



## No organisation can solve child vulnerability alone.

World Vision believes that the lives of the world's most vulnerable children can only be transformed by diverse partners working together.

At every level—local to global—World Vision works with organisations from across society to bring the influence, expertise and resources that can transform children's lives. We respect and rely on what governments, faith actors, businesses, and civil society each contribute to addressing child well-being. We build equitable partnerships with them so that, together, we make more difference than we ever could alone.

In humanitarian crisis, recovery, or long-term development, and in our advocacy, **partnering powers real, lasting transformation for children**, their families and communities.

Our *Working with Partners* policy and approach help us live out our core value: "We are Partners."

## World Vision's Partnering Approach



### *Value creating*

**We achieve more together.** That's why we co-create—each partner brings unique strengths to do what none of us could alone. And the result is greater impact through synergy, shared learning, innovation, influence, and income.

Together, we expand reach, boost community trust, work more efficiently, and strengthen security—especially in fragile contexts.



### *Locally-led, globally-connected and sustainability-driven*

Local actors lead lasting change. World Vision recognizes they're present before and after we engage—so we focus on the role that best supports locally-led action for children's well-being. Globally, we work with partners to amplify the voices of children and influence change.

Our approach? Partner with diverse groups and ensure every partnership is positive—from start to finish.



### *Principled and equitable*

#### **Partnerships thrive on trust.**

We commit to mutual accountability and proactive risk management. In our partnerships, we always seek shared value, respecting and valuing others' contributions, considering and managing power dynamics appropriately, and communicating openly and responsively.

In seeking its approach in any given context, World Vision chooses to play a role that most effectively strengthens the systems that affects child well-being, so that the appropriate actors can own and maintain child wellbeing outcomes. In all our partnerships, we apply these principles:



**Transparency:** WV and WV's partners are open and honest, building trust.



**Equity:** All parties recognize and value one another's contributions to the partnership, building respect.



**Mutual benefit:** All partners involved benefit, supporting their own missions and objectives, while contributing to the partnerships' shared goals.



**Mutual accountability:** Partners hold one another accountable to agreed principles, objectives and processes of the partnership.



**Proportionate Risk Management:** Partners manage risk together, balancing risks and liabilities fairly. This includes potential security risks that may affect partner staff and volunteers.

## World Vision's Partnering Practices

As part of a locally-led and globally-connected organisation, each World Vision office determines how partnering best supports their strategic objectives; how their strategies, systems and processes, their people and culture enable such partnerships; and then they monitor the performance of their partnership portfolios. World Vision will always:

### Seek the Right Fit

- We carefully map and identify potential partners.
- We ensure alignment of values, practices and commitments.
- We carry out due diligence on potential partners, and expect them to do the same, supporting the process and avoiding unnecessary requests.

As a Christian organisation, we partner with churches and Christian organisations when appropriate; we also welcome partnerships with other faith groups and organisations that contribute to child well-being.

### Manage Together

Based on shared vision, co-created plans, and co-developed agreements, we manage together to achieve shared goals, following through on our commitments and adapting where necessary.

### Strengthen Capacity

We expect to learn from and with our partners. Where appropriate, we support partners to grow their resilience and capacities so they can play ongoing roles in maintaining and improving child well-being even better.



# World Vision's Partnering Practices

## Measure Our Progress

We measure the reach and scale of our partnerships—from data around funding and performance to examining how we have contributed to strengthened capacity. We also measure our partnering practices, asking for regular feedback from our partners to improve partnership performance. We share credit and visibility with our partners, identifying their contributions to child well-being.



## Mobilize Resources

World Vision is committed to supporting local partners in accurately assessing and recovering a fair and allowable share of their operational and administrative costs, including overhead. We collaborate closely with partners to ensure that projects comply with donor regulations while effectively achieving their intended impact. Further, we advocate for equitable partnership practices, including for fair funding for local partners that adequately cover their overhead costs.

## Uphold Our Standards

Our partnerships respect the standards of each partner. For World Vision, this includes assuring high standards including those related to child and adult safeguarding; to data-protection; to financial management, anti-corruption and anti-terrorism; and to environmental stewardship.

# WE ARE PARTNERS

