

2016

annual report

TANZANIA



*the  
smile  
on the face  
of a  
child*





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*the smile on the face of a child*



Dear Readers,

I am pleased to present the 2016 Annual Report for World Vision Tanzania (WVT), which outlines the progress towards the attainment of measurable improvement in the well-being of girls and boys, their families and the communities in which they live.

World Vision Tanzania partners with communities to improve the prospects of vulnerable children. In our interventions, we look at children and their families' needs from a range of perspectives.

We assess ourselves on our impact, the resilience of the children and their families and the sustainability of our work. In addition to other measurements such as number of children in school, health outcomes and rates of malnutrition, we measure our impact against targets based on our child wellbeing aspirations.

In the same spirit, World Vision has been working with communities in 13 regions in the country and has witnessed transformation in their lives, through increased resilience in an unpredictable economic, social and political environmental future.

This report is a summary of our interventions in 2016 and a demonstration of our vigour and commitment in serving children in partnership with the government of Tanzania, other NGOs and stakeholders.

I wish to express our sincere appreciation to all our donors from World Vision's global network, the Government of United Republic of Tanzania, our partners and peer agencies, Board Members, the World Vision East Africa region and staff for their dedicated support and contributions throughout the year. We appreciate everyone's dedication to this ministry.

**Tim Andrews**  
National Director

Greetings from World Vision Tanzania Board,

It is with much joy and gratitude, that I make this statement on World Vision's socio-economic interventions in 2016.

We resolved to deepen and sustain our work with a view to achieving measurable improvements in the well-being of millions of children and their families. We are encouraged by the quality and impact of our work in the field.

As Chair of the Board, I will not hesitate to commend the Senior Leadership Team and staff of World Vision for their tremendous efforts to improve and deepen World Vision's interventions.

As you journey through the pages of this report, you will have ample reason to identify with the cause of World Vision – Life in all its fullness for every child. Through conscious efforts we have built the resilience of children, their parents and communities.

We wish to sincerely thank the National Director for his excellent leadership and commitment to sharing the stories of the good work of World Vision.

I also wish to say, "Thank you" to the entire board, development partners, partner NGO's and the government of Tanzania for their support in keeping aloft the cause of World Vision in bringing positive impact into the lives of vulnerable children and communities in Tanzania.

**Anthony Chamungwana**  
Board Chair





## Summary Facts:

World Vision spent **\$40,210,595** to directly improve the lives of **5.7** million Tanzanian children. **99%** of children attend school in World Vision's **54** area programmes. In 2016, **53,429** smallholder farmers increased their incomes. **1,948** additional savings groups were formed and **12,247** started farming with the Great African Food Company. **83,698** most vulnerable children were cared for by savings group communities, and **24,592** beneficiaries borrowed **\$1,656,294** from VisionFund.

These tremendous achievements are attributed to our program quality, robust financial systems, strong governance structure, better staff care and our strong commitment and partnership with other NGOs and the government at all levels.



## Making a Difference – We Are World Vision

It's simple. If you work for World Vision, you care about improving the lives of the world's most vulnerable children. And every day, in every corner of the world, we are making a difference in the lives of millions of children and their communities.

### Who we are

#### One Vision

Our vision for every child, **life in all its fullness**;  
Our prayer for every heart, **the will to make it so.**

#### One Mission

Our mission is to follow **Jesus Christ** by working with **the poor, seeking justice**, promoting **transformation and bearing witness** to God's kingdom

#### 6 Core Values

- We are **Christian**
- We are committed to **the poor**
- We **value people**
- We are **stewards**
- We are **partners**
- We are **responsive**

More than **545** staff working

PRESENT IN **13** OF 30 REGIONS AND **54** AREA PROGRAMMES

### Where we are going

#### 4 Child Well-Being Aspirations

We want children to:

- Enjoy **good health**
- Be **educated for life**
- Be **cared for, protected and participating**
- Experience the **love of God and neighbours**

#### Transformation through Empowerment

We work towards empowered transformation of everyone we engage with, including supporters and the general public

- CHILDREN
- COMMUNITIES
- STAFF
- SUPPORTERS

#### Overarching Goal

Strive to achieve the well-being of

**15 million** children in Tanzania by 2020



### How we will get there

#### It's all about strategy...

Each day, staff in every corner of our Partnership – ADPs, national offices, regions, as well as support offices and departments in the Global Centre – are called by God to make strategic choices on how to use time and resources to contribute to child well-being. And as staff members contribute to their local or functional strategies, they are also contributing to World Vision's overall strategy.



INCREASED INCOMES, FINANCIAL RESILIENCE AND THE SECURITY OF END MARKETS EMPOWER FAMILIES TO TAKE CHARGE OF THE FOUR FUNDAMENTAL PILLARS THAT UPHOLD CHILD WELL-BEING.

- WORLD VISION TANZANIA
- VISION FUND TANZANIA
- GREAT AFRICAN FOOD COMPANY

#### Empowered World View

World Vision Tanzania

#### Our Promise 2020

Building **Brighter Futures** for Vulnerable Children



where we are

● = 54 WVT AREA PROGRAMME SITES

our  
**three**  
in **one**  
livelihoods  
partnership

## VisionFund Tanzania

engages with savings and producer groups, providing capital to support families in transitioning from subsistence farming to income generating activities. Loans are made available for farmers to buy improved seeds and input supplies and for those living in the driest regions to purchase drip irrigation equipment. VFT supports entrepreneurs in starting small businesses, and finances their growth as the successful ones provide employment and add value to local agricultural production.

Lends to associations, groups and famers:

- **Seeds & inputs**, to farmers: seasonal
- **Irrigation & farming equipment**, to groups or farmers: for two years
- **Major irrigation infrastructure**, to associations: for six years
- **Crop inventory, livestock, beehives, fisheries & other assets**, to groups or farmers: various
- **Insurance**, crop yield and livestock

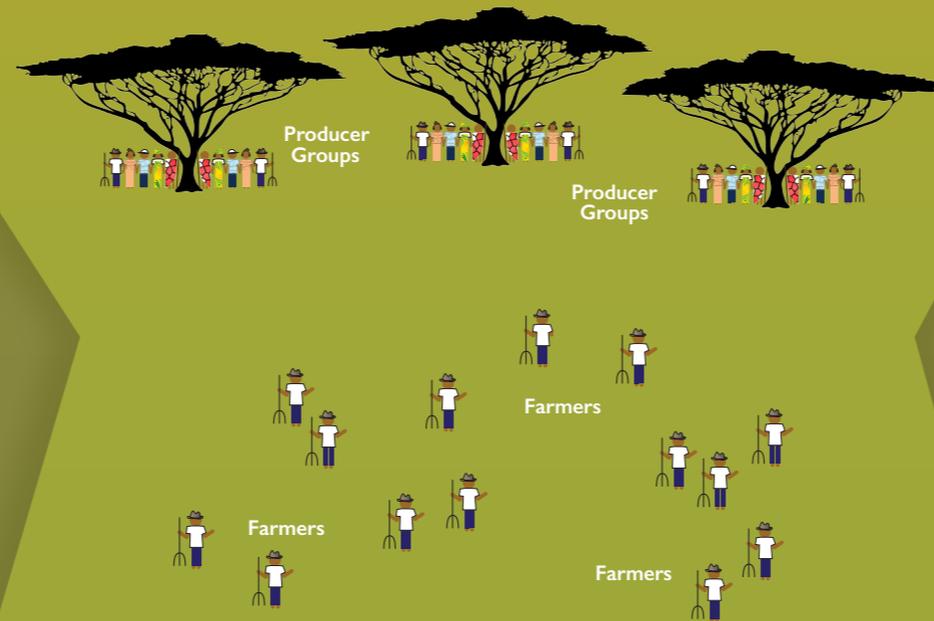


Producer Association



Producer Association

GUARANTEES  
SMALLHOLDERS  
ORGANIZED FOR  
VALUE CHAIN  
PARTICIPATION



GUARANTEES  
INPUTS &  
MARKETS TO  
REDUCE RISK  
& PERFORMS LOAN  
ADMINISTRATION  
TO REDUCE  
COST

- **Advices on** irrigation infrastructure
- **Sells** seeds & inputs
- **Trains** and **supervises** in best practice farming
- **Buys** crops on guaranteed fixed-price contracts

to reach  
155,000 households  
with  
**475,000** children  
by **2020**

## World Vision Tanzania

is a Christian development, relief and advocacy organisation dedicated to working with children, families and communities to overcome poverty and injustice. VFT and GAFCo work alongside WVT to transform the lives of impoverished families, most of whom are subsistence farmers. WVT begins with mindset change, teaching Empowered World View as an alternative to fatalism and dependency. Next, we organise savings and producer groups as forums for generating income and addressing issues of health, nutrition, Water, Sanitation and Hygiene (WASH) and education.

- **Provides** Empowered Worldview training
- **Organises, trains, empowers** and **grades** producer groups and associations
- **Connects** farmers to GAFCo and VFT
- **Monitors** outcomes including child wellbeing

## Great The Africanfood Company

is a for-profit company wholly owned by World Vision supporters, combining the discipline and efficiency of a commercial business with a Christian social mission. Profits are reinvested to create a self-funding and self-replicating model that impacts an ever-greater number of smallholder farmers. Working alongside WVT, GAFCo empowers producer groups by training farmers in sustainable agricultural practices introducing high-value crops and helping increase yields. GAFCo supplies seeds and inputs funded by VFT, and packages, stores and transports crops for sale in the best markets.

# our achievements for 2016



## Livelihoods and Resilience

- 1,948 savings groups formed with savings of USD 1,320,709
- 83,698 most vulnerable children supported through savings group social funds and community care coalition funds
- 2,748 producer groups trained on Climate Smart Agriculture and 1,874 farmers practicing farmer managed natural regeneration
- 4,906 households using renewable energy and 3,154 households using fuel efficient stoves
- 23,700 hectares of land entered into irrigation
- 995 water pans excavated



## Child Protection

- 99 child protection teams and 71 junior councils formed and trained
- 17,733 children enrolled in 198 children's clubs
- 2,904 adolescents and 4,928 young children obtained birth certificates



## Nutrition

- 313 nutrition groups trained on preparation of nutritious food and exclusive breastfeeding
- 1,338 community health workers trained on maternal, infant and young children nutrition



## Water

- 435 water sources safeguarded
- 214 school health/WASH clubs established and trained on good sanitation and hygiene practices



## Spiritual Development

- 2,202 faith and community leaders trained on Empowered World View \*
- 333 pastors and Sunday school teachers trained on spiritual nurture of children

\*The Empowered Worldview is a WorldVision designed spiritual course aimed at mindset change from fatalism and dependency to self-empowerment and productivity.



## VisionFund Tanzania

- \$4,930,124 in loans distributed to 24,923 clients impacting 99,692 children
- \$106,977 in savings deposited, increased from \$95,348 in 2015



## Family Health

- 1,373 child and youth peer educators trained on value-based life-skills and reproductive health



## Health

- 7,528 women give birth at health facilities
- 13,793 new mothers and pregnant women counselled on childhood illnesses
- 539 community health workers trained on community maternal new-born care module.
- 9,657 pregnant women tested and counselled on HIV and AIDS



## Education

- 99% of children enrolled in schools
- 228 teachers and 127 community volunteers trained on literacy skills
- 8,054 children's books distributed to schools
- 283 school committees trained on their roles and responsibilities
- 98 class rooms constructed, 57 reading camps established, and 2,479 school desks installed



# EMERGENCY RESPONSE

## Kagera Earthquake

On 10 September, 2016, an earthquake with a magnitude of 5.9 on the Richter Scale struck the western shore of Lake Victoria. Attributed to the movement of tectonic plates in the East African Rift Valley, at a depth of 40km, it caused 17 deaths and 253 injuries, as well as property damage including 840 destroyed and 5,000 damaged homes. Tremors were felt as far away as Kenya, Uganda and Rwanda. The earthquake affected communities in all of World Vision's areas of operation in Kagera.

The Kagera earthquake left many families homeless and in great desperation. In some areas water pipes were broken, leaving families with no clean water source, and the government of Tanzania closed two schools due to severe building damage.

In response, World Vision joined hands with the Tanzanian government by providing emergency assistance to affected families and helping rebuild school infrastructure. On 22 November, 2016, World Vision donated new latrines for the use of nine damaged Kagera primary schools. Speaking at the handover ceremony, World Vision Kagera Cluster Manager, Ms. Pudensia Rwezaula, noted, "World Vision has been working closely with the government to provide relief with donations of TZS500 million (US\$250,000.)"

In addition to the work of rebuilding, World Vision, in collaboration with the government, distributed 12,945 bags of cement, 640 tarpaulin sheets and ropes, 960 blankets, and 960 mosquito nets to the most affected families. "Times like these are when we should all lend a hand to help the most vulnerable, who in this case are our own children," added Pudensia Rwezaula.

Thirteen year-old Jofa Dasti from Mgeza Mseto primary school said, "The earthquake left a lot of destruction. We were forced to share the remaining latrines with girls, but now thanks to World Vision we have new latrines."

Kagera Reginal Commissioner, Major General (Rtd) Salum Kijuu, commended World Vision's efforts in response to the government plea for aid, saying, "You have been with us since the first day of the disaster, and on behalf of the government, I would like to thank you."



World Vision Tanzania mobilized crews to help construct temporary housing, provide extra latrines for schools and restore the lives of children and families affected by the earthquake in Kagera.

where  
\$44,131,380  
came  
from,  
where  
\$40,210,595 was  
spent  
in US\$ MILLIONS \*  
&  
who  
decided

**The Senior Leadership Team**  
is equipped to support governance and interact effectively with boards and advisory councils in attaining best of World Vision Mission and Vision.

**Mr. Timothy F. Andrews**  
Board Secretary and  
National Director

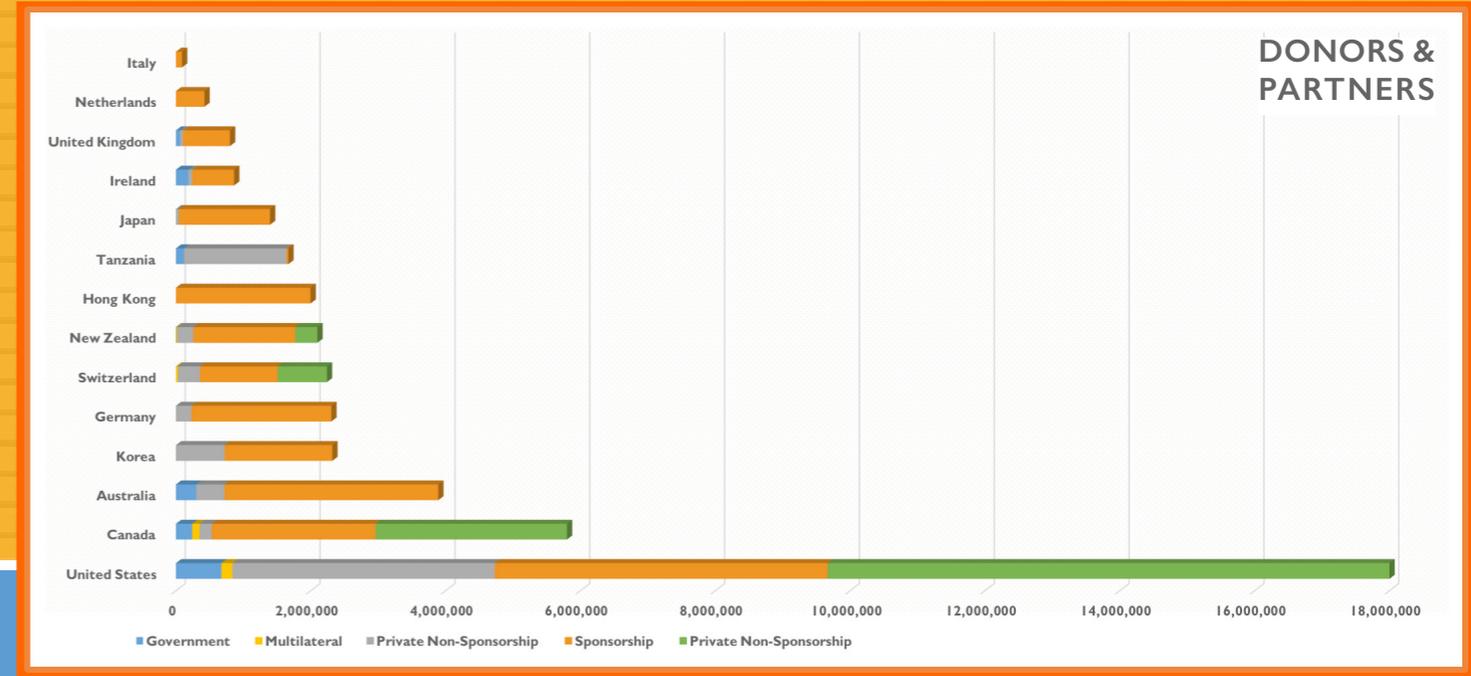
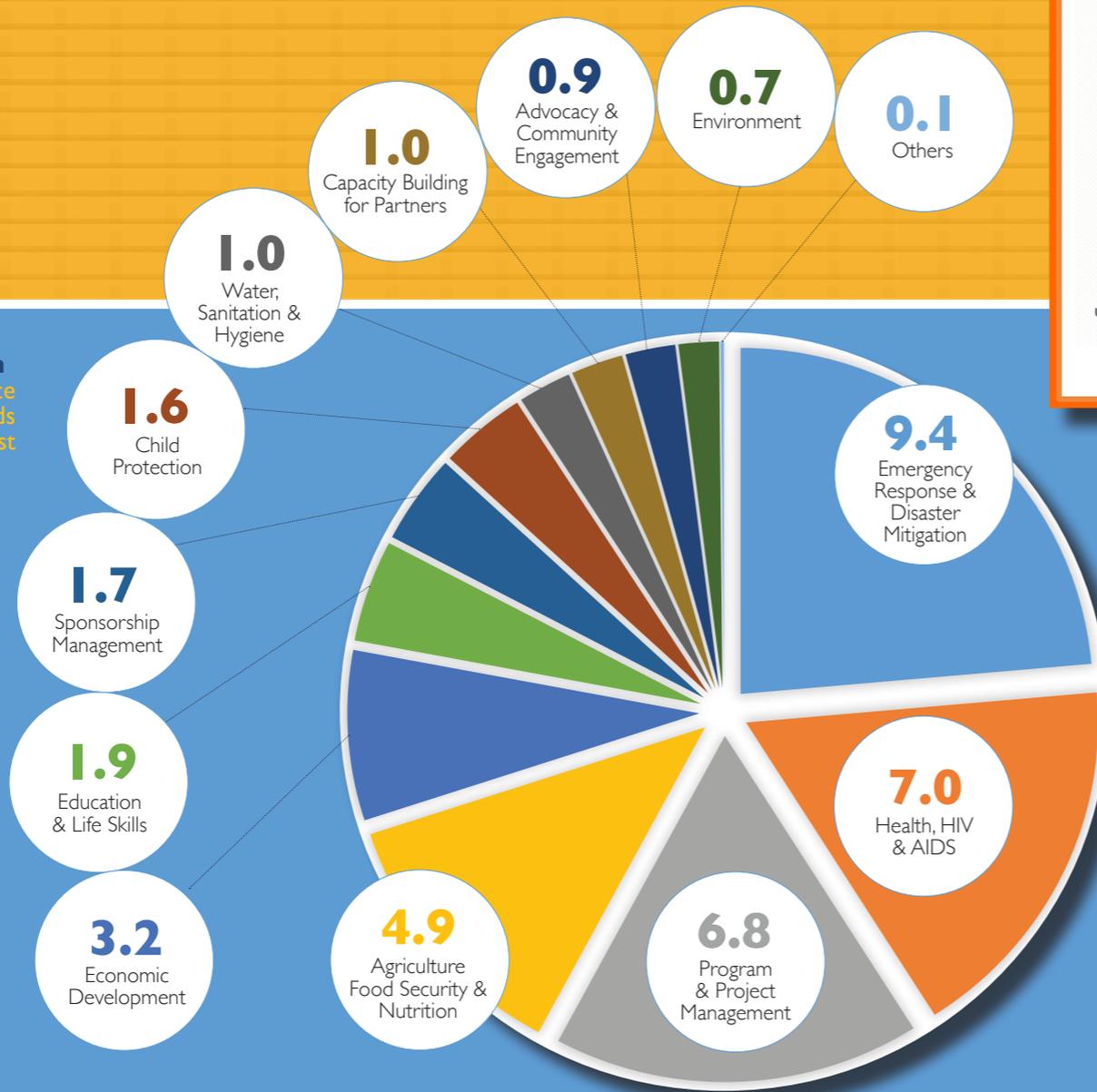
**Mr. Devocatus Kamara**  
Director of Integrated Programs

**Dr. Yosh Kasilima**  
Director of Operations

**Mr. Stanlake Kaziboni**  
Director of Business  
Development and  
Quality Assurance

**Mr. Moses Owuoth**  
Director of Finance and  
Support Services

**Mr. Axel Malekia**  
Director of People and Culture



**Board of Trustees**

World Vision's size and federal structure require high standards for board governance and accountability. Moreover, World Vision Tanzania is led by an effective board who guide, protect and ensure the achievement of the WV Mission and Vision. The national board provides strategic leadership on achieving child well-being, oversight and demonstration of best practices in their corporate governance.

**Mr. Antony Chamungwana**  
Board Chair  
Group CEO, Intercapital Limited  
Dar es Salaam

**Lydia J. Mbise**  
Board Vice Chair  
Former Headmistress  
Ailanga Lutheran Junior Seminary  
Arusha

**Mr. Timothy F. Andrews**  
National Director  
Board Secretary  
World Vision Tanzania, Arusha

**Rev. Prof. Harrison G. Olan'g**  
Board Member  
Vice Chancellor  
Mount Meru University, Arusha

**Ms. Margaret M. Schuler**  
Board Member  
Regional Leader, World Vision  
East Africa Region, Nairobi

**Mr. Alphonse S. Katemi**  
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Dar es Salaam

**Mr. Mwijage B. Bishota**  
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Fusion Capital Limited, Dar es Salaam

**Ms. Stella Manda**  
Board Member  
Development Consultant

**Mr. Emilian P. Busara**  
Board Member  
CEO  
Management & Development for Health

**Dr. Joyce Peter Chonjo**  
Board Member  
Deputy Provost for Administration  
Tumaini University  
Dar es Salaam Campus

\*The Ernest and Young external audit for 2016 supported World Vision's high standard of accountability as disclosed by their unqualified opinion.



reach  
out  
to us

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**Great African Food Company** P.O. Box 6070, Arusha, Tanzania. T: +255 68 448 2648 E: info@greatafricanfood.com

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tell us

Do you have something important to share with us? Are you unable to speak directly to us?  
Call the Integrity & Protection Hotline for assistance. For your local toll-free hotline number or  
to make a report online, visit: <http://worldvision.ethicspoint.com>

All reports will be kept confidential.

[www.wvi.org/tanzania](http://www.wvi.org/tanzania)

come  
join  
us