World Vision is a Christian relief, development and advocacy organisation dedicated to working with children, families, and their communities to reach their full potential by tackling the root causes of poverty and injustice. World Vision serves all people, regardless of religion, race, ethnicity, or gender.

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Message from the National Director

Dear Friends,

As we take a moment to reflect on the milestones and achievements of this fiscal year, it is with profound gratitude that I present to you the 2023 annual report. This report highlights our commitment to fostering positive, enduring change in the lives of children, families, and their communities.

In collaboration with our valued partners, we have made significant strides towards our mission of supporting the most vulnerable children to overcome poverty. This year, we celebrated a significant milestone: providing access to clean water to over One Million people from 2018 to 2023, thanks to co-funding and partnership with the Government of Rwanda.

Through our Resilience and Livelihoods program, World Vision has empowered over 678,500 individuals through various interventions in livelihoods and financial inclusion. These achievements underscore our commitment to promoting sustainable development and resilience among communities.

None of these accomplishments would have been possible without the dedication and collaboration of our staff, partners, donors, and the government of Rwanda. I extend my heartfelt gratitude, on behalf of World Vision International Rwanda, to our esteemed partners, supporters, donors, and staff for their invaluable contributions to our shared vision of serving the most vulnerable children.

As we look back on our collective achievements, we are deeply humbled by the blessings of God. His grace and mercy have sustained us, giving us the strength to persevere in our mission. Let us remain steadfast in our commitment to doing good, knowing that our efforts are making a tangible difference in the lives of those we serve.

Thank you for your continued support and partnership as we strive to achieve our vision for every child, life in all its fullness.

Warm regards,

Pauline Okumu
National Director
World Vision International Rwanda.
Our Vision
Our vision for every child, life in all its fullness.
Our prayer for every heart, the will to make it so.

Mission Statement
Our mission is to follow our Lord and Savior Jesus Christ in working with the poor and oppressed, to promote human transformation, seek justice and bear witness to the good news of the Kingdom of God.

About Us
World Vision is a global relief, development and advocacy organisation dedicated to working with the children, families and communities to overcome poverty and injustice. We serve all people, regardless of religion, race, ethnicity, or gender.

World Vision began operating in Rwanda in 1994, providing relief and rehabilitation for the close to three million people that were displaced because of the 1994 Genocide against the Tutsi. In the year 2000, we began long-term, child-focused Area Development Programmes in different parts of the country, targeting vulnerable children and their families with interventions in the areas of education and child sponsorship; health and nutrition; water, sanitation and hygiene and economic empowerment of households.

We have more than 290 staff in Rwanda currently work in 30 Districts, supporting more than 1.8 Million people including 850,000 children—through 24 Area Programmes and special projects across the country.
Child Protection & Education

Education is the key to unlocking endless possibilities for children.
In Rwanda, World Vision plays a crucial role in ensuring the protection and education of children, focusing on various initiatives to safeguard their well-being and promote access to quality education.

In the area of child protection, World Vision International Rwanda implements programs aimed at preventing and responding to various forms of abuse, exploitation, and violence against children. This includes community-based child protection mechanisms, awareness campaigns, and advocacy efforts to strengthen child protection systems and promote child rights.

Additionally, World Vision works closely with local authorities, community leaders, and families to address underlying issues such as poverty and social norms that contribute to children’s vulnerability.

In education, World Vision International Rwanda is committed to improving access to quality education for all children, particularly those from marginalized and vulnerable communities. One of our key goals is to improve literacy skills for girls and boys in early grades, thus increasing the number of primary school children who can read.

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Key Highlights

- **Over 193,656 children** and youth participated in activities that support ending violence against children.
- **17,200 learners** from primary one and three and **166 English lower primary teachers** were impacted by KIX Project.
- **2,600 children** with disabilities, including **800 Registered Children** were identified and a needs assessment was done.
- **144,147 children** aged 3-6 years benefited from learning roots interventions.
- **30,700 primary school learners** were impacted by Profuturo project.

Playtime is an essential part of learning for children.
World Vision through Homes and Communities Activity, USAID funded project aims at improving home and community literacy environments for children, enhancing positive parenting practices, language development, literacy activities and socio-emotional skills.

In fiscal year 2023 alone, this project reached over 2,200 children with disabilities in 12 districts across Rwanda. The children were identified and supported to access specialized services such as physiotherapy and medical insurance for medication and rehabilitation. Children with disabilities were also referred to specialized hospitals based on their specific needs.

Over 199,600 children also benefitted from reading clubs within the communities. This largely contributed to the improvement of literacy skills for these children.

The purpose of the activity is to ensure that all Rwandan children have literacy-supportive, stimulating, and safe home and community environments.

Key Highlights

- 120,475 community members received sensitization messages to promote community engagement and foster holistic child development to improve children's literacy.
- 4,815 parents were involved in mentorship, coaching, and monitoring sessions which benefited 7,900 children.
- 12,557 Faith leaders and local leaders were sensitized to strengthen community support for literacy development.
- 4,419 reading club volunteers were trained on club functionality, child safeguarding, gender equality, and social-emotional skills.
- 6,420 parents (385 of them with disabilities) were trained on how to support children with disabilities.
- 5,850 committee members participated in discussions to enhance partnerships between parents, schools, and communities.

Children with disabilities are supported to create a conducive environment for their learning.
With funding from USDA, World Vision collaborates with World Food Programme, Ministry of Education and other partners to provide a set of complementary Literacy, Water, Sanitation, and Hygiene (WASH), and Citizen Voice and Action (CVA) interventions in the McGovern-Dole Food for Education project that is implemented in seven districts.

**Key Highlights**

- **118,203** students from 140 schools were reached with health and hygiene messages.
- **140** HGSF supported schools participated in reading competitions with over **64,450** grade 1 to 3 children taking part in the competitions aimed at instilling a reading culture.
- **37,150** students benefited from **68** Disability inclusive VIP (Ventilated Improved Pit) latrines that were newly constructed / rehabilitated in seven districts across the country, to promote hygiene.
- **18,995** female students were trained on good menstrual hygiene practices.
- **14,443** children who demonstrated an improvement in reading through the Reading Buddy system were rewarded with scholastic materials.
- **6,037** students benefited from newly constructed and enhanced water systems from **6 Schools** that were connected to water.
- **140** HGSF supported schools participated in reading competitions with over **64,450** grade 1 to 3 children taking part in the competitions aimed at instilling a reading culture.
- **627** community leaders and parent’s representatives were trained on Community Based Environmental Health Promotion Program.
- **627** community leaders and parent’s representatives were trained on Community Based Environmental Health Promotion Program.
- **18** hand washing facilities were constructed at schools.
- **698** audit committee members from 140 schools were trained on supervision and management of WASH infrastructures.
- **495** school administrators were trained on teacher coaching and mentoring techniques to support teachers’ professional development.
- **163** water users committee members were trained.
- **627** community leaders and parent’s representatives were trained on Community Based Environmental Health Promotion Program.
- **64 ECD** teachers were trained on learning roots.
- **136** water filters with a capacity of 500 Liters were distributed to 136 schools.
- **62 girls’ menstrual hygiene management rooms were constructed across seven district.**
Giselle happily collects water from one of the water points constructed by World Vision, that is close to her home.
Our Water, Sanitation & Hygiene (WASH) program in Rwanda focuses on providing access to clean water as close as possible to households, increasing and improving access to sanitation and hygiene services for the most vulnerable. We aim to provide access to clean water as close as possible to households, with a maximum of 30 minutes round trip. World Vision also builds water points in partnership with communities and the government of Rwanda while ensuring that water points are locally managed and maintained.

World Vision also provides access to clean water in schools and healthcare facilities, to enable students and staff to have easy access to drinking water and other school activities, therefore improving sanitation and hygiene. Patients, healthcare staff, and health facilities can maintain good hygiene hence enhanced health outcomes through our WASH services. In 2023, World Vision and the government of Rwanda celebrated the achievement of universal water coverage across 39 sectors, where more than One Million people were reached with clean water in a period of five years. In 2023 alone, over 270,000 people in Rwanda gained access to water through World Vision’s support.

<table>
<thead>
<tr>
<th>Key Highlights</th>
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<tbody>
<tr>
<td><strong>270,084</strong> people accessed water services in the community</td>
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<td><strong>238,346</strong> children accessed water services in schools</td>
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<tr>
<td><strong>13</strong> Health Center Facilities (HCF) accessed water services</td>
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<tr>
<td><strong>108,536</strong> people accessed sanitation services in the community</td>
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<tr>
<td><strong>63,217</strong> children accessed sanitation services in schools</td>
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<tr>
<td><strong>13</strong> Health Centers accessed sanitation services</td>
</tr>
<tr>
<td><strong>137,444</strong> people accessed hygiene services in the community</td>
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<tr>
<td><strong>3</strong> Health Centers accessed Hygiene Services</td>
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<tr>
<td><strong>27,581</strong> children accessed hygiene services at school</td>
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<tr>
<td><strong>3</strong> Health Centers accessed Hygiene Services</td>
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<tr>
<td><strong>8,074</strong> PD/Hearth children were rehabilitated from PD/Hearth program at 3 months</td>
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<td><strong>154,806</strong> women of reproductive age (15-49) in our area program were reached by a trained CHW</td>
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World Vision together with its partners equips families and communities to increase and diversify their incomes, improve their economic well-being, and overcome poverty. Through World Vision’s Ultra Poor graduation programme, extremely poor households are provided with a pathway out of poverty by helping families engage in productive activities. This gradually builds household capacity and empowers families to build resilience and engage in sustainable livelihood activities, fostering their active participation in the local economy and community development.

World Vision in Rwanda, also provides training on improved agriculture techniques and supports the establishment and training of savings groups hence empowering families to save and have the capital to start additional income-generating activities.

Communities are also supported through the creation of off-farm economic activities, and climate change adaptation including agroforestry, tree planting, and school greening among many others.

In the Fiscal Year 2023, World Vision International Rwanda closed three graduation projects with 66,000 households of which 50,300 participated in two Ultra Poor Graduation (UPG) projects and 15,700 in the Transforming Households Resilience in Vulnerable Environments (THRIVE) Project.

**Key Highlights**

- Over 66,000 households graduated from poverty
- Over 9,922 smallholder farmers were supported through maize, horticulture, piggery, and poultry agricultural value chains.
- Introduced a community-based adult learning framework, with 61,703 household heads participating in monthly Empowered World View dialogues.
- Over 1,291 saving groups received loans from Vision Fund worth USD 1million.
- Over 450,000 seedlings of fruit and agroforestry trees were planted in Gatsibo district.
- Over 15,700 smallholder farmers were supported through maize, horticulture, piggery, and poultry agricultural value chains.
- Over 548,609 individuals were supported to join savings groups.
World Vision’s Chosen initiative gives children the power to choose
World Vision’s child sponsorship program addresses the root causes of children’s vulnerability, empowering children, their families, and their communities to break free from poverty. This is done through a comprehensive and integrated approach to community development, using evidence-based interventions in World Vision’s programming.

Through World Vision’s sponsorship approach, we work to strengthen the whole community, so all children can thrive. Our unique holistic, community-empowering approach tackles the root causes of poverty and creates lasting change.

In the fiscal year 2023, over 10,152 children were newly registered in the sponsorship program from over six area programs across the country.

As part of the integration efforts of sponsorship into programming, 68,512 children participated in various project activities in this regard.

Key Highlights

- Over 71,500 registered children participated in the Annual Progress Reports to sponsors.
- 1,668 community members were trained on sponsorship essentials.
- 68,512 children participated in project activities as part of integration efforts of Sponsorship into Programme.
- 3,105 children got sponsors through chosen sponsorship experience.
- Over 200 former registered children were reached as sponsorship alumni network.
- Over 200 former registered children were newly registered into the sponsorship programme.
- 19 Chosen events hosted.
- Connected with over 200 former registered children through our sponsorship alumni network.
- Over 10,152 children were newly registered into the sponsorship programme.
- WVI Rwanda launching Alumni in the southern province. The Alumni is composed of former WVI Rwanda sponsored children.
World Vision collaborates with the Ministry of Emergency Management (MINEMA), UNHCR, and other partners to enhance the well-being of children and their families in refugee camps and host communities. Our interventions focus on areas such as Water, Sanitation, and Hygiene (WASH), Education, as well as Resilience and Livelihoods support within refugee camps.

World Vision in partnership with the Ministry of Emergency Management (MINEMA) and UNHCR supported with provision of education services in Kigeme, Kiziba, Mugombwa, Nyabiheke, and Mahama refugee camps. Education services were provided to children in Early Childhood Development Centers, and students in both primary and secondary schools. Children with disabilities were also supported to enroll in schools with specialized services and skilled personnel that respond to their specific needs.

Over 9,681 refugee students benefited from the school feeding program and over 13,000 teachers were provided with digital equipment, training, coaching, and mentorship to promote ICT4E tools through the ProFuturo project.

Lower primary teachers were also trained on lesson planning, while refugee youths were supported by the DAFI scholarship program through their education and to acquire professional internships. The DAFI Tertiary Education Program in partnership with UNHCR supported both ongoing and graduate young refugees who are making a significant change in the camp and the community in general.

Through World Vision’s WASH program, refugees and asylum seekers accessed sanitation services in all camps and transit centers, and Latrines were constructed in Nyabiheke and Mahama refugee camps. World Vision through the PAC project, supported the reduction of severe and moderate food insecurity for over 2,000 households.

USD 2,337,600 was disbursed to participants as start up capital for agriculture through cash grants.
World Vision, in collaboration with its partners, spearheaded the "It Takes Every Rwandan (ITER)" campaign to end child exploitation. Through this initiative, support was provided to children and communities to raise awareness about children’s rights and advocate for policy enhancements or reforms where necessary. Although the campaign phased out in 2023, its principles have been integrated into World Vision’s ongoing programs to sustain efforts in advocating against violence towards children.
In the Financial Year 2023, World Vision International, Rwanda received a total of USD 16,746,285 in grants and matching funds. The organisation expresses its gratitude to the government and various Development Partners, including Private Individuals who supported the coexecution process of proposals for ministry programs. The majority of the grant funds were awarded by Private Individuals for Resilience and Livelihood initiatives.

The flagship grants received during Fiscal Year 2023 are listed as follows:

1. Transforming Households Resilience in Vulnerable Environments (THRIVE) ($8,000,000): On rural hillsides in northern and southern Rwanda, children and families face significant challenges to overcome poverty. Poor soil, poor farming and business practices, poor health, hampers their prospects. World Vision has been by their side over the past two decades, partnering with them to recover and make critical improvements. This five-year project will give families the opportunity to realize lasting, sustainable gains through improved farming techniques, natural resource management, emergency preparedness, and leadership training that emphasizes biblical values.

2. Bureau of Population, Refugees and Migrant (BPRM) project 890,163: This is a 3-year (2022-2023) livelihoods project funded by BPRM to improve the resiliency of 3,000 refugee children 0-5 years and their caregivers in Mugombwa Refugee and neighboring host communities in Karsi, Kirugobe, Mugombwa.

3. Refugee Program and Reintegration Project (2,962,587): Funded by UNHCR with match funding from various World Vision International Support Offices, the project provides assistance to refugees, asylum seekers and returnees in Rwanda. This is in the following areas, the delivery of WASH, education, resilience & livelihood and environmental protection services within the camps.

4. Two Eggs innovation research project ($1,050,000): As part of Feed the Future Innovation Lab for Livestock Systems, also known as Livestock Systems Innovation Lab (LSIL) Phase II, and as part of the Human Health, Food Safety & Diets and Nutrition Area of inquiry (AOI), the LSIL ME plans to implement a research project, titled Deux Oeufs in Rwanda. The aforementioned project is being implemented in collaboration with University of Florida, University of Rwanda and Rwanda's National Child Development Agency (NCDA), the Rwandan Agriculture and Animal Resource Board (RAB), and the Rwanda Biomedical Center (RBC). The project aims to provide an understanding of the potential of Animal source foods (ASF) consumption to improve child nutrition and health/well-being.

5. Youth Ready ($559,702): This project funded by Barrett Family Foundation (BFF) aims at equipping the youth with essential life skills to sustain their physical, cognitive and socio-economic growth as agents of change. This will be achieved through equipping adolescent's youth with life and work skills enabling them to make right decisions for their wellbeing and the wellbeing of their peers; technical and entrepreneurial skills, enabling them to undertake individual or group economic development activities; and citizenship values, are motivated and facilitated to contribute to the wider good for others starting from their peers and local communities.

6. Finish Baby Aid Kit (FBAK) ($515,000): Funded by Ministry of Foreign Affairs of Finland, the Finnish Baby Aid Kit concept is a modification of the famous Finnish antenatal care concept which have been developed together by medical and humanitarian aid experts. The concept has been created to address maternal and antenatal care challenges in the developing world. The kit has two parts; a Maternity kit (clothing and supplies that help the mother take care of herself and her newborn) and a Childbirth kit (sterilised instruments and supplies for healthcare professionals to conduct a clean and skilled delivery).

The concept provided with Finland partners includes four antenatal check-ups, the delivery at the healthcare facility, and the Finnish Baby Aid Kit. The kit works as an incentive for mothers to attend the 4 standard antenatal care. Women who agree with the check-up program and delivery at the healthcare facility are eligible for the concept. Mothers will receive the kit when leaving the clinic with their newborns.

The project aims at improving antenatal care, increasing Birth in the Health Facility and reducing Maternal Mortality and infant mortality rates.

7. Gender Equality and Social Inclusion (GESI) support for World Vision Rwanda ($200,000): World Vision International Rwanda recognizes the importance of integrating GESI into our programs. Accordingly, World Vision International Rwanda identified 4 areas (pillars) and priorities that have been discussed with the Ministry of Gender and Family (MIGEPOF), and obtained support from WV US office, to strengthen GESI in the following areas; Disability Inclusion Training; Documentation of Disability Inclusion Promising Practices and hosting a Global GESI Learning Forum as well as documenting GESI best practices in THRIVE.

8. Emergency actions ($500,000): This support contributed to the well-being and reduction of life-threatening effects of the heavy rains that caused the floods and landslides that claimed the lives of 135 people, injured 106 people, displaced 20,139 people and destruction of approximately 10,942 houses, in May 2023. World Vision International Rwanda in collaboration with other partners received support from various World Vision Support Office to support the victims with WASH, Education, Livelihoods, NFI, and Early recovery items as lifesaving interventions to prevent the risk of the spreading of related life-threatening diseases like Diarrhea, Cholera and Malaria.

**Key Highlights**

| Transforming Households Resilience in Vulnerable Environments (THRIVE) ($8,000,000) | Bureau of Population, Refugees and Migration (BPRM) project 890,163 | Refugee Program and Reintegration Project (2,962,587) |
| USAID Homes and Community (MEL match fund) and literacy promotion fund ($1,227,349) | Two Eggs innovation research project ($1,050,000) | Youth Ready ($559,702) |
| Finish Baby Aid Kit (FBAK) ($515,000) | Gender Equality and Social Inclusion (GESI) support for World Vision Rwanda ($200,000) | Emergency actions ($500,000) |
World Vision, as a faith-based organization prioritizing child wellbeing and community empowerment, collaborates with faith leaders and faith-based organizations in its faith and development work.

Through these partnerships, we have fostered positive changes in communities, influencing behaviors that significantly benefit the community. Our deliberate approach involves convening leaders from diverse faith backgrounds, uniting them with a common goal of enhancing the well-being of children within their communities.

World Vision, in Rwanda, partners closely with churches and faith leaders to safeguard and nurture the holistic well-being of children in all our initiatives.

Key Highlights

- 145,083 children and adolescents were reached with spiritual nurture activities.
- 1,870 couples legalised their marriages after the training.
- 53 Sunday/Sabbath school rooms were equipped with Bibles.
- 43,354 people undertook Empowered Worldview training.
- 350 Faith leaders were mobilised and engaged in conducting the Spiritual Nurture programs in the church and community.
- 53 World Vision Rwanda staff were trained on the Empowered Worldview model.
- 75,000 parents and caregivers actively participated in different activities including mobilization and outreach events.
- 83 new staff were trained on the Mission Immersion Program (MIP).
- 23,010 Parents participated in the ‘Celebrating Families’ workshop.

Children participating in the Let the Children Come project from Assemblies of God Church in Kayonza district.
“I love English. I have improved my English through lessons available on the ProFuturo tablets,” Bertine, 12 years old.

“I love Kinyarwanda and football. I want to be a teacher so that I transfer knowledge to children”, Dalia, 9 Years old.

“Learning using the tablet helps me to understand class lessons better, like science.” Fisto, 12 years old.

“Access to clean water helps us wash our clothes and keep our bodies clean. Clean water is very crucial for our education,” Giselle, 11 years old.

“I always look forward to coming to the reading club so that I learn how to read”, Olivier, 10 years old.

“I no longer go to school late because we have access to clean water. This has improved my grades in class, I am now the 2nd in class,” Merci, 13 years old.

“I love the reading club because we read stories and spend time with our friends,” Pascaline, 13 years old.
FY23 BUDGET BY PROGRAMMING SECTOR
(All figures are in US dollars where M denotes Million)

- **Advocacy**: $2.1M, 6%
- **Education and Life Skills**: $7.1M, 19%
- **Health & Nutrition**: $1.4M, 4%
- **WASH**: $10.7M, 29%
- **Livelihoods and Resilience**: $8.1M, 22%
- **Emergency Response**: $2.3M, 6%
- **Programm Management**: $4.2M, 11%
- **Sponsorship**: $1.3M, 3%

FUNDING OFFICES

<table>
<thead>
<tr>
<th>Funding Support Offices</th>
<th>Total USD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>$2.6M</td>
</tr>
<tr>
<td>Canada</td>
<td>$2.2M</td>
</tr>
<tr>
<td>Spain</td>
<td>$0.4M</td>
</tr>
<tr>
<td>Finland</td>
<td>$2.9M</td>
</tr>
<tr>
<td>Japan</td>
<td>$1.7M</td>
</tr>
<tr>
<td>Korea</td>
<td>$2.9M</td>
</tr>
<tr>
<td>New Zealand</td>
<td>$0.6M</td>
</tr>
<tr>
<td>Rwanda</td>
<td>$1.7M</td>
</tr>
<tr>
<td>United States</td>
<td>$26.6M</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$41.1M</strong></td>
</tr>
</tbody>
</table>

RESOURCES TYPE

- **Multilateral Grants**: $6.5M, 16%
- **Government Grants**: $7.4M, 18%
- **Sponsorship**: $14.9M, 36%
- **Private Non Sponsorship**: $9.7M, 24%
- **Non-Cash Gik**: $2.4M, 6%

FINANCIAL SUMMARY
In this fiscal year, World Vision International Rwanda developed and signed new MOU’s to enhance relations and partnership with the Government of Rwanda. The MOU’s signed with government include Ministry of Public Service and Labor (MIFOTRA) to eliminate child labor, Ministry of Local Government (MINALOC) to graduate households under the poverty line as well as other government institutions.

World Vision International Rwanda hosted the World Vision U.S. President, Edgar Sandoval and his delegation. The purpose of this visit was to celebrate with Rwanda communities the milestone of reaching over one million people with access to clean water as it was committed by World Vision USA in 2018.

World Vision collaborated with the Government of Rwanda on this project through co-financing, whereby the Government contributed 40 percent and World Vision covered 60 percent of the budget to provide access to water to One Million people in Rwanda.

World Vision International Rwanda also hosted a number of global forums including the Gender Equality and Social Inclusion (GESI) Forum which was attended by was attended by participantss from across the globe.

Other global forums hosted in partnership with the government include, Women Deliver conference as well as Grants Acquisition Management & Humanitarian Emergency Affairs (GAM & HEA) forum which created a great space for showcasing different experiences and learning.
World Vision International Rwanda collaborates closely with our esteemed development partners to bring lasting change to the communities we serve. Their support and generous contributions have enabled us to implement impactful programs that address critical needs in WASH, child protection & education, resilience and livelihoods. These partnerships are the cornerstone of our success, allowing us to reach the most vulnerable and deliver sustainable solutions that transform lives.

We extend our deepest gratitude to our development partners for their commitment and trust. The impact of their funding is evident in the improved WASH outcomes, increased school enrollment rates, and enhanced economic opportunities within the communities we serve. Together, we are creating a brighter future for thousands of children, their families and communities across Rwanda.