.

Summary of **Achievements**





Grant Growth					
FY	Target	Achieved	%		
21	\$ 20 Million	\$ 13.6 Million	68		
22	\$ 20 Million	\$ 31.6 Million	158%		

Туре	FY22 Awards	Donors
Government	\$ 23,824,308	USAID, MFA Finland, BPRM
Match	\$ 784,975	WVUS, WV Aus
3 UN	\$ 3,094,652	UNHCR, UNICEF
Private (Institutional)	\$ 2,631,434	Phillips Foundation, Impact Hope
Private (Individual)	\$ 1,230,000	WV Korea, WVUS
Total	\$ 31,565,369	





FAITH AND DEVELOPMENT

As a Christian organization, we seek to achieve a holistic well-being approach that includes spiritual nurture for the lives of children, adults and communities. Our work is based on the belief that every individual, created in the image of God, deserves a life filled with hope. We believe that fulfilling this mission cannot be accomplished by us alone, which is why we actively seek out faith leaders to join us as agents of hope.

We partnered with 13 Christian partners were brought on board to exclusively promote the spiritual development of children and their families, through 'Let the Children Come' (LCC Project).

A Children's Ministry Inter-Church Network (CMICN) was created as a space for Sunday/Sabbath school workers to come together to share experience on the children/adolescent's ministry, identify gaps and agree on their joint advocacy issues.



Summary of **Achievements**

160,693 children have participated in Spiritual Nurture of Children (SNC) activities

50,333 Spiritual Nurture for Children materials were distributed.

14,575 parents trained in courses/workshops that tackle positive discipline.

398,021 Children and Youth have meaningfully participated in actions that support ending violence against them.

2,602 Faith leaders have been mobilized to promote Children Discipleship through Let the Children Come Project

1,977 Sunday/Sabbath school teachers received a training to increase their teaching/facilitation skills.



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AMPLIFYING CHILDREN'S VOICES



"I didn't know how to read and write, and I couldn't speak English at all. Teachers would teach and I was only getting confused because I couldn't understand many things. My grades were also poor then. Now I know how to read very well, through World Vision's Reading camp," Alpha, 10 years old.

"The ProFuturo project iPads help me to follow lessons in class without having to write notes in the books. The teachers guide us on how to use the gadgets." **Moise**, 12 years old.

"World Vision supported me through my high school. I am now a Change agent in my community. I started an English club which has over 23 children from the refugee camp. The aim of the club is to help improve English skills in speaking and writing, because all of us have a French Background." **Patrick.**





"I believe that the spiritual nurture(through World Vision) I get has shaped me into a well-behaved, God-fearing, kind girl and a role model to my siblings. I usually share with my siblings all the lessons I learn from Church so they can honor God. I am glad to get to know the Lord while I am still a child because that means I will grow up with the Lord," **Olive**, 11 years old.



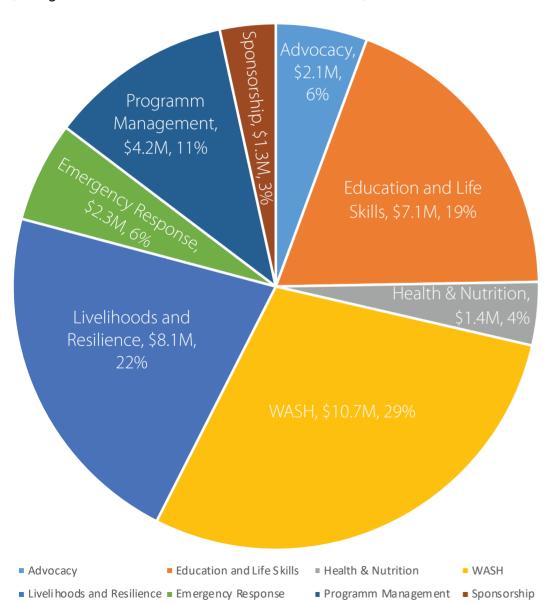
"I have a hearing disability, but my friend Hope volunteered to be my sign translator since their childhood. My wish is to go to tailoring school as my dream has been always to make School uniforms" **said Solange.**

"The Water point is just a stone throw away from my home. I no longer have to walk to the well for over 40 40 minutes to fetch water, in the morning before going to school. Thanks to World Vision," **Uwase**,1 6 years old.

13) FINANCIAL SUMMARY

FY22 BUDGET BY PROGRAMMING SECTOR

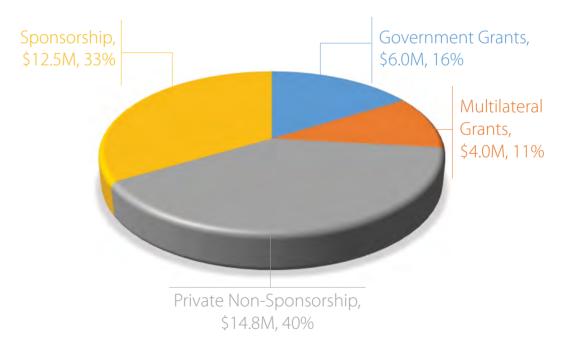
(All figures are in US dollars where M denotes Million)



FUNDING OFFICES

Funding Support Offices	Total USD
Australia	\$4.4M
Canada	\$2.1M
Finland	\$0.8M
Global Centre - Monrovia	\$0.4M
Japan	\$2.7M
Korea	\$3.1M
New Zealand	\$0.6M
Rwanda	\$1.1M
Spain	\$0.3M
United States	\$21.7M
Total	\$37.2M

RESOURCES TYPE



GOVERNMENT RELATIONS & PARTNERSHIPS



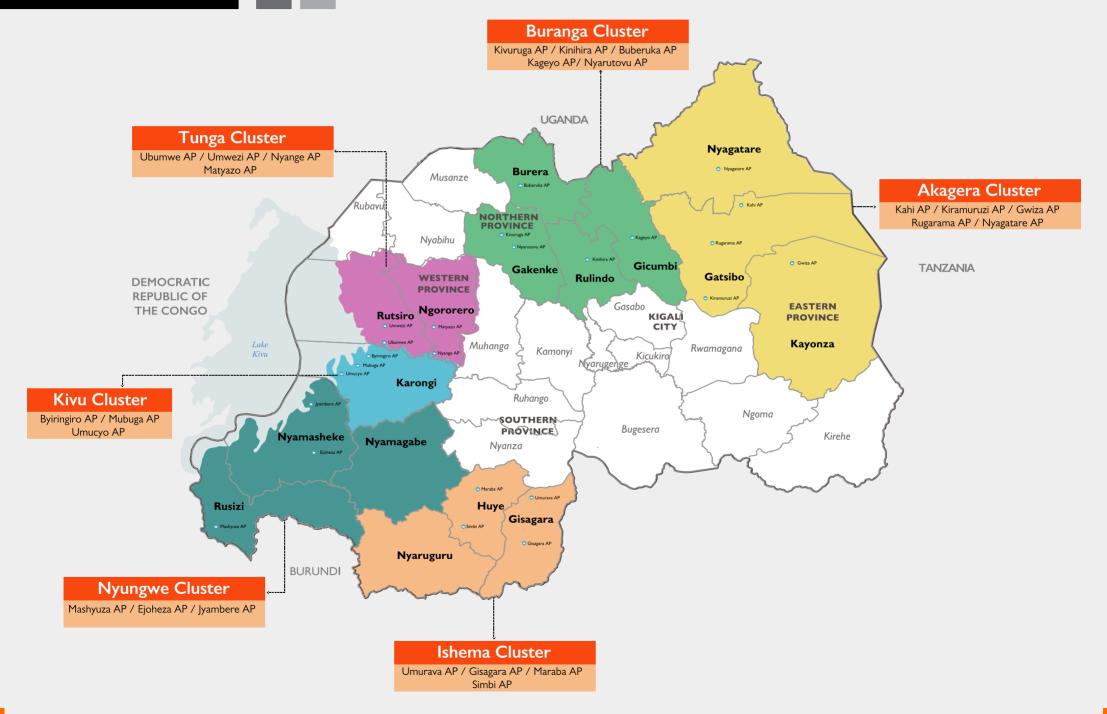
KEY HIGHLIGHTS

- Cabinet of Ministers for Rwanda approved Ms. Pauline Okumu as World Vision International Representative in Rwanda, which is in line with the signed Host Country Agreement to set up East Africa Regional Office in Rwanda and to expand cooperation with World Vision International and the Government of Rwanda.
- World Vision International, Rwanda was joined by Government Officials from all key line ministries, affiliated institutions and other key stakeholders to the official launch of the organisation's Five-year strategy 2021-2025, whose goal is to reach Two Million vulnerable children by 2025.
- World Vision International participated in all the four CHOGM forums and was on the panel for the Youth forum.
- World Vision also participated in preparation for the Youth Connekt Africa Summit where World Vision was recognised as one of the key partners of the Government of Rwanda, through Ministry of Youth and Culture.
- Line Ministries MOUs signed including Ministry of Education, to promote Quality education, Ministry of Public Service and Labour to eliminate child labor, and Ministry of Youth and Culture, to strengthen youth empowerment.





15) WHERE WE WORK





OUR PARTNERS











































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