

# DISASTER MANAGEMENT

## Capacity Statement

### At a Glance



**24%** of global humanitarian needs are in MEER



**40 million** people are displaced, with more than one-fourth of all displaced globally coming from Ukraine, Afghanistan and Syria.



**5 of the 7** largest humanitarian appeals are in MEER (Syria, Ukraine, Yemen, OPT & Afghanistan)



Lebanon, Jordan and Türkiye host the **highest proportion** of refugees per capita in the world.



**47 million** people face high levels of food insecurity



**1 in 2 children** in the Middle East is affected by conflict or violence

### Our Impact

In FY25, we reached:



**7 million** people



**55%** children of which 9 in 10 were the most vulnerable



across **11** responses in **13** countries



**\$209 million** humanitarian and response programming, including:



**\$106 million** for food assistance, in-kind food, and cash & voucher assistance



**\$3.2 million** for WASH activities



**\$15 million** for child protection and education



**\$15.6 million** for livelihood interventions



**\$14.7 million** for health and nutrition support



an increase of **\$2.2 million** from the previous year



prioritising women and girls, refugees and IDPs and persons living with disabilities.



**76** partners engaged

## Humanitarian Context

MEER faces some of the world's **most complex and protracted humanitarian crises**. Shifting conflict dynamics, climate shocks, and economic deterioration continue to drive multi-layered and chronic needs. Despite the volatile context, shrinking funding and civic space, and access challenges, World Vision has maintained operational presence and scaled up humanitarian programming across the region for **more than five decades**.

### Drivers of Need



Conflict and political instability remain central, displacing more than 40 million people across the region, including 15 million internally displaced persons (IDPs).



Drought and water scarcity severely affect Afghanistan, Syria, OPT, and Iraq, increasing food insecurity.



47 million people face acute food insecurity across the Middle East and Afghanistan.



Earthquakes, floods and heatwaves have affected thousands across Türkiye, Syria, Afghanistan, and Eastern Europe in the past three years.



Education, protection and mental health needs of children are rising. Conflict and displacement have led to widespread disruption of schooling, increased psychosocial stress, and heightened protection risks, including early marriage, child labor, and violence.



## Our Commitments

World Vision aligns its work to the OECD DAC Humanitarian–Development–Peace Nexus (HDPN), connecting humanitarian response, development, peacebuilding, and advocacy as one integrated approach: meeting urgent needs while reducing risks and addressing root causes to prevent repeat crises.

This is operationalized through *Our Promise* and delivered through our Fragile Contexts Programming Approach (FCPA) and Adaptive Programme Approach (APA), which emphasize agility as contexts shift. FCPA supports teams and partners to “dial” programming across **Survive** (life-saving assistance), **Adapt** (recovery and resilience), and **Thrive** (longer-term transformation that strengthens systems and reduces dependency), underpinned by real-time context monitoring and adaptive decision-making.

Through our **Nexus Acceleration Fund (NAF)**, we put this into practice by integrating humanitarian response with resilience and peacebuilding—strengthening community leadership and long-term stability across **Syria, Iraq, Lebanon, and Afghanistan**. In North East Syria we have operationalised a nexus model shifting from multisector support toward community-led peacebuilding and collective livelihoods. In Iraq we link climate resilience, peacebuilding, WASH, and youth empowerment in conflict- and climate-affected areas. In Lebanon we strengthen resilience through cash-for-work, psychosocial support, child and youth councils, and pathways to skills and employment. In Afghanistan we support agriculture recovery, women’s income generation, and community-based disaster risk management to withstand economic and climatic shocks.

We strive to reach communities through an approach that prioritizes the following commitments:

- **Child-Centered:** We place children at the heart of all humanitarian interventions, ensuring their protection, participation, and well-being guide program design and implementation. World Vision is committed to reaching 20% of all affected children in a crisis, prioritizing the most vulnerable and integrating child protection and psychosocial support across sectors.
- **Integrated & Multi-sectorial:** We deliver holistic responses that link food security, WASH, health and nutrition, child protection, education, cash and voucher assistance, livelihoods, and resilience-building. By connecting sectors, we address the full spectrum of needs and strengthen longer-term resilience through context- specific, evidence-based programming.
- **Cash and Voucher Assistance:** We use cash and vouchers as the preferred modality whenever feasible, to enable dignity, choice and speed.

In FY25, World Vision in MEER spent \$106 million in CVA, of which \$90 million was dedicated to food assistance and \$10 million for emergency assistance.

\$95 million were delivered in partnership with the World Food Program, of which World Vision is its biggest global partner.

- **Partnerships & Localization:** We center communities across the project cycle so interventions reflect local priorities and capacities. We strengthen local, faith-based and community organizations and authorities through technical support, training and capacity sharing. In FY25, \$26.4million was spent on 76 partners, including 15.3million for local partners.
- **Principled Aid:** We align with the ICRC Code of Conduct, Sphere, Core Humanitarian Standards and Humanitarian Quality Assurance Initiative, and maintain robust safeguarding, PSEA and anti-fraud systems, supported by dedicated experts and emergency-adapted processes.
- **Local-to-Global Advocacy:** We engage local, regional and global actors to support humanitarian access, protection and policy influence, amplifying community perspectives to inform evidence-based action.
- **Data-Driven:** We lead and participate in needs and vulnerability assessments, including IPC analysis where relevant, to target assistance and allocate resources based on evidence (e.g., Lebanon IPC 2025; Syria nationwide needs assessment 2025).
- **Environmental and Social Safeguards:** We integrate environmental and social considerations into our response planning, implementation, and monitoring, and support climate resilience through ecosystem restoration and livelihood adaptation. See *ESCA Capacity Statement*.



## Our Approach

World Vision works with communities before a crisis and continues through every stage of response and recovery, supporting communities to **prepare, respond, recover, and rebuild** resiliently.

### PREPARE

World Vision works to strengthen preparedness with communities, local authorities and partners through a community-based, participatory and child-centered approach. We work with women, men, girls and boys to understand local hazards, risks and vulnerabilities, establish practical risk-reduction actions to protect lives and assets, and ensure plans reflect local priorities, protection risks, and inclusion.

Preparedness is a cornerstone of our disaster management, and we deliver it through three complementary technical approaches:

- **Community-Based Disaster Risk Management (CBDRM)** to support community-led risk analysis and action planning.
- **Anticipatory Action** to enable community early action based on forecast triggers, reducing the impact of predicted events.
- **Scenario-based contingency planning** to clarify roles and actions to be able to respond quickly once a shock occurs.

### CBDRM in Afghanistan

World Vision is working with high-risk communities facing recurrent droughts, floods, and earthquakes. Partnering with shuras, women and youth groups, we have delivered protective infrastructure, supported 20,000 individuals through cash-for-work, expanded irrigation across 10,000 hectares benefiting 40,000+ households, and advanced green solutions such as tree planting and clean energy for female headed households, helping to build safer, more resilient communities aligned with national DRR frameworks.



### Anticipatory Action Pilot in Lebanon, Syria & Iraq

In Lebanon, Iraq, and Syria, World Vision piloted an Anticipatory Action program focused on developing protocols to address recurrent droughts, floods, and extreme weather. Working with local municipalities and communities, the measures implemented included early warning system activation, community awareness in schools and villages, and cash support for seeds and fodder, alongside stormwater drainage and school rehabilitation in flood-prone areas.

## Preparedness with Local Civil Defense in the West Bank

World Vision supports the Palestinian Civil Defence (PCD) and local emergency committees to strengthen community preparedness amid escalating attacks. Volunteer responders received essential tools including first aid kits, fire extinguishers, ladders and firefighting tools, allowing them to intervene immediately until formal PCD responders can arrive or in case of access barriers. These supplies, pre-positioned inside villages, enabled faster response to fires and injuries during incidents, helping protect families, homes and livelihoods under extreme movement restrictions.



## Disaster Risk Reduction Project in Northwest Syria

From January 2024 to September 2025, World Vision Syria implemented a disaster risk reduction project in six earthquake-affected communities and associated schools in Aleppo and Idlib to strengthen local preparedness, early warning, and climate resilience. Working through a community-based, participatory approach, the project reached 54,108 direct and indirect participants through different activities such as establishing Local Disaster Risk Management Committees and school climate action clubs, developing community preparedness and response plans, installing early warning systems, and supporting practical mitigation initiatives and drills in communities and schools.



## RESPOND

When a disaster hits, our teams activate:

- Pre-established contingency plans
- Logistical assessments
- Pre-screened partners and suppliers
- Surge deployment
- Pre-positioned supplies

We pride ourselves on being amongst the fastest responders at the frontlines, ensuring that support is rapid, well-coordinated and multi-sectoral.

World Vision is equipped with disaster management specialists at global, regional, and national levels, which can be deployed within hours of a crisis. Over **100 staff** across all functions were trained in 2025 to strengthen operational readiness.

We play a leading role in humanitarian coordination, including participation and co-chairing of regional forums, national clusters and INGO coordination platforms, ensuring alignment with technical standards, deduplication and principled humanitarian assistance. Examples of our co-chair role include: Cash Forum (Iraq), Protection Cluster (East Ukraine), PSEA Networks (Iraq and Ukraine), WASH Cluster (Lebanon and Jordan), HCT and Steering Committee (Lebanon).



## RECOVER & REBUILD THROUGH SUSTAINABLE CHANGE

Throughout all phases of the response, World Vision integrates a long-term perspective, ensuring that interventions not only address immediate needs but also contribute to sustainable outcomes, strengthened institutions and community ownership and cohesion. We work to ensure children regain a sense of security and stability through long-term recovery initiatives and our Project Models (PM) such as:

- Water and food systems restoration (e.g. [WASH Project Model](#), [CMAM](#))
- Infrastructure rehabilitation and environmental stewardship and climate action (e.g. [Regreening Communities](#))
- Re-establishing education and health services (e.g. [GBG](#), [Catch Up Classes](#), [Learning Roots](#), [Unlock Literacy](#))
- Rebuilding livelihoods, including women's economic empowerment (e.g. [S4T](#), [M4C](#), [UPC](#), [WEE](#))
- Psychosocial support, peacebuilding and social cohesion (e.g. [GECARR](#), [COSMAT](#), [IPACS](#), [MSTC](#), [ECAP](#), [DNH4FG](#))

## Partners and Donors

We collaborate with major humanitarian actors and funds including:



# Our active responses

We **currently** respond to active crises in **11 countries and territories**. The remaining countries of operation (Armenia, Albania, and Bosnia and Herzegovina) have responded to crises in the past and maintain preparedness and contingency capacities.

## Ukraine Crisis Response

- **FY25 Reach:** 213k
- **FY26 Target:** 99k
- **FY25 Budget:** \$27.5m (incl. \$5.6m GIK)
- **FY26 Budget:** \$12m
- **Coverage:** Ukraine, Georgia & Romania

## Syria Response

- **FY25 Reach:** 4.2m
- **FY26 Target:** 3m
- **FY25 Budget:** \$52m
- **FY26 Budget:** \$33m
- **Coverage:** Syria (NCS, NES, NWS, SCS) + Jordan + Türkiye. Expansion to NCS and new office in Damascus

## Afghanistan Complex Crisis Response

- **FY25 Reach:** 1.4m
- **FY26 Target:** 1.5m
- **FY25 Budget:** \$27m
- **FY26 Budget:** \$27m
- **Coverage:** Kunar, Badghis, Faryab, Ghor, Herat
- Besides the Complex Crisis Response, in FY25 World Vision responded to floods and influx of returnees from Iran in the West and the earthquake in the East of the country.

## Iraq Crisis Response

- **FY25 Reach:** 384k
- **FY26 Target:** 2.5m (incl. advocacy initiatives)
- **FY25 Budget:** \$6.9m
- **FY26 Budget:** \$6.7m
- **Coverage:** Thi-Qar, Ninewa, Kirkuk, Salah & Al-Din

## Middle East Crisis Response - Lebanon

- **FY25 Reach:** 509k
- **FY26 Target:** 268k
- **FY25 Budget:** \$30.8m
- **FY26 Budget:** \$10m
- **Coverage:** Nationwide

## Middle East Crisis Response - West bank

- **FY25 Reach:** 611k
- **FY26 Target:** 250k
- **FY25 Budget:** \$6.3m
- **FY26 Budget:** \$10m
- **Coverage:** Nablus, Jericho, Tubas, Tulkarm, Salfit, Bethlehem & Hebron

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