

World Vision
UGANDA

40 YEARS OF
TRANSFORMATION
Since 1986

ANNUAL REPORT 2025





Content

04	MISSION VISION	
05	OUR PRESENCE	
06	BOARD CHAIRPERSON'S FOREWORD	
07	NATIONAL DIRECTOR'S MESSAGE	
08	EDUCATION Print-rich Classrooms Transform Learning at Gweri Primary School.	09
12	CHILD PROTECTION AND PARTICIPATION	

14	RESILIENCE & LIVELIHOODS Tairi's Journey of Resilience and Renewal through Farming and Faith	16
18	SPONSORSHIP Turning hardships into Purpose: From Sponsored Child to a Beacon of Hope for Mothers and Children	19
20	ADVOCACY Citizen Voice & Action (CVA) Empowers Communities to Demand Better Health Care.	21
22	DISASTER MANAGEMENT World Vision's Nutrition intervention curbing malnutrition in Ntoroko	22
24	WASH Bugiri Residents Get Relief from Shs2.5b (USD 531.3) Piped Water Project	25
26	FAITH & DEVELOPMENT	
28	UGANDA REFUGEE RESPONSE Empowerment in Action: Muhamedi's Journey to Self-Reliance	29
30	LOCAL RESOURCE MOBILISATION Restoring Confidence and Hope for Girls in School	31
32	FINANCE	
33	KEY CELEBRATIONS IN THE FINANCIAL YEAR	
34	WE ARE WORLD VISION	
35	PARTNERS	



Vision

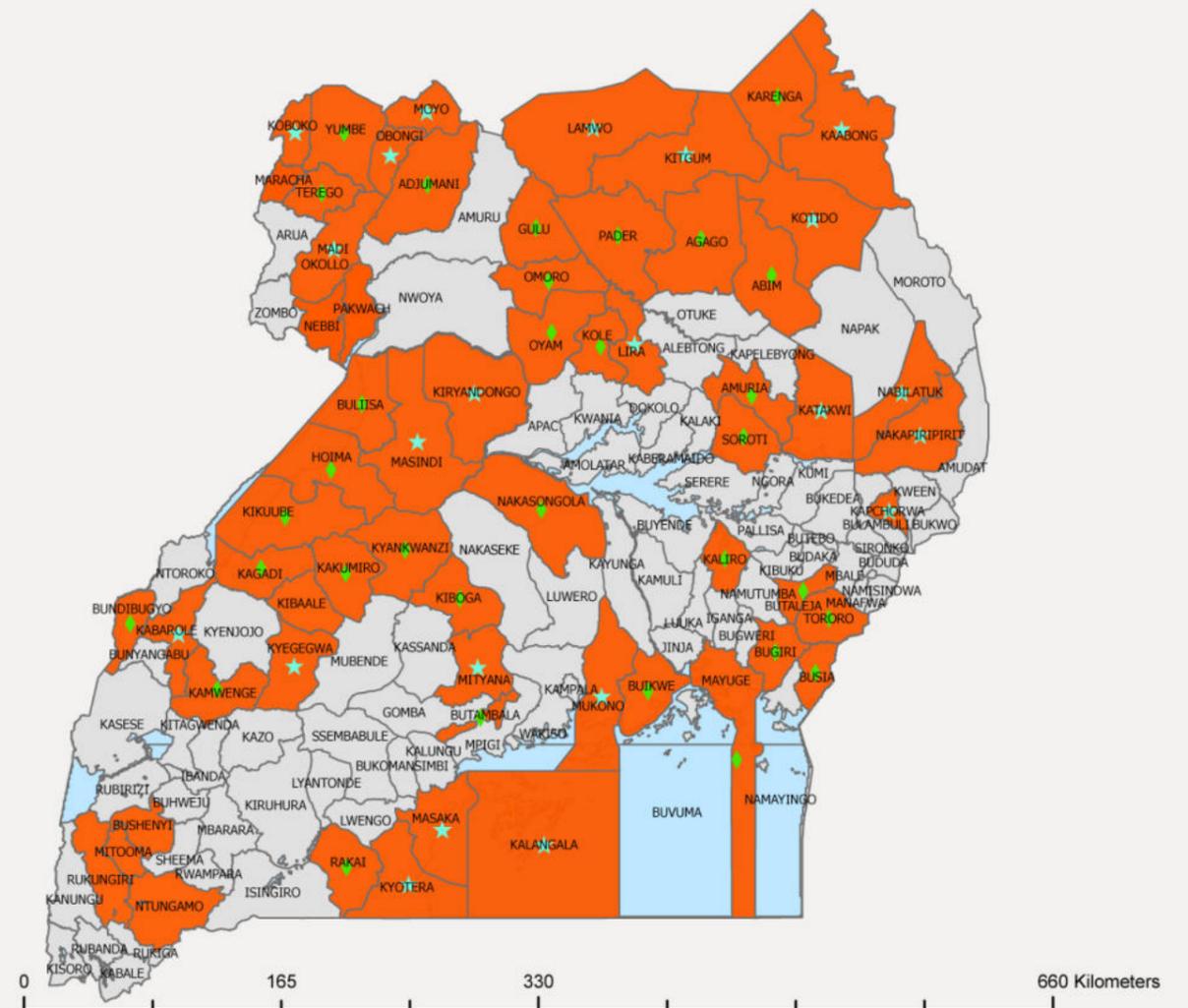
Our Vision for every child, life in all its fullness,
Our prayer for every heart, the will to make it so.

Mission

To follow our Lord and Savior Jesus Christ in working with the poor and oppressed to promote human transformation, seek justice, and bear witness to the good news of the Kingdom of God.

Our Presence

World Vision's current coverage by Districts



Numbers:

- Districts: 57
- Area Programmes: 57
- Grants: 22+

Map Key:

- ★ Grants Projects Implementation
- ◆ Area Programmes Implementation
- World Vision Uganda Presence
- Water Bodies
- Other Districts Boundaries

BOARD CHAIRPERSON'S FOREWORD



Dear colleagues and esteemed partners,

On behalf of the World Vision Uganda Board of Directors, I welcome you all to this edition of our Annual Report for the Financial Year (2025).

Over the past year, World Vision Uganda has made great strides towards enhancing the wellbeing of children and vulnerable communities across our areas of operation.

Firstly, with utmost humility and gratitude, I would like to thank God for according me the opportunity to serve in this great ministry in the capacity of Board Chairperson. This is not a responsibility I take for granted but hold in high regard.

At the heart of our organisation lies a commitment to governance excellence, ensuring that every decision we make is grounded in integrity, transparency, and accountability. Guided by the principles of good governance, we have strived to uphold the highest standards of ethical conduct, ensuring that the resources entrusted to us are managed responsibly and utilised effectively to maximise impact.

At the board level, we have continued to provide our fiduciary responsibility to ensure that the World Vision ministry remains strong and aligned to our mandate and commitment. We have been pleased to see how much has been realized through our engagement in strategic discussions, impact assessments and the fruitful results delivered.

Through our programmes and interventions, we have witnessed firsthand the transformative power of hope, compassion and empowerment. From providing lifesaving humanitarian assistance in times of crisis, implementing sustainable development projects that address the root causes of poverty and inequality, health and nutrition initiatives, water and sanitation to enhancing strategic partnerships and affiliation; our impact resonates far and wide.

During the year, we also had the opportunity to visit some of our Area programmes in Western Uganda alongside our colleagues from Vision Fund Uganda, where we witnessed the impact of our work and initiatives in driving transformation from the grassroots across respective communities.

Witnessing the many testimonies of transformation in a once forgotten area like Rakai was such a humbling experience and attestation to the great progress, we can make in continuing to work together.

The prevailing funding cuts and continuous developments within the global funding space presented challenging times however, our faith in God has been an anchoring foundation that has kept us going. In a special way, allow me to appreciate our staff whose resilience, compassion, commitment, and excellence have remained a great back bone to driving our mandate and impact across the most vulnerable communities and children in Uganda.

2025 was equally punctuated by the development of our 2026–2030 strategy, which seeks to create lasting change for over 5 million children and their families. At the heart of this strategy is our commitment to ensure that every child experiences life in all its fullness. This is a dream we shall achieve together, within the stipulated timeframe and beyond.

In our continuous quest to drive and achieve our commitment further, we expanded our leadership curve to incorporate a new board member. I am therefore pleased to announce the appointment of Mrs. Freda N. Yoachel.

In a special way, I humbly recognise my predecessor, Mrs. Jacqueline K. Opondo, who faithfully served at the WVU Board for nine years, both as a member and Board Chairperson. Her leadership, wisdom and devotion have left an indelible mark in World Vision Uganda and we are deeply grateful for her gracious service and great stewardship.

Additionally, I extend heartfelt thanks to Professor Monica Chibita, a senior member of the Board who has served World Vision Uganda for 14 years at both national and international board and as retired from the board. Monica's dedication, insights and advocacy have been instrumental in advancing our mission, and we honour her extraordinary contribution.

As we embark on our new strategy, we shall continue to rally along our theme for 2026: Christ the Light of the World to continuously deliver impact and shine light into the lives of children, families, and communities, illuminating paths of hope, dignity and transformation.

As we commence the new strategy in 2026, World Vision Uganda will be commemorating 40 years of transformation in Uganda highlight the impact we have created together. I am deeply indebted to our donors, partners, communities, volunteers, staff, government of Uganda and the children who have journeyed with us for all these years.

We celebrate and give God the glory as we trust him for the next phase of and invite all of us to join hands with us as we seek to bring lasting impact for the children and those in need. As a board, we appreciate that this has not been without challenges but God has been faithful and through him, we have continued to thrive.

In closing, my sincere appreciation to each member of the World Vision Uganda Board for their unwavering support and leadership. Your guidance and strategic oversight have been instrumental in steering our organisation and enabling us to navigate complex challenges and seize opportunities for growth and innovation.

As I invite you to read and reflect on our registered milestones across the past year, I would like to re-echo that, your unwavering commitment, collaboration and generosity inspires us each day to reach higher, dream bigger, and work harder towards building a world where every child has the opportunity to realise their full potential in our continuous quest to be the "Light of the World".

Together, with faith as our foundation and partnership as our strength, we will continue to build a brighter future for Uganda's children backed by your support, dedication and prayers, World Vision Uganda will achieve even greater impact in the years ahead.

Thank you, and may God bless you all

Michael Segwaya,
Board Chairperson.

NATIONAL DIRECTOR'S MESSAGE



Greetings to you all,

It is with immense pride and gratitude that I present to you the Annual Report for the World Vision Uganda fiscal year 2025. This year has been another testament to our collective resilience, innovation, and unwavering commitment to transform the lives of the most vulnerable children and communities.

Guided by our theme, "Christ at the centre at all times", our mission and vision are attributes that have been embedded holistically in our operations, partnerships and engagements in our quest to deliver impact and value across millions in Uganda.

Together, we have made significant strides in advancing child well-being, strengthening household resilience, education, health systems and building communities of care.

In FY25, we reached **over 1.5 million people** across our areas of operation. Our Resilience and Livelihoods interventions reached **over 712,000 vulnerable people** across **26 Area Programmes**, achieving nearly **98%** of our targets. A good number of families were supported to secure sustainable incomes, access nutritious food and build resilience against hardships.

World Vision Uganda's Child Protection Programme also impacted **1.5 million children** hence creating safer environments that are free from child marriage, gender-based violence and abuse. Notably, **54,700 children** actively participated in initiatives to end violence. Additionally, the proportion of children and adolescents who rated themselves as thriving rose from **18.6%** in 2020 to **23.5%** in 2025. On a good note, the child marriage and child sacrifice rates declined sharply from **11.9%** and **57.6%** to **1.7%** and **14.8%** respectively.

We also implemented Water, Sanitation & Hygiene (WASH) interventions across **24 districts, commissioning** 4 new piped water systems and extending **5** existing ones. Our Health and Nutrition interventions improved the well-being of children under five years across **20 Area Programmes. 3,210** Village Health Teams (VHTs) reached over **57,300 women** of reproductive age and **105,000 children (0–59 months)** with essential health, nutrition, and WASH services at the community level.

We also strengthened teacher capacity, promoted inclusive education and partnered with the Ministry of Education to improve teaching quality and address school feeding challenges in schools. Vulnerable children, including those with disabilities, gained access to safe and conducive learning environments. In total, **131,700 children** participated in literacy interventions, while **29,800 children** engaged in community literacy centres.

Through our Advocacy & Policy influence, we collaborated with Government ministries, civil society networks and coalitions to influence systemic change. As an entity, we contributed to the review of the Reproductive, Maternal, Neonatal, Child and Health plus the Nutrition Sharpened Plan. This further influenced the Food and Nutrition Bill through regional and national consultations and supported the Joining Forces Coalition Strategic Plan to amplify funding aimed at, ending sexual violence against children. Children across different facets also undertook and participated actively in a number of advocacy actions to amplify their voices in shaping policies.

We responded swiftly to disasters, including floods, droughts and disease outbreaks. Working with the Government, district leaderships, communities and partners, we successfully managed Mpox outbreaks in Nakasongola and Mayuge districts for 3 months. We equally reached 147,000 people with anticipatory drought action and supported 11,800 individuals with flood response interventions.

During 2025, we also embraced the successful transitioning of **5 Area Programmes (APs)**; Nankoma, Kasambya, Kibiga Mulagi, Ntwetwe and Gweri, reflecting strengthened community ownership and sustainability. In the same breath, we launched **6 new APs**: Buyinda, Abarilela, Budomero, Lira Palwo, LOri, and Bananywa which marked an expansion of our footprint to more vulnerable communities

This year also presented great partnership opportunities at our local resource mobilisation front. Thanks to all our partnerships spanning across a number of organisations, we registered an impressive 308.4% achievement against our annual target.

However, like its commonly said, challenges are part of a good success story, 2025 also presented some immense challenges with the funding cuts. On another very sad note, we lost our very dear friend and colleague, John Muchope, Manager Education, and the gap he left in our lives is indeed irreplaceable.

Through the challenges and moments of turmoil, your prayers and support have been a beacon of hope and firm ground for us to soldier on. Our focus was not deterred, faith was not withered and God has been gracious to us all through. We equally developed our **2026-2030 strategy** which also inculcated a staff realignment process that will see us through the next five-year period. Our new strategy will focus on reaching 5 million vulnerable children with hope, dignity, and lasting change.

At this point, please allow me to extend our deep appreciation to all of you for being a great part of our journey, story and impact. Even amid global crises, especially dwindling funding and local challenges, we have managed to traverse through and attain significant milestones. These accomplishments would never have been possible without your steadfast support and collaboration.

In line with our theme for 2026, "**Light of the World**", I would like to commit to keeping our focus on carrying light across the most vulnerable communities/ children and drive transformational change. As an organisation, we are confident that God's light will continue to guide along this journey even now as we mark 40 years of transformation in Uganda.

Our heartfelt gratitude and appreciation goes to the WVU Board for their unwavering devotion, guidance, support and commitment towards this ministry. In the same breath, I thank the leadership and staff of World Vision Uganda, our partners, donors, stakeholders, collaborating organisations and the Government of Uganda for your steadfast dedication to fostering lasting change.

I warmly invite you to read through this report and witness how our work has touched and transformed lives across Uganda. It is my sincere prayer that as you reflect on these remarkable highlights, you will be inspired to continue partnering with us in driving sustainable impact and creating lasting change together.

Thank you for your steadfast support and collaboration.

With gratitude,

Jeremiah Nyagah
National Director.

EDUCATION

In the Financial Year, the Education Technical Programme advanced efforts to increase the number of children who can read and write by promoting effective and inclusive teaching and learning, ensuring children's full participation in schools and community learning centres, and improving access to safe and conducive learning environments.

Working in partnership with the Ministry of Education and Sports, Primary Teacher Colleges, and District Education Offices, the programme strengthened teacher capacity through technical support, supervision, and mentorship.

Collaboration with the advocacy team also leveraged the ENOUGH campaign to address school feeding challenges and influence policy, tackling issues such as poor diets, inadequate hygiene, hunger, undernutrition, low academic achievement, and school dropout.

The programme emphasised inclusivity by engaging men, women, boys, girls, and particularly vulnerable children, including children with disabilities, in the creation of learning materials both at home and in schools. Transparency and accountability were upheld through child and sponsor promises, as well as stakeholder reflections and reporting, which fostered trust and transformed relationships across communities.



Key highlights

131,770 children participated in literacy interventions, **29,809** participated in community literacy centers

131,770 (65,880 girls, 65,890 boys) children participated in literacy interventions; **26,800 (17,000 girls and 12,800 boys)** participated in community literacy centers.

The programme also trained senior male and female teachers on the journeys approach to ensure safe schools free from violence against children hence achieving **348 schools supported to be safe for children, 880 children (95.4%)** of at-risk primary school children were supported to stay in school.

The proportion of children in grade 3 achieving at least a minimum level in reading improved to **66.0% from to 45.7%**

94.5% community literacy centres achieved quality standards and increase in the number of children attending literacy center from **328 to 347(33%) per literacy center**

The programme enabled increase to **88.3% of girls and boys (6-12 years)** attending primary education and 86.0% of children who pass Primary Leaving Exams in 2025 in partner schools.

The programme registered substantial achievement in the proportion of education facilities with basic water services from **64.6% in Financial Year 2024 to 65.2%** in Financial Year 2025

There was reduction of **4% of children** who drop out of school as compared to **6.1% dropout rate of school** going age children of 2024

The Education Technical Programme Evaluation 2025 recorded strong achievements, with schools reaching **103.3% of their targets and 98.1% of children with disabilities** gaining access to school facilities.

These milestones were made possible through the valuable support of local partners, including Total, Absa, and others, underscoring the importance of collaboration in driving inclusive education outcomes.



Print-rich Classrooms Transform Learning at Gweri Primary School.

In a sunlit Primary Two classroom at Gweri Primary School, Soroti district, the walls speak. They speak through charts of wild animals, alphabets, numbers, body parts, and neatly drawn household items each illustration a silent teacher, each word an invitation to learn.

Eight- and nine-year-old pupils sit attentively at their wooden desks; eyes fixed on their teacher. Even when she steps out, the learning does not stop; the colorful displays draw curious glances, prompting questions, sparking memories.

"The words, pictures and letters help us to read and write," says Selina, 9, her smile as bright as the classroom she learns in. "It is beautiful and keeps us interested in what the teacher teaches us."

But this was not always the case. Just a few years ago, the same classroom was bare, the atmosphere dull. Pupils stared out the windows, their minds wandering. School felt distant, even irrelevant. "Children's concentration levels were so low," recalls Angella Patricia Isina, a Primary Two teacher. "Many were not interested in school at all. A few who came preferred playing."

That changed when World Vision introduced its Unlock Literacy model to Gweri Primary School, targeting teachers in lower primary classes. In 2021, teachers received training on creative ways to make learning visible and engaging, including how to set up print-rich classrooms.

"The training was a turning point," Angella says. "We learned to display lesson plans and learning materials in ways that made children eager to touch, read, and explore. Their excitement was instant."

Fifty-seven teachers from 16 schools benefited from the training. They, in turn, trained their colleagues. Today, every lower primary classroom in Gweri is print-rich, filled with teaching aids created with local materials.

Some pupils have even joined in. Jonan, 13, a Primary Seven pupil, helps teachers make the materials. "I draw sketch pictures, color, and cut out shapes that support learning," he says proudly. "It has helped me discover my talent in fine art."

The results have been remarkable. Pupil interest in school has soared, enrolment has grown, and more children are completing their studies.

Learning Beyond the Classroom

World Vision has also extended the concept to the community. Fourteen community literacy centres, equipped with textbooks and metallic "book banks" for safekeeping, have been set up.

Managed entirely by local residents, they provide a space for children to read and learn during weekends and holidays.

"These centres are run by the community, for the community," explains Julius Olobo, World Vision's Project Officer for Education. "We believe they will sustain children's interest in education even after the Area Programme ends."

For pupils like Selina, the transformation is already clear. "I like coming to school," she says. "Even if the teacher is not here, the walls teach me something new every day."





HEALTH

The Health, Nutrition, and WASH Technical Programme contributed to improved well-being for children under five across 20 Area Programmes, ensuring more children are well nourished and protected from infection and disease.

The programme strengthened health system structures at community, facility, district, sub-regional, and national levels to deliver quality health, nutrition, and WASH services. Key achievements included: Supporting households and communities to adopt appropriate reproductive health and nutrition practices, strengthening coordination and social accountability mechanisms to improve delivery of Reproductive Maternal Newborn Child and Adolescent Health and nutrition services at all levels and expanding community and health facility access to basic water supply, improved sanitation, and positive hygiene practices.

Through these interventions, the programme advanced child survival, growth, and resilience, while reinforcing Uganda's broader health and development systems.



Key highlights

Strengthened the capacity of 3,210 Village Health Teams (VHTs) who reached over 57,353 women of reproductive age and 105,066 children (0–59 months) with essential health, nutrition, and WASH services at the community level.

Implemented Timed and Targeted Counselling (ttC) and established **273 Nurturing** Care groups (NCGs) at community level.

Supported 15,000 pregnant women to attend their first Antenatal Care (ANC) visit in the first trimester.

9,140 children under five with diarrhea received appropriate treatment at community level and or referral by community health workers.

11,910 households adopted improved sanitation facilities (bath shelters, kitchens, drying racks, rubbish pits, animal shelters).

74 communities certified as Open Defecation Free.

17,120 people gained access to basic drinking water through piped water extensions and boreholes.

22,740 children were fully immunised. (make this a point on its own)

Facilitated 54,650 safe deliveries under skilled birth attendants.

9,330 children under five with malaria and pneumonia were treated and or referred for further care.

8,380 households sensitized and using recommended point-of-use water treatment technologies.

10,380 households established handwashing facilities (basic, limited, unimproved).



Over 100 Health Facilities Accredited as Uganda Scales Up Baby Friendly Health Initiative

Over 100 health facilities across Uganda have been accredited under the Baby Friendly Health Initiative (BFHI), a government-led program aimed at improving maternal and child health, through strengthened breastfeeding support and community empowerment, with significant backing from World Vision Uganda.

The initiative, led by the Ministry of Health and supported by partners including World Vision Uganda, is transforming maternity care by ensuring that health facilities meet 14 global standards that promote, protect, and support optimal breastfeeding practices from pregnancy through postpartum care.

“BFHI is about creating environments where mothers and babies get the care and guidance they need to succeed with breastfeeding right from the start,” says Laura Ahumuza, a Senior Nutritionist and National Coordinator for BFHI in Uganda.

World Vision Uganda has played a key role in expanding the reach and impact of the initiative. Since launching its support in Kitgum district in 2013, the organisation has partnered with the government to train health workers, conduct facility assessments, provide technical mentorship, and support the formation of mother care groups and Village Health Teams (VHTs).



“Evelyne, a mother of three, said learning to express breast milk and manage engorgement changed her experience entirely.”



“Breastfeeding is the foundation of life. It’s the most nutritious, accessible, and life-saving start a child can have,” said Benon Musaasizi, the Technical Lead for Health and Nutrition at World Vision Uganda. “Our goal has been to support government efforts by building the capacity of health workers and communities to sustain breastfeeding practices.”

In Tororo District, health centres like Tororo General Hospital, Sop Sop Health Centre III, and Paya Health Centre III have embraced the BFHI model, showing visible improvements in maternal knowledge, newborn care, and reduced infant illnesses. Assistant District Health Officer, Sister Bwire credited World Vision’s contribution for helping to build confidence among both healthcare providers and mothers. “The trainings have been practical and empowering. We now see mothers who are well-informed and ready to breastfeed exclusively,” she says.

At Sop Sop Health Centre III, the In-Charge Amos Emojong, says early engagement during antenatal visits has been key: “We begin the conversation at pregnancy detection. By the time mothers deliver, they are confident and committed to breastfeeding.”

Mothers themselves are seeing the benefits. Evelyne, a mother of three, said learning to express breast milk and manage engorgement changed her experience entirely. “That made all the difference,” she says. Angella, another mother from Paya village, credited immediate skin-to-skin contact after birth for helping her establish a successful breastfeeding journey.

Health workers report noticeable improvements. “Before BFHI, many mothers lacked information about exclusive breastfeeding. Now they are knowledgeable, and we see fewer cases of infection, jaundice, and malnutrition,” says midwife Jennifer Namboso of Paya Health Centre III.

With continued collaboration between the Ministry of Health, World Vision Uganda, district health teams, and communities, BFHI is poised to expand further. The ultimate goal is to ensure all maternity-capable health facilities in Uganda become baby-friendly, creating a strong foundation for healthier children and empowered mothers.

“Breastfeeding is a tradition,” Sister Connie notes, “but now, with BFHI, it’s strengthened by science, structure, and strong community commitment.”



CHILD PROTECTION AND PARTICIPATION

Our Child Protection Technical Programme significantly advanced the well-being of **1.5 million children** by fostering safe, nurturing environments free from child marriage, sexual and gender-based violence, child sacrifice, and other forms of abuse.

Beyond protection, children were empowered as agents of positive change, helping to build communities rooted in care, dignity, and resilience. The programme achieved measurable progress, with the proportion of children and adolescents rating themselves as thriving rising from **18.6%** in 2020 to **23.5%** in 2025, while child marriage and child sacrifice rates declined sharply from **11.9% and 57.6%** to **1.7% and 14.8%** respectively. These outcomes were driven by the Child Protection & Advocacy model and reinforced through enabling approaches such as Peace Road Curriculum (PRC), Channels Of Hope Gender (COH), Impact Plus, and Citizen Voice and Action, underscoring a holistic strategy for sustainable child well-being.

Faith leader and community structures played a pivotal role in advancing positive social norms and addressing gender-based violence. A total of 1,139 faith leaders were engaged to challenge harmful practices and promote equality, while 2,582 Congregational and Community Hope Action Teams (CHATs) reached 37,245 boys and girls with initiatives that confront gender biases and stereotypes.

These efforts helped mitigate violence against women and girls and foster safer, more inclusive communities. Strong partnerships with churches, dioceses, mosques, and faith-based organizations—including East Rwenzori, Bundibugyo, Hoima, Bunyoro Kitara, Lango, Jinja, Gulu Archdiocese, and Scripture Union Uganda, further amplified the impact and sustainability of this work.



Key highlights

244 (124 boys, 120 girls) children with disabilities were supported with assistive devices to aid their mobility. 1,548 children (725 boys and 825 girls) with special needs participated in issues that affect their wellbeing.

54,709 children (25,250 boys and 29,459 girls) meaningfully participated in actions that support ending violence against children.

World Vision Partnered with Motivation Charitable Trust Africa, District Hospitals Orthopaedic units and local CBOs and Disability Groups to support Disability Programming and inclusion of children and people with disabilities in programming

2,160 child protection actors including Child wellbeing committees were capacitated in reporting and referral and this strengthened the functionality of 285 functional formal and informal Child Protection structures.

86,513 parents and caregivers reached with skills on positive parenting, and they demonstrated increased knowledge in positive discipline and other Child Protection related issues.

309 active Community Change Groups (CCGs) played a vital role in promoting non-harmful practices towards children. These groups reached 37,355 parents and caregivers, fostering awareness and collective action to address harmful practices and strengthen child protection at the household and community level.

86,513 parents demonstrated increased knowledge in positive discipline

13,059 children, (6,233 boys and 6,826 girls) were supported to complete life skills

77,895 registered Children reported that sponsorship interventions like Child Development and Participation Centers (CDPCs) provide life-enriching experience for children, families and communities

We partnered with traditional institutions like Buganda Kingdom under Nnabageraka Foundation, Iteso Cultural Union, Ekigangu kya Busoga (Busoga Kingdom) traditional institutions to address negative social cultural beliefs that perpetuate violence against children and women

54,709 children participated in actions that support ending violence against children.

54,489 children were supported to participate in the Child Protection clubs, Children's parliaments in schools and children committees in community.



RESILIENCE & LIVELIHOODS

In this Financial Year, significant progress was made in strengthening household resilience and livelihoods for the most vulnerable households, with interventions reaching 712,963 people across 26 Area Programmes, representing 97.9% achievement.

Efforts focused on enabling vulnerable households to secure sustainable incomes, access sufficient nutritious food, and build resilience to shocks and stress. Key initiatives included training faith leaders and community volunteers on the empowered worldview approach, equipping savings group agents with the Saving for Transformation (S4T) methodology, and supporting farmer groups with climate-smart agriculture practices and post-harvest handling technologies.

Partnerships with local government and stakeholders also advanced the ENOUGH Campaign to end child hunger and malnutrition, through school and kitchen gardens that promoted nutrient-rich food production at schools, households, and child development centres. Additionally, 22 Citizen Voice and Action teams facilitated dialogues across the 22 Area Programs with duty bearers to strengthen agricultural extension policies, driving improved service delivery and food production at the household level.

Key highlights

30,296 members of Savings for Transformation (S4T) groups received financial literacy training facilitated by World Vision and VisionFund.

759 mature saving groups accessed microcredit loan facilities from VisionFund Uganda and other microfinance institutions.

365 groups from Area Programs (APs) were digitalised, bringing the total number of digitalised groups to 2,200.

6249 households with knowledge of available insurance products and services

50088 members trained to apply improved sustainable climate smart agricultural techniques

19,549 farmers trained on market and business skills and of that number trained, **13,483 farmers** were linked to access markets for their products and other business development services.

38039 participants trained on improved post-harvest handling practices

33469 household members trained in disaster risk management

62657 households demonstrated a positive mindset change

6249 households accessed insurance products to cushion against shocks and stresses.

Tairi's Journey of Resilience and Renewal through Farming and Faith

At just 24, Tairi had mapped out his future. He dreamed of becoming an automotive engineer, a goal that seemed well within reach, thanks to his brilliance in mathematics and the modest support of his farming parents. But that dream stalled in 2023, when the changing climate stole more than just rain; it took away his education, his security, and nearly, his hope.

"I grew up in a household where the rains determined everything," Tairi recalls. "When the seasons were good, our harvests were plenty. We had food, school fees, clothes, and life was okay." His family, like many in Yumbe District, depended entirely on subsistence farming. Crops like maize, beans, and groundnuts paid for their children's education. But then the rains changed.



“
The droughts became longer, and the harvests kept shrinking. My parents couldn't keep up. They just looked at me one day and said they couldn't afford my school anymore.
”

In recent years, Yumbe has become a frontline of Uganda's growing climate crisis. Once, predictable seasonal rains have become erratic. Prolonged droughts, sometimes lasting for months, now decimate crops before they can mature. With climate variability increasing, smallholder families who form the backbone of rural Uganda are being pushed into deeper poverty.

For Tairi's family, one failed season turned into several. "The droughts became longer, and the harvests kept shrinking. My parents couldn't keep up. They just looked at me one day and said they couldn't afford my school anymore," he says, his voice heavy with memory. Forced to drop out of school, Tairi watched his future fade.

With no job and few prospects, he followed the path many desperate youths take. He married young, hoping to build a new kind of future. But instead, hardship deepened. "We often went to bed hungry," his wife Serifa shares. "There were days I had to beg from neighbors, but everyone was struggling."

A Turning Point

In early 2024, a lifeline came in the form of World Vision's Faith and Community Transformation (FACT) project, an initiative designed to restore dignity, purpose, and livelihoods to families facing crisis. The project targeted both refugee and host communities in Bidibidi, Yumbe District, working through over 40 farmer groups with a strong emphasis on faith, mindset shift, and climate-smart agriculture. "When I heard about World Vision coming to our community, something in me stirred," Tairi says. "I felt like maybe, just maybe, this was a second chance."

He joined hands with friends to form the Kula Tano Farmers Group, a 30-member collective eager to learn. Tairi's energy and leadership soon earned him the role of Trainer of Trainers (ToT) — a position that allowed him not only to gain knowledge but to spread it across his community.



At the heart of the FACT project was the Biblical Empowered Worldview training, a faith-based approach that encourages participants to reimagine their value, capacity, and purpose. "It changed how I saw myself," Tairi explains. "I stopped blaming the government, the weather, or my past. I realized I had the power to change things."

Armed with training in Climate-Smart Agriculture and Enterprise Development, Tairi shifted his focus to agribusiness. Leveraging a stream that cut across his land, he chose to grow tomatoes — a crop well-suited to irrigation and high demand. With support from World Vision, he received a startup kit: quality seeds, pesticides, and a solar-powered irrigation system.

His first harvest, even amid a dry spell, brought in **UGX 800,000 (approx. USD 230)** more than his family had earned in an entire season before. He used the money to support his family, reinvest in his farm, and, most significantly, return to school.

Today, Tairi is once again pursuing his dream of becoming an engineer. But he does so with newfound wisdom: he continues to grow his farm and mentors fellow youth on climate resilience, entrepreneurship, and the power of mindset change.

Tairi's journey is more than a personal comeback; it's a story of adaptation and transformation in the face of climate adversity. In regions like Yumbe, where young people are increasingly vulnerable to climate shocks, Tairi stands as a symbol of what's possible when faith, community, and innovation come together.

"Thanks to the FACT project," he says, "I no longer see climate change as the end of the road — it's just a new chapter. And this time, I'm writing the story myself."

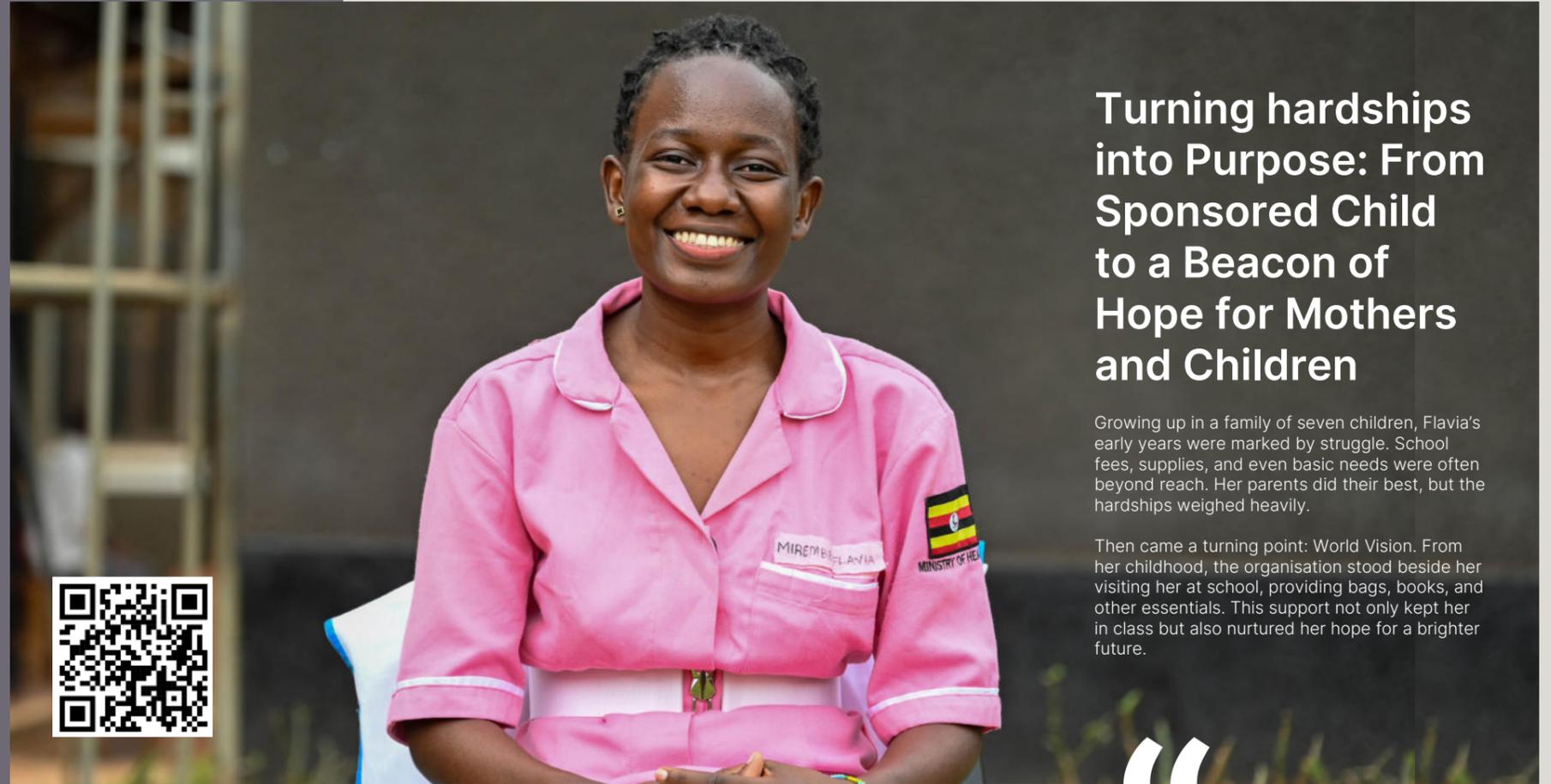


SPONSORSHIP

During the reporting period, the Community Engagement and Sponsorship Project (CESP), supported by **13 Support Offices**, made significant strides toward its outcomes and contributed meaningfully to World Vision Uganda's strategic objectives. The project continued to drive transformative change at the household level, strengthening families' capacity to care for, protect, and empower **153,432 vulnerable registered children (49% boys; 51% girls) across 54 Area Programs (APs)**.

A major milestone was the successful transition of five APs: Nankoma, Kasambya, Kibiga-Mulagi, Ntwetwe, and Gweri, demonstrating strengthened community ownership and sustainability. At the same time, the project celebrated the launch of six new APs: Buyinda, Abarilela, Budomero, Lira Palwo, Lori, and Bananywa, expanding its reach to more vulnerable communities.

These achievements were enabled by strengthened household clusters, empowered staff and partners, enhanced community engagement, and improved sponsorship operations, all underpinned by robust collaboration with churches, community groups, and local governance structures.



Turning hardships into Purpose: From Sponsored Child to a Beacon of Hope for Mothers and Children

Growing up in a family of seven children, Flavia's early years were marked by struggle. School fees, supplies, and even basic needs were often beyond reach. Her parents did their best, but the hardships weighed heavily.

Then came a turning point: World Vision. From her childhood, the organisation stood beside her visiting her at school, providing bags, books, and other essentials. This support not only kept her in class but also nurtured her hope for a brighter future.

“Supporting them during pregnancy, monitoring their children’s growth, and immunising children this is my way of giving back to the community that shaped me”

“The moment World Vision came into my life, I didn't lack anything,” Flavia recalls. “They helped us with school fees, requirements, and even checked on us at school. They were there for us, even when my parents couldn't afford everything.”

The most daunting challenge came years later, during her university studies. Financial hardships threatened to end her dream of becoming a midwife. But once again, World Vision stepped in, enabling her to complete her course. Today, she proudly celebrates her graduation as an enrolled midwife.

Flavia now works at the district hospital, where she dedicates herself to caring for mothers and children. Her work involves antenatal care, immunisation, child growth monitoring, and health education.

Beyond the hospital walls, she actively participates in community outreaches across Kibiga sub-county supporting pregnant mothers, fighting malnutrition, and ensuring children receive the care they need.

“I am always delighted to help mothers,” she says. “Supporting them during pregnancy, monitoring their children's growth, and immunising children this is my way of giving back to the community that shaped me.”

Her story is not just about personal achievement it is about transformation and continuity. The support she once received now fuels her passion to uplift others.

Flavia has never met her sponsors, but their impact has been life-changing. “I may not have met them personally, but their letters, support, and kindness made a difference in my life. If I ever get the chance, I would thank them deeply, because their support helped me become who I am today.”

Looking ahead, Flavia dreams of upgrading her skills through a Bachelor's degree in Midwifery. Her commitment is clear: to keep giving back, ensuring more mothers and children can thrive, just as she did.

“I don't know how life would be without World Vision. They supported me through my childhood and university, and I am forever grateful. I promise to continue giving back and supporting those in need, just as I was supported.”

Flavia's story is a powerful reminder that when a child is empowered, an entire community benefits. Her journey from hardship to healing is proof that lasting change begins with compassion and opportunity



Key highlights

64.7% of households reported increased engagement in child wellbeing activities, up from 17.9% at midterm in 2023, reflecting a 46.8% achievement.

86,011 parents and caregivers oriented on Child Sponsorship, resulting in 100% Registered Children and family participation in World Vision activities.

22,457 staff and partners trained in the Household Engagement and Accountability approach.

2,644 child monitors/volunteers engaged in facilitating age-appropriate life-skills activities with guardians and 153,432 Registered Children at participation centers.

2,183 staff and community members capacitated in Sponsorship in Programming (SIP), child care, and development.

100% of sponsored adults acquiring vocational, artisanal, and life-sustaining skills in areas such as tailoring, crafts, baking, soap making, mechanics, and other income generating activities.

97% of Sponsorship Operations Indicators and 100% Child Monitoring Standards facilitated within partnership standards, supporting the retention and acquisition of 121,310 sponsors.

5,538 Registered Children participated in 59 Chosen events, enabling them to choose their own sponsors and gain life enriching developmental experiences in the process.

ADVOACACY

In the reporting year, we strengthened collaboration with partners, communities, children, and government ministries, departments, and agencies to drive policy change and improve child well-being.

Our engagement extended across key coalitions, networks, and working groups—including the Civil Society Budget Advocacy Group, Reproductive Maternal and Child Health, Scaling Up Nutrition and Food Security Youth, Adolescents and Children Civil Society Network (SUNFOYAC), Humanitarian International INGO Forum (HINGO), Parliamentary Forum for Food and Nutrition Security, Joining Forces Forum, Interreligious Council of Uganda, Uganda Child Rights NGO Network, Education Forum, and Uganda Water And Sanitation Network—ensuring broad-based advocacy and collective action.

Through these partnerships, we contributed to the review of the Reproductive Maternal, Neonatal, Child and Health plus Nutrition Sharpened Plan, influenced the Food and Nutrition Bill through consultations at both regional and national levels, and supported the implementation of the Joining Forces Coalition Strategic Plan to amplify funding efforts aimed at ending sexual violence against children.

We also advanced the integration of the Jobs and Livelihoods Integrated Response Plan (JLIRP) into district development plans. Importantly, children and communities themselves undertook more than 100,000 advocacy actions, underscoring the power of collective voice in shaping policies that safeguard and promote child well-being.

We played a key role in the 11th Africa Regional Forum on Sustainable Development Goals, contributing to the follow-up and review of both the Agenda 2030 for Sustainable Development and Agenda 2063 for Africa.

Our engagement spanned four key sessions on Children and Youth, the role of Faith Communities and Institutions in driving socio-economic growth, Community Health and Nutrition, and a high-level panel on the Summit for the Future outcome documents.

Our contributions to the SDGs were highlighted, with policy recommendations captured in the Kampala Declaration Outcome Document.

Child participation in development discourse was also strongly promoted, with 192 children actively involved in national and continental forums. These included the Africa Regional Forum on SDGs, the National Climate Summit, Nutrition Week, the Day of the African Child, World Refugee Day, and UNCRC Day.

Additionally, members of the East African Children Advisory Group engaged in online platforms, such as a regional webinar hosted by Joining Forces East and Southern Africa, ensuring that children's voices were represented in shaping policies and dialogues at multiple levels.



Citizen Voice & Action (CVA) Empowers Communities to Demand Better Health Care.

At Aukot Health Centre II in Gweri County, 25-year-old Gertrude Asana sits on a hospital bed, gently cradling her two-day-old baby boy against her chest.

Her face glows with quiet pride. The birth was smooth, though exhausting, and her calm eyes carry the deep strength of a woman who knows what it means to bring life into the world.

Beside her, her mother-in-law Harriet Acom hovers protectively, adjusting the baby's shawl, offering Gertrude water, tending to her firstborn. Harriet's tender movements are tinged with memory, recalling her own childbirth experiences decades ago.

For Gertrude, this delivery is nothing like her first. Four years earlier, she gave birth to her daughter in a dimly lit, cramped room at the same facility, without a bed, clean water, privacy, or proper care. There was no midwife on duty, only a nurse. She remembers the fear vividly: "Mothers lost their babies here. I did not know if my child would survive," she says softly.

Back then, women were discharged almost immediately after delivery. Any complications meant a long, stressful referral to Soroti Regional Hospital miles away. Many mothers chose to deliver elsewhere.

In 2017, World Vision introduced the Citizen Voice and Action (CVA) approach in Gweri a grassroots advocacy method that empowers communities to hold government and service providers accountable for essential public services like health care, education, and child protection.

Through CVA, selected community members received training in government policies, including the national health policy. This opened their eyes to glaring service gaps.

"During community meetings, we realised our urgent need was better health care for mothers and children at Aukot Health Centre II," says Richard Okiror Burton, Chairperson of CVA in Gweri.

What followed was relentless community advocacy. CVA members engaged local and district leaders, demanding action. Their persistence paid off: the facility now has a fully equipped maternity ward with running water, proper lighting, hospital beds, and essential

Key highlights

We embarked on ENOUGH campaign rallying support for policy changes on school feeding, nutrition, and food security. Working with partners, the programme influenced the Food and Nutrition Bill, contributed to the review of the school feeding policy, and amplified advocacy during Nutrition Week and Breastfeeding Week. Key achievements included the development and adoption of Nutrition Feeding Guidelines for Children with Feeding Disabilities (February 2025), popularizing the school feeding agenda at local and national levels, encouraging parents and communities to embrace school feeding initiatives across Area Programmes, and supporting the Ministry of Education and Sports in leading the policy review process.

Building on the Citizen Voice and Action (CVA) Model, we strengthened advocacy capacity among staff, partners, and community structures. This included training **20 staff** and CVA practitioners in Abim District on budget advocacy, equipping 70 advocates to use data in lobbying for funding to address sexual violence against children, and training **166 community members** across seven districts under the Nourish Project in policy advocacy skills. Additionally, **14 staff** completed online CVA training, while **over 50 Area Programmes** supported communities to advocate for improved service delivery in health, education, child protection, resilience, and livelihoods.

medical supplies. Staffing has increased from eight irregular workers to 11 dedicated medical professionals.

The impact was immediate more mothers now deliver at the facility, and neonatal deaths have dropped sharply.

"This time, I feel safe," Gertrude says with a smile. "I got a free mama kit, my caretaker was allowed to stay, and health workers checked on me closely."

CVA's influence has extended far beyond maternity services. In education, community members have successfully lobbied for the construction of staff quarters in local schools. In livelihoods, they have initiated income-generating projects. In child protection, parents now have the skills and knowledge to safeguard their children and know where to seek help.

"Community engagement has created an environment where children are safer and parents are more empowered," says Richard.

From a dimly lit delivery room to a safe, well-equipped ward, Aukot Health Centre II now stands as a testament to what communities can achieve when they raise their voices and keep them raised.





DISASTER MANAGEMENT

When disasters strike, whether natural or manmade, World Vision Uganda responds swiftly to ensure children have access to food, clean water, and safe shelter. Uganda continues to face recurring humanitarian challenges, particularly from natural disasters and climate change impacts such as floods, droughts, landslides, lightning, and hailstorms. These crises often devastate communities, resulting in loss of lives, displacement, and destruction of infrastructure and livelihoods.

Working in collaboration with district local governments, communities, and partners, we successfully responded to Mpox in Nakasongola and Mayuge districts for 3 months, ensuring communities and children are protected from the disease, and psychosocial services are provided to affected individuals in both districts. Key interventions included; risk communication and community engagements, strengthened health systems and surveillance.

With funding from the Food and Agriculture Organization (FAO), World Vision Uganda implemented the Ntoroko Drought Anticipatory Action Project across the districts of Ntoroko, Bundibugyo, and Kasese. The project produced and disseminated early warning information on La Niña-related drought risks, reaching approximately **147,000 people** in at-risk communities.

With funding from UNICEF, we implemented the Ntoroko Flood Response Project between October 2024 to December 2024 across the districts of Ntoroko, Kasese, and Bundibugyo, reaching out to **11,836 individuals** with child protection interventions, **10,900 individuals** in WASH and **3,611 individuals** with health and nutrition interventions.

In partnership with Plan International at Sebagoro transit Centre and Kabarole Research Centre at Nyakabande transit Centre in Kisoro, with funding from StartFund, we implemented the conflict-induced cross-border displacement response across the districts of Kanungu, Kisoro, and Kikube.

Key highlights

48,480 people reached with Mpox interventions

147,000 people reached with Early warning information.

3,000 vulnerable households (1,776 male and 1,224 Female beneficiaries) in Ntoroko, Kasese, and Bundibugyo each household received \$61 (UGX 227,500).

11,836 people reached child protection interventions, **10,900 individuals** in WASH and **3,611 individuals** with health and nutrition interventions.

4,344 (2,047 male, 2,297 female) children and 1,708 (876 male, 832 female)

were reached with psychosocial support alone.

3659 people received Non-Food Items (NFI)

3058 women and girls in their reproductive age & GBV survivors, received dignity kits including sanitary pads, laundry soap, underwear, buckets and footwear.

A child Friendly Space was rehabilitated and **2214 Children 0-17 years (1112 Girls and 1102 Boys)** received psychosocial support at the Child-friendly spaces (CFS) through play and recreational activities.

6,632 people (3,124 females and 3,508 males)

reached with essential supplies, including water storage containers, water treatment products, cleaning and disinfection equipment, and detergents such as brushes, liquid soap, vim, gloves, and buckets.



World Vision's Nutrition intervention curbing malnutrition in Ntoroko

In the wake of devastating floods that swept through the Rwenzori region, leaving families displaced and livelihoods shattered, malnutrition among children has become an alarming concern. According to the Uganda Demographic and Health Survey 2022, three in ten children aged between 0 to 5 years in the region are Malnourished. The loss of farmlands, livestock, and homes has exacerbated the situation, making it difficult for families to access nutritious food.

One such family is that of 29-year-old Maureen, who lost her home, four goats, and property when Lake Albert and River Semliki burst their banks in late 2024.

Once a landowner, Maureen now struggles to pay rent for the land where her makeshift house stands. Feeding her three children has become a daily battle, and affording nutritious meals is a luxury she can barely dream of.

As a breastfeeding mother to her one-year-old and two-month-old daughter, Deborah, Maureen had hoped to continue nursing her until the age of two.

However, food scarcity has made this goal seem unattainable. She first noticed something was wrong when Deborah's hair began to redden—a telltale sign of malnutrition. Soon after, her daughter developed diarrhea and a swollen stomach.

"I ignored it at first, thinking it would get better, but then she started getting worse," Maureen recalls. "I was so worried."

Reaching medical help, however, was an even bigger challenge. The nearest health facility is a four-hour walk from her home, requiring a costly boat ride and further transportation—expenses she simply couldn't afford.

Her prayers were answered when World Vision, in partnership with UNICEF and the Ministry of Health, organised a medical outreach in her community. The outreach offered vital services, including nutrition assessments, immunisation, antenatal care, diagnosis, and pharmacy services.

"When I heard the news from our Village Health Team (VHT), I knew God had answered my prayer. I woke up earlier than usual to be among the first in line," Maureen says. "I couldn't wait to have my daughter treated."

At the medical camp, Deborah was diagnosed with acute malnutrition and immediately referred to Karuguttu Health Center III for specialised care. With support from World Vision, an ambulance transported Maureen and her daughter to the facility, where Deborah was provided with therapeutic food to speed up her recovery.

Maureen was empowered with procedures to prepare nutritious foods at home with readily available ingredients. Deborah is now discharged from the hospital and the Village Health Teams make regular follow-ups to monitor her recovery.

“When I heard the news from our Village Health Team (VHT), I knew God had answered my prayer.”

Dr. Fredrick, the District Health Officer of Ntoroko, highlights the overwhelming need for such interventions. "We always see large turnouts during medical outreaches, often reaching more than 200 milies in a single day. We typically identify between five to ten children suffering from malnutrition, with the most severe cases referred for intensive care."

World Vision is actively working with VHTs and district health structures to conduct community-based nutrition empowerment outreaches. These initiatives aim to raise awareness about malnutrition's impact on children's growth and development and equip families with the knowledge to nurture healthier children.

"Maureen is just one of over 3,000 families diagnosed with malnutrition in hard-to-reach areas of Ntoroko district and is now on the path to recovery thanks to the support from UNICEF," says Mercy Owiny, the World Vision Floods Response Coordinator in Ntoroko. "Through our efforts, families are empowered to better care for their children, while healthcare providers and facilities are better equipped to combat malnutrition in the region."

Although the floodwaters have receded, their effects linger. However, with ongoing support from organizations like World Vision and UNICEF, hope is being restored.

WASH

World Vision Uganda WASH programme continued to work with communities, partners and the government to make clean water a reality in communities where we work. The programme is currently implemented in 24 districts.

To expand access to sustainable and safe water, improve sanitation, and promote the adoption of positive hygiene practices among children and their communities, World Vision Uganda strategically collaborated with government of Uganda through the Ministry of Water and Environment, National Water and Sewerage Corporation (NWSC), and Water Umbrella for co-funding and post-implementation, monitoring and management of water sources and sanitation facilities.

We successfully commissioned 4 piped water systems in Abim, Amuria, and Oyam Districts and constructed 5 extensions to existing water system in Malongwe, Kawolo, Paya, Oketobilo and Njeru.

Key highlights

66,199 people gained access to safe drinking water

143,595 people accessed handwashing facilities

337 WASH loans worth **UGX 1B (USD 282,950)** disbursed, resulting from the 216 local artisans and masons trained to construct durable latrines

155 latrine stalls constructed in **24 schools; 19,832 pupils** gained inclusive sanitation

27 taps installed in 5 health facilities; water available at critical care points

12 gender-separated latrine stalls and 3 bathing shelters built with menstrual hygiene management provisions

Secured \$50,000 National Water and Sewerage Cooperation co-investment for piped water interconnection

186,066 people gained sanitation services, with **38,379 households** having latrines built

10,653 children in 15 schools accessed safe water through **39 taps and 2 rehabilitated boreholes**

Girls' absenteeism reduced from **10% to 4%** during menstruation

577 water points tested; **86%** met microbiological standards

7,849 households trained on safe water treatment; **6,484** adopted Point Of Use water treatment technologies

123,600 tree seedlings distributed through RWZI Integrated Water Resources Management (IWRM) Project, with **1,130 water** retention structures built

Supported 27,207 refugees from DRC with hygiene, education and Infection, Prevention and Control measures (IPC)

Responded to floods and droughts in Ntoroko, Bundibugyo, Kasese; reached

1,600 people with sanitation and **1,300** with hygiene kits



Bugiri Residents Breathe Easier Thanks to UGX 2.5 Billion (USD 531.3) Piped Water

Communities in Bugiri District, Eastern Uganda, are set to benefit from a Shs2.5 billion piped water project designed to tackle the persistent shortages that have plagued the fast-growing area since 2021.

For years, residents have depended on unsafe water sources, often trekking long distances and paying high prices. In areas such as Kapyanga, Buwunga, Busowa, Namayemba, and Bugiri Municipality, a 20-litre jerrycan previously cost as much as UGX 500–1000. District Chairperson Davison Kasaja Mulumba welcomed the project, noting that limited funding had left large sections of the community vulnerable.

"As a district, we are grateful for this project, as the lack of sufficient funds has hindered our ability to meet the needs of the people and affected the district's image," he said.

Mulumba explained that the district budgets for only three boreholes annually, far short of demand. He added:

"The project will not only enhance household welfare and sanitation but also create new economic opportunities by supporting small businesses and reducing schools' reliance on limited water sources."

World Vision Uganda Area Manager for Bugiri & Busia, Babra Kateu, emphasized the importance of the project in meeting high demand for clean water, especially during dry spells when vendor prices soar.

"We all came together to make this project a reality. The water reservoir can produce 900 litres per hour, so we are confident that the community will have reliable access to water without doubt," she said.

Local residents say the intervention is already transforming lives: Janet Mutesi of Kitodha village noted reduced domestic tensions: "Men often fight with their wives when they return late from collecting water. As women, we are grateful for this project, and we urge the government to provide more support."

Amida Mukungu highlighted the sharp drop in water prices: "Before World Vision came in, a 20-litre jerrycan cost between UGX 500–1000. Now, it goes for UGX 100 approximately USD 0.0027."

In rural areas such as Nankoma and Nabukalu, residents contribute UGX 500 per month for maintenance through water user committees. Zulaika Nabandha explained:

"The committee is elected by the residents and is responsible for managing the borehole. Their duty includes hygiene and sanitation, and maintaining the fence around the borehole."

The **UGX 2.5b (USD 531.3) piped water** project is already easing household burdens, lowering costs, and improving sanitation across Bugiri. With strong community involvement and support from World Vision, the initiative promises lasting relief and new opportunities for growth.



FAITH & DEVELOPMENT

World Vision recognises the central role of faith in defining people's priorities, aspirations and community transformation. In Uganda, the Faith and Development Unit is a cornerstone of our work, mandated to ensure that leadership, staff, and children embrace and live out our Christian identity with boldness and humility.

The Unit advances a threefold mandate: People mandate; that focuses on nurturing the spiritual growth of children and staff, while fostering leadership development. Programme mandate that integrates the Christian ethos, principles, and models into World Vision's strategies, programmes, and projects to ensure alignment with our mission and partnership Mandate that aims at cultivating strategic collaborations with churches and faith-based entities to advance child well-being and strengthen community impact.

Key highlights

Through the Faith and Community Transformation Project (FACT),

78,351 people

were impacted with interventions that improved their livelihood, mental and psychosocial health, parenting and spiritual wellbeing

Over 109, 498 children

were impacted by our Spiritual Nurture of Children programs through **37,245** Congregational groupworking with **1,139** Faith Leaders and thousands of schools based spiritual nurture clubs and community-based Child Development and Participation Centers.

57,471 individuals

were trained in mindset change initiatives and

35,798 households

implemented Action or business plans to improve their well-being.

5,474 children

were sponsored through the Chosen initiative, a unique child focused sponsorship model that empowers children

to choose their sponsors. **89.7%** of all Chosen sponsors were raised through the church.



UGANDA REFUGEE RESPONSE

World Vision Uganda continues to play a central role in the refugee response, supporting millions of displaced people, primarily from South Sudan and the Democratic Republic of Congo, through a holistic approach that integrates early action, recovery, resilience, and long-term development for both refugees and host communities.

In the Financial Year, the Response achieved notable progress in children's literacy, expanding opportunities to read and write through inclusive teaching and learning processes, active participation in schools and community learning centres, and improved access to safe and conducive learning environments.

Child Protection in Emergencies (CPIE) was further reinforced, with strengthened case management systems, training of community volunteers, and empowerment of Child Protection Committees to identify and refer cases. Psychosocial support through Child Friendly Spaces promoted emotional healing and resilience, while children's participation ensured their voices shaped protection efforts.

Household resilience and self-reliance were also advanced through integrated interventions in food security, livelihoods, and economic empowerment. Food and cash assistance were combined with financial inclusion initiatives, enterprise development, vocational training, and climate-smart agriculture.



Key highlights

Grade 3 reading proficiency increased from 45.7% to 66.0%, demonstrating strong progress in literacy outcomes.

Primary school attendance among children aged 6–12 years rose to **88.3%**, reflecting improved access and retention.

409,993 individuals were reached through Child Protection in Emergencies (CPIE) interventions, strengthening child safety in crisis contexts.

84% of supported children showed improved wellbeing, highlighting the effectiveness of psychosocial and protection support.

1,018 VSLA groups were formed with **30,540 members**, collectively saving **UGX 2.58 billion (approximately USD 717,672)** and advancing financial inclusion.

1,051 businesses were supported with a **94.25%** survival rate, showcasing sustainable livelihood and enterprise development.

3,590 acres of land accessed for farming, including **638 acres** for block farming, expanding opportunities for food security and household resilience.

382,295 individuals received food and cash assistance, with **USD 9.52M** in cash and **11,990.98 Metric Tonnes** of food distributed to vulnerable households

Empowerment in Action: Muhamedi's Journey to Self-Reliance

Mawa Muhamedi's watermelon garden stretches across one quarter of land in Ludedela village, Lobule sub-county, Koboko district. At just 27, he has established himself as a determined and reliable supplier of watermelons to neighboring communities.

This season, his garden is flourishing. Moving between the rows, Muhamedi walks with a practiced eye, bending low to tap the melons and listening for the hollow sound that signals ripeness. His calloused hands, shaped by years of tending the land, lift each fruit with care, setting them aside in neat piles.

Behind him, World Vision staff follow with admiration, capturing photos and noting his words. They watch as Muhamedi explains how he nurtures the vines, and how this garden has become both his livelihood and his hope.

For the staff, the visit is more than documentation, it is witnessing transformation firsthand. For Muhamedi, it is a celebration of hard work rewarded, a season when the land has given generously, and a testament to resilience and dedication.

Muhamedi is part of a group of farmers that are receiving support from the Self-Reliance Model project (SRM) project, supported by World Vision in partnership with World Food Programme (WFP).

"Initially, as a group, we received tomato seedlings which we shared among ourselves. I planted mine on one quarter of land, and by the end of the season, I harvested five boxes," Muhamedi recalls.

"That was the beginning of my journey. I sold each box for 250,000 Uganda shillings (USD 66.4), earning a total of 1,100,000 (USD 292.2). It was a breakthrough and my first step toward self-reliance. I had never earned that much money in my life, and it was truly eye-opening."

From his earnings, Muhamedi paid UGX 300,000 (USD 80) for his daughter's termly school fees, affirming, "My priority was my child's education." He set aside UGX 400,000 (USD 106.3) to cover household needs and reinvested wisely by purchasing two goats at UGX 100,000 (USD 27) each, demonstrating a deliberate shift toward asset building and long-term stability.

"I wanted animals that could multiply and give me more income," he explains. Motivated by this success, Muhamedi expanded his efforts, opening an additional one quarter of land for reinvestment. In August 2025, he planted watermelons, and by November his commitment bore fruit. He harvested 250 melons, selling them all for **UGX 1,500,000 (USD 398.47)**.

In September 2025, Mawa and his group received tomato seeds from the project. Rather than planting immediately, he intentionally saved them for the next season, demonstrating foresight, improved planning, and adherence to agricultural best practices promoted through Social Behavior Change mentorships and training

Today, Mawa is not only a thriving farmer but also a Social Behavioural Change Communication mentor to fellow project participants. His journey illustrates that with the right support,



knowledge, and behavior change, communities can build livelihoods that are sustainable, dignified, and resilient.

“My priority was my child's education.”



GROWING OUR RESOURCES

Financial Year 2025 was a landmark year for World Vision Uganda's Local Resource Mobilisation (LRM), driven by strategic partnerships and quality stakeholder engagement. These efforts strengthened trust and increased partner confidence, resulting in significant investments that surpassed set targets.

Performance Against Targets

- Country Strategy Target (2021–2025): USD 640,000 (1% of annual gross revenue)
- FY2025 Achievement: USD 740,156, representing over 300% of the annual target and a major acceleration from FY2024.

Impact Highlights

Donated an ultrasound scan to Kigandalo Health Centre IV, improving maternal and neonatal care.

With support from TotalEnergies Uganda, we improved classrooms, latrines, staff housing, rainwater harvesting, and reintegration of adolescent girls into school as well as planted indigenous trees in Buliisa, Hoima, and Kikuube districts.

Distributed 7,000 tree seedlings to schools in Buikwe District for environmental conservation in partnership with CEVA Logistics.

Launched E-Class Project in 13 schools across Mpigi, Nakasongola Distributed 7,000 tree seedlings to schools in Buikwe District for environmental conservation.

Donated 520 digital tablets to enhance digital literacy among learners, in partnership with Uganda Communications Commission.

Commissioned classroom blocks and teachers' houses under the Pader Education Strengthening Project in partnership with SANLAM Uganda.

Provided 200 Buffalo bicycles (USD 40,221) to support Village Health Teams in Morungatony Area Programme with support World Bicycle Relief.



Restoring Confidence and Hope for Girls in School

For many girls in Karamoja, the onset of menstruation often signals an uncertain future in education. In communities where menstrual health information is limited, sanitary pads are unaffordable, and schools lack safe facilities, girls face stigma, miss learning opportunities, and in many cases, drop out of school.

Apio Martha, a 16-year-old pupil at Barotuke Primary School, was almost one of them. Martha experienced her first menstruation at the age of 15. Without proper knowledge or support, she struggled to cope with the changes in her body. She often stayed home from school during her monthly period, fearing embarrassment if her clothes got stained.

"I used to feel ashamed and remained at home until my period was over. Sometimes, I even thought about dropping out of school because boys laughed at me whenever I got stained," she stated. World Vision Uganda, with support from ABSA Bank, implemented a Menstrual Health project to create a supportive school environment for girls.

The initiative-built skills for making reusable sanitary pads, constructed a safe house with private facilities for girls, and installed a mini piped water system to improve hygiene and access to clean water. For Martha, these interventions were life changing.

"Learning how to make reusable pads made me so happy. I finally had something I could rely on every month. It gave me the courage to come to school even when I was on my period," she says with a smile.

The impact on her education was immediate. With regular attendance, Lucy's performance improved. "Before, I was always among the last in class, but now my performance is improving because I no longer miss lessons," she added. Beyond academics, Martha also regained her social confidence as she can now interact freely with her friends, participates in sports and co-curricular activities, and not afraid to sit with boys anymore.

“
Learning how to make reusable pads made me so happy. I finally had something I could rely on every month. It gave me the courage to come to school even when I was on my period
 ”

Martha's journey reflects the wider goal of the Menstrual Health project, to keep girls in school and support them to complete their primary education. By addressing the barriers of stigma, lack of sanitary products, and inadequate school facilities, the project is restoring confidence and dignity among young girls.

Today, Martha is determined to pursue her dream of becoming a Nurse. "Now I know menstruation is normal and nothing to be ashamed of. I feel free, confident, and hopeful for my future. I thank World Vision and ABSA Bank for supporting us and giving us the courage to stay in school," she narrated. With passion and courage, Martha is breaking the silence around menstruation and inspiring her peers to speak confidently about their needs.

Through this initiative, World Vision Uganda and ABSA Bank are ensuring that girls like Martha are no longer left behind because of menstrual health challenges. By combining access to information, skills, safe spaces, and clean water, the project is breaking barriers and enabling girls to pursue their education with dignity.

FINANCE

OVERVIEW

Total Revenue
USD \$69.7M

Total Expenditure
USD \$65.3M

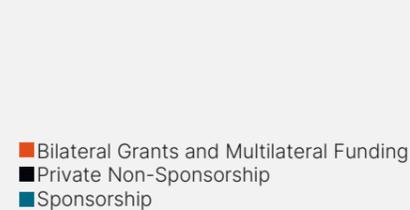
Utilisation Rate
93.5%

OUR REVENUE

Thanks to the generous giving and contributions from our donors and partners including, governments, multilateral agencies, corporations, foundations, and individuals, our revenue in FY25 was **USD 69.7M** in both cash, gifts in kind and cash and vouchers.

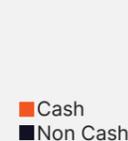
FY25 Annual Revenue – All Funding Sources

Resources	Amounts USD M
Bilateral Grants and Multilateral Funding	USD 27.7
Private Non-Sponsorship	USD 12.9
Sponsorship	USD 29.1
Total	USD 69.7



Cash contributions represent **73.5%** of our resources, providing operational flexibility, while non-cash contributions (26.5%) include valuable gifts in kind and cash vouchers that directly benefit program beneficiaries

Resources	Amounts USD M
Cash	USD 51.2
Non Cash	USD 18.5
Total	USD 69.7



OUR SPENDING AND IMPACT

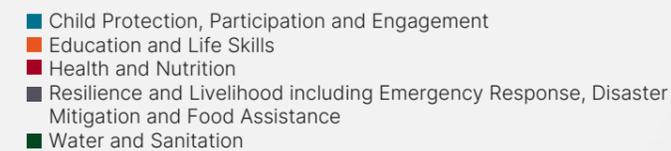
Resources were deployed according to funding source designations:

- Cash Expenditures (**USD 46.7M**): Comprised of sponsorship funds (**USD 28.0M**), private non-sponsorship contributions (**USD 9.6M**), and bilateral/multilateral grants (**USD 9.1M**)
- Gifts in Kind (**USD 18.5M**): Food assistance and cash vouchers providing direct support to beneficiaries

These resources have been pivotal in impacting lives across the following sectors

Sector	Amounts USD M
Child Protection, Participation and Engagement	USD 16.8
Education and Life Skills	USD 7.0
Health and Nutrition	USD 4.1
Resilience and Livelihood including Emergency Response, Disaster	USD 34.2
Mitigation and Food Assistance	
Water and Sanitation	USD 3.3
Grand Total	USD 65.3

Expenditure by Sector



Resilience and Livelihood (USD 34.2M - 52.4%) The largest allocation reflects our commitment to building sustainable livelihoods and providing emergency response. This includes disaster mitigation, food assistance, and economic empowerment programs that strengthen community resilience.

Child Protection, Participation and Engagement (USD 16.8M - 25.7%) Significant investment in safeguarding children, ensuring their participation in decisions affecting their lives, and creating protective environments across communities.

Education and Life Skills (USD 7.0M - 10.7%) Supporting quality education access, retention, and life skills development to empower children and youth with knowledge and capabilities for future success.

Health and Nutrition (USD 4.1M - 6.3%) Ensuring access to essential health services and adequate nutrition, particularly for vulnerable children and families.

Water and Sanitation (USD 3.3M - 5.1%) Providing clean water access and improved sanitation facilities, critical foundations for health and dignity

Overall, program yield is 84% and demonstrates that the vast majority of every dollar donated goes directly to program activities as direct field activities (what happens in communities), program support staff, Program monitoring and evaluation and Program-related travel and logistics, operations directly for the programs.

Appreciation:

We extend our deepest gratitude to all our donors and partners whose generous contributions made this impact possible: Government partners and bilateral agencies, Multilateral organizations; Corporate sponsors and foundations; Individual donors and child sponsors; Community partners and local stakeholders

Your trust and partnership enable us to transform lives and build stronger, more resilient communities across Uganda.

Our commitment to transparency and accountability ensures:

- Rigorous financial controls and audit procedures
- Regular monitoring and evaluation of program outcomes
- Compliance with donor requirements and national regulations
- Ethical stewardship of all resources entrusted to us.



PEOPLE & CULTURE

Women in Leadership

Women hold **40%** of leadership roles (**30 out of 79 positions**), representing **11%** of WVU's female workforce (**30 out of 270**).

The Women in Leadership Program, launched in March 2025, attracted **over 150** participants (physical and virtual). Topics included Navigating Change and Transitions, Mental Health, and Work-Life Balance. This strategic initiative aims to develop women professionals for leadership, address systemic gaps, and promote equal opportunities, leveraging the strengths of both genders in our work environment.

Graduate Internship Program (GRIP)

Rolled out in January 2025 with **21 interns**, culminating in a vibrant graduation of **20 interns** on September 26, 2025.

Awards & Recognition



Uganda Marketing Excellence Awards 2025

World Vision Uganda, received the Best Use of Partnership Marketing Award at the Uganda Marketing Excellence Awards Gala 2025, organised by Evolve Group Africa. The recognition honors our impactful collaboration on the Menstrual Hygiene Management Project in Awach Subcounty, Abim District.

We Are WORLD VISION



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