Dear friend,

It is my great pleasure to share World Vision Rwanda’s 2018 annual report, highlighting some of the amazing work and achievements from the past year.

World Vision continuously seeks to bring partners together to improve the well-being of children — especially the most vulnerable. The local and international partners we work with include churches, governments, businesses, community-based organisations, and other non-governmental organisations. Our desire is to see children enjoy good health and education, experience the love of God and their neighbours, and be cared for protected and participating.

2018 was a busy year. Working jointly with the Government of Rwanda, and several partners, we launched a five-year advocacy campaign calling all Rwandans to join hands in the fight against child labour and sexual abuse. World Vision made a bold commitment supporting Rwanda’s plan to ensure everyone has access to clean safe water and we continue to focus on building sustainable and resilient livelihoods with the most vulnerable children and families.

From the bottom of my heart and on behalf of the entire World Vision Rwanda team, I would like to say thank you to all our supporters, donors, partners (including churches), and the Government of Rwanda for their wonderful support and collaboration. Thanks to you, we were able to create over 9,000 new jobs; ensure more than 66,000 people have access to safe and clean water; help over 39,000 children learn to read… And many more remarkable accomplishments that you can read about in the following pages.

We thank God as we witness the positive change in children’s lives as parents and caregivers are equipped to become self-reliant, encouraged in their understanding of their self-worth, and inspired to live in dignity instead of dependence. Our holistic and integrated approach to development and strong partnerships enable World Vision to continue to empower communities, families, and children themselves to live their lives to the fullest.

Please enjoy reading about all that you have accomplished!

Sean Kerrigan
National Director
World Vision Rwanda
World Vision is a Christian humanitarian organization, dedicated to working with children, their families and communities worldwide to see them reach their full potential by tackling the root causes of poverty and injustice.

We have been working in Rwanda since 1994. For the first six years, the key focus of our interventions was relief and rehabilitation for the close to 3 million people that were displaced because of the genocide. In the year 2000, we began long-term, child-focused area development programmes in different parts of the country, targeting vulnerable children and their families with interventions in the areas of education and child sponsorship; health and nutrition; water, sanitation and hygiene; and economic empowerment of households.

Our more than 300 staff in Rwanda currently work in 23 out of 30 Districts, supporting more than 1.5 million people—especially children—through 26 area development programmes and special projects.
Thousands of youth in Rwanda today face tremendous obstacles to finding work and transitioning safely and successfully to adulthood. To help address this issue, World Vision designed a project model called Youth Ready to bring hope to such youth. It prepares out-of-school, unemployed, functionally illiterate youth for work and for life by providing second chance literacy learning, life skills training and livelihood preparation and support.

Through this model, 466 youth were trained in various vocational training skills this past year. Areas of training included carpentry, welding, tailoring, auto mechanics, hairdressing and catering. After the training, they formed Savings for Transformation groups and cooperatives. 72 graduates were supported with start-up kits to be job creators not job seekers. 34 youth who were trained on vocational skills are employed and 16 vocational training centres were supported with teaching and learning materials.

Highlights

96% is the current national primary school completion rate across our areas of operation. This is up 1% from last year.

39,000 children with access to Reading Camps, in line with our Unlock Literacy interventions aimed to promote literacy and a reading culture in the communities where we work.

9,100 learners at Early Childhood Development (ECD) centres supported by World Vision, with enrolment up 18% from 2017. Dropout reduced by over 60% this past year.

4,300 is the number of teachers who received training on effective, learner-centered teaching methodologies from World Vision. We provided more than 150 computers to selected public schools, which will also benefit these teachers.

500 is the number of new Reading Clubs that we helped establish across our areas of operation. At Reading Camps, children have opportunities to self-select and self-direct learning. The daily routine promotes participation through all activities and emphasizes inclusion, respect and warm relationships among children and adults.
impact that lasts

Unlocking literacy for 39,000 more children

‘Unlock Literacy’ is an innovative, evidence-based approach that aims to improve teaching methods for classroom reading and to engage students, families and communities in reading activities outside of school. It closely matches our philosophy of improving children’s education in partnership with government systems, schools, families and communities. In contrast to typical education projects that focus exclusively on the teacher/school side of the equation, this approach brings a holistic approach that works with teachers, parents and community members to create a supportive literacy environment that can sustain reading improvements for children – both in and out of school.

At home, Unlock Literacy provides child-friendly reading materials and encourages caregivers to undertake literacy-supporting activities. In the community, Reading Camps are developed where trained leaders help children improve their reading through a curriculum containing games related to vocabulary, letter knowledge, phonemic awareness and comprehension.

This past year, we established a total of 523 more Reading Camps in Rwanda with just over 39,000 more children, to promote literacy and a reading culture in the communities where we work. We believe that literacy unlocks human potential and is the cornerstone of development. It leads to better health, better employment opportunities, and safer and more stable societies.

Through workshops meant to raise awareness among parents and caregivers, World Vision Rwanda has integrated other development approaches such as Savings for Transformation (S4T) for reading camp facilitators; Empowered World View (to help community members discover their God-given gifts and move from dependence mentality); early learning (because those children who attend reading camp sometimes come with their young ones); Celebrating Families (for conflict resolution and management which affect children’s education), and adult literacy (where parents from especially rural backgrounds also attend reading clubs to improve their literacy. Parents are eventually able to create reading materials for their children through locally-available materials).

With these interventions and other deliberate efforts to deliver quality education for the children of Rwanda, our work has helped increase the national primary school completion rate from 95% last school year to 96% (Districts Education report 2018).

Our continued commitment is to strengthen education systems and communities so that children are reading with comprehension by the end of Grade 3 – so that these children become lifelong learners and mature into adults capable of fostering an intergenerational transfer of the value of reading and education.

Unlocked literacy is unlocked potential.
Good health for the children of Rwanda

3,000,000
people reached with messages as part of our community awareness sessions on the ‘first 1,000 days window’ through different channels (radio talk, Spot radio, Campaign, cooking demonstration, etc.).

44,000
children whose growth we helped caregivers and community health workers to monitor across our areas of operation.

30,000
people benefiting from the construction of six new health posts by World Vision Rwanda.

3,700
families supported with bio-fortified seeds that are rich in micronutrients and proteins, and small livestock (rabbits, poultry, guinea pigs, goats, pigs etc.) for improving their health and nutrition through either providing compost or meat and eggs as they multiply.

2,000
community health workers supported by World Vision to receive refresher trainings on different key components of their service packages.

Currently, our Health & Nutrition interventions cover 13 Rwandan Districts out of 30. World Vision Rwanda’s interventions within this sector address food security and malnutrition; as well as quality, demand and accessibility of primary healthcare, which are listed among foundational issues to be addressed at national level in Rwanda’s EDPRS 2.*

An estimated total of more than a million children have benefited from World Vision Rwanda’s health and nutrition programming since 2015.

*EDPRS 2: Rwanda’s Second Economic Development and Poverty Reduction Strategy
169,000 people received behaviour-change messaging on hygiene and sanitation from our staff this past year through different channels, including radio and training workshops.

95,000 more people have access to improved household latrines. Our sanitation and hygiene targets were met and overachieved as additional funding was available for these activities.

66,000 more people have access to safe and clean water – this includes nearly 35,000 women and girls, who would be the most affected.

39,500 people participated in hygiene campaigns in emergency contexts, learning about the daily cleaning of shared sanitation facilities and public spaces to maintain the cleanliness at refugee camps.

**Highlights**

**Clean water for the children of Rwanda**

We installed disability-friendly latrines in 26 schools and five health facilities. These facilities assist the most vulnerable in accessing education and health services.

**Sharing a story**

We implemented the literacy boost approach (students writing their own stories and experiences) and produced three reading books related to health and hygiene.

**WASH Accountability**

Our WASH team trained 26 water committees in advocacy for better engagement and oversight of private operators that manage water points.
impact that lasts

Restoring dignity and comfort for children with disabilities

“I had to sit on the floor in the toilet. Sometimes there was urine everywhere. It would get on my hands and clothes,” Salomon (12) sadly recalls. “My classmates would always laugh at me because of the smell.”

“My dad forced me to go back, otherwise I would have stopped going to school. It was all too embarrassing for me,” Innocent (13) recalls.

For anyone without special needs, using the toilet is not a major activity – it is just an everyday thing and certainly nothing to feel ashamed of. For Salomon and Innocent however, two schoolmates who were born with disabilities that limit their movement and ability to use regular squat-style latrines, it was a dreaded mission. They would feel so much shame, to the point of wanting to abandon school altogether.

When World Vision built special toilet facilities at their school, that story changed. Salomon and Innocent started enjoying school like every child should.

The new toilets, equipped with grab bars on each side to ease movement to and from the toilet seat, have been the difference for these two boys and many more children with special needs. With enough room for a caregiver to help, if necessary, these facilities have made using the toilet a ‘just a normal, five-minute thing’ according to Salomon and Innocent.

They no longer have to feel shame about using the bathroom. No child ever should.

And if the situation could be this bad for children with disabilities living in regular conditions, how about for those living in refugee camps? Surely, much worse.

This past year, World Vision began implementing a Finland-funded disability-inclusive water, sanitation & hygiene (WASH) project within Mugombwa Refugee Camp. A project that will run through to May 2019, the objective is to support inclusive WASH and livelihood activities within Mugombwa Refugee Camp and host communities (i.e. neighbouring Bishya, Akagarama, Impinga and Agasharu Villages) in Mugombwa Sector of Gisagara District; thus helping to ensure that refugees and host communities have sustainable access to inclusive WASH services.

Currently, the Mugombwa Refugee Camp is supplied through a mechanized water supply system that draws underground water from springs located 1.5 km from the camp. The system provides water to refugees and the host community in Mugombwa Sector through two water points in the camp and four water points in the host community respectively. Many people (including People Living With Disability - PLWD) in the area however still move long distances to access WASH facilities. Most water facilities are inaccessible to PLWD. Schools, health facilities and the Government Sector Office have WASH facilities that are not accessible to PLWD.

This project is constructing disability-inclusive WASH facilities and renovating those that are inaccessible. In addition, this project is empowering PLWD and creating livelihood options and strengthening food security particularly among PLWD.

Out of them, over 5,500 children are expected to benefit from improved school sanitation. We aim to level the playing field for all.
2017,EICV2* to 35.8% in 2015 EICV4). This is not only thanks to effective poverty reduction strategies developed by the country’s leadership, but also the work of development actors like World Vision.

World Vision Rwanda celebrated having supported the creation of more than 9,000 new off-farm jobs for women and youth, as part of a project that has been running in Rusizi and Nyamasheke Districts since 2015. This project, Creating Off-farm Rwandan Enterprises (CORE) was extended for a second three-year phase this year.

*EICV: Integrated Household Living Conditions Survey
impact that lasts

Three more years of increasing incomes for women and youth

In mid-September 2015, World Vision Rwanda began implementing the first phase of the Creating Off-farm Rwandan Enterprises (CORE) project in Nyamasheke and Rusizi Districts, in the south-west part of Rwanda. CORE is a project funded by the Swedish International Development Cooperation Agency (Sida), seeking to contribute to the increase of household off-farm income for women and youth in these two Districts.

Limited access to skills training, market information, and financial services for women and youth is among the major problems that the project seeks to address; as is that there are limited support structures in place for entrepreneurs in these Districts.

Over the course of its first three-year phase that had a budget of Rwf 5,286,750,000 (just under US$ 6million) CORE touched thousands of lives; resulting in a strengthened environment for the creation and successful management of off-farm cooperatives; increased off-farm entrepreneurship and market-oriented businesses among women and youth; increased access to and utilization of financial services for women and youth entrepreneurs and for women and youth-run cooperatives; and improved access to and utilization of information technology for youth and women to support off-farm businesses.

World Vision Rwanda signed MoU agreements with different partners that included local government, the Anglican Church at Cyangugu, the Faith Victory Association, and the Réseau Interdiocéssain de Microfinance (RIM) to implement project activities that, among other achievements, celebrated the creation of close to 1,500 village savings and lending associations with more than 35,000 members (80% of whom were female), who put together Rwf 656,623,329 (approx. US$ 745,214) in savings and Rwf 667,177,554 (approx. US$ 757,192) in loans.

Throughout this first phase of implementation, CORE saw more than 9,000 new off-farm jobs created for women and youth across different domains including carpentry, pottery, masonry, hairdressing, tailoring, and bakery.

These and other achievements having demonstrated the potential of a CORE-type project to transform lives for good, Sida has decided to award another grant to World Vision Rwanda to be used exclusively for the implementation of CORE for another three-year period, starting October 2018 and ending September 2021. An agreement for this was officially signed on 19 September 2018 at World Vision Rwanda’s headquarters in Kacyiru. CORE is set to expand to more Administrative Sectors within Rusizi and Nyamasheke Districts with a total budget of Rwf 5,815,425,000 (or US$ 6,600,000, the population target for the second phase of CORE is 58% of the population in Nyamasheke and Rusizi Districts currently classified in Ubudehe wealth ranking categories 1 and 2. That is over 60,000 people unable to meet their own basic needs –let alone those of their families.
A secure childhood for all

On 19 July 2018, World Vision Rwanda, jointly with the Ministry of Gender and Family Promotion (MIGEPROF) and the National Commission of Children (NCC), officially launched the ‘It Takes Every Rwandan to End Child Exploitation’ campaign. The goal in mind is to ensure that child labour and sexual abuse cases are highlighted and punished by law as required; and to advocate for an end to this kind of violence across the nation.

“Abuse leaves young girls and boys forever scarred. This effort will require all Rwandans to join hands and play a role to end it in all its forms”
– Hon. Nyirasafari Espérance (Former Minister of MIGEPROF)

“As much as the data presented is alarming, we still have the power to end violence against children in Rwanda thanks to the different expertise, partnerships, programmes already in place”
– Ambassador Peter H. Vrooman (United States to Rwanda)
Campaign summary

Working together to protect children in Rwanda

12-year-old Gaella (not photographed and not her real name) stays with her parents and is the first born among eight children (four brothers and three sisters). She has to wake up at four in the morning every day to get ready to go work with her parents at the Kirwa tea plantation in Ruhuka District. Gaella rarely attends school – she rather spends her entire day at the plantation. Her parents see this as good preparation for employment for her, more than anything else.

In the rush to get to work on time, Gaella hardly has time to eat breakfast, even though she has to spend about 14 hours at the plantation each day. A good part of the money that she earns goes towards the purchase of cigars to use as insect repellent, and pills to keep her from falling asleep. When she runs out of cigars, Gaella is exposed to different dangerous insects as she moves around the field from one estate to another – and that’s on top of the harsh weather conditions she faces without the proper shoes and protective gear. She is often very weak with mosquito bites all over her body. She earns very little money, and since her father is the one who gets to collect money from the employer, he gets to decide what portion she gets of the amount she actually works for.

Since she has no time to go to school, Gaella doesn’t get a chance to play with other children. She prefers not to do so, and her situation isn’t helped by the fact that these other children label her as dirty and stinky anyway. Often excluded from games and other normal children activities, she has almost completely lost her self-esteem and feels completely separated from the rest of society. Life, to Gaella, seems like a tunnel with no exits.

The ‘It Takes Every Rwandan’ campaign is for children like Gaella.

Gaella is one of more than 250,000 children who are victims of child labour and sexual abuse in Rwanda today. To help end this injustice, World Vision Rwanda rallied partners from different sectors to develop and launch ‘It Takes Every Rwandan’, whose overall aim is to contribute to the increased protection of children from child labour and sexual abuse by 2022.

‘It Takes every Rwandan’ is a five-year advocacy campaign by World Vision Rwanda, the Ministry of Gender and Family Promotion (MIGEPROF), and the National Commission for Children (NCC). It aligns with and contributes to Sustainable Development Goal 16.2 to “end the abuse, exploitation, trafficking and all forms of violence and torture against children.” Its three main objectives are: to relentlessly advocate for an end to child labour and sexual abuse; to highlight this violence when it occurs and hold those responsible to account, and to work with victims to make their stories and voices heard.

Child labour and sexual abuse are thieves that rob children of their childhoods, dignity, human-rights and God-given potential. Violence costs a lot and slows economic growth. But it doesn’t need to be this way. There are proven solutions and we believe, with everyone’s help, that a Rwanda without child labour and sexual abuse is possible.

Part of a global World Vision campaign (It takes a world to end violence against children), the ‘It Takes Every Rwandan’ campaign is igniting movements of people committed to keeping children in Rwanda safe from harm. Its name reflects the fact no one person, group or organization can solve this problem alone.

Find out more on what we’re doing to end child exploitation with the help of our partners and supporters here: wvi.org/rwanda/working-together-protect-children-rwanda
Our faith in action

As World Vision Rwanda, we believe that every person is created in God’s image and deserves life in all its fullness. We also believe that there is hope and a future for all people through faith in Jesus Christ. As a child-focused Christian organization in a world full of broken relationships, we respond by working through relief, development and advocacy approaches in areas where the most vulnerable children struggle to survive.

We are responsible, along with others like-minded, for ensuring that every child thrives; their futures filled with hope, well-being and promise. We ignite and join movements for child well-being, mobilising all people including donors and supporters, Christian and the Church, as well as other faith leaders, secular institutions and government actors.

Our Faith & Development programming cuts across all our different technical sectors.

This past year, 298 parents (149 married couples) who were living in conflict are now in harmonious relationships. As a result, their children experience a safer family environment from their caregivers. These families were identified through local government leaders, friends of families (muhutse z’umuryango) and church leaders in partnership with World Vision Rwanda. Parents were then trained in a three-day Celebrating Families workshop to engage in activities that prompt deep self-reflection and growth to be aware of their role in creating a peaceful family environment for them, especially for their children.

Celebrating Families is a tool created by World Vision to support parents and caregivers in the creation of a family and community environment that fosters children’s spiritual development and overall well-being. The tool was developed from a listening exercise with both parents and children. Through listening to children, we understood that it is necessary for children to be in an environment where they feel loved and are free to discover God. Additionally, from listening to parents, we learned that parents longed to learn how to care for their children. World Vision seeks to partner with and support parents as they create a loving environment for their children.

In February 2018 World Vision Rwanda organised a three day Celebrating Families workshop at our Kiramuruzi Area Programme (Kiramuruzi Sector, Eastern Province) to target families living in conflict. This workshop was organised in partnership with local government leaders and faith leaders for 25 married couples. After the training, couples shared that as a they felt more united and were determined to take great steps to be and create a safe environment for their children and to improve the livelihoods of their families together.

Through listening to children, we understood that it is necessary for children to be in an environment where they feel loved and are free to discover God.
Emergency Response

Highlights

29,700 people we reached with education assistance

29,600 people we supplied clean water to in Mugombwa and Kigeme refugee camps

10,400 refugees participated in hygiene promotion campaigns that World Vision conducted throughout the month of October 2018

9,000 people are expected to benefit from improved and accessible water, sanitation and hygiene through a new disability-inclusive project launched in 2018 to run through May 2019. Of these, over 5,000 are children.

Currently, Rwanda hosts an estimated 174,922 refugees. Of these, over 54.3% are from Burundi while, slightly over 45.3% are from the Democratic Republic of Congo, and the rest from other nationalities. Over 75,000 people in refugee settlements are in need of humanitarian assistance in Rwanda, and close to 40,000 in need of education assistance.

Efforts are being made to provide opportunities for refugee children to access both primary and secondary education. World Vision Rwanda is supporting this process through assistance in the form of school fees payment, school feeding, and incentives for refugee teachers in five camps. Sustained interest and funding is however critical in order to continue the current programmes that we’re running to support the education of refugee children in the various refugee camps.

We continue to actively mobilize for funding to supplement that from the Office of the United Nations High Commissioner for Refugees (UNHCR) in order to continue providing education support to refugees.
World Vision Rwanda is part of an international World Vision Partnership that transcends legal, structural and cultural boundaries. We accept the obligations of joint participation, shared goals and mutual accountability that true partnership requires. We affirm our inter-dependence and our willingness to yield autonomy as necessary for the common good. We commit ourselves to know, understand and love each other.

We greatly appreciate the support and collaboration of our donors and implementation partners throughout the year.

97% of sponsors (mostly from the United States, Canada, Australia, New Zealand, Japan and South Korea) who support World Vision sponsorship programming in Rwanda have heard of the incredible impact that they are making to improve the lives of children through our 2018 Annual Progress reporting process. Over the past year, these sponsors received progress on each of their sponsored children. The greatest achievement noted was that more than 50,000 children registered for our sponsorship programming demonstrated significant progress in their lives, especially in the area of education and in the level of participation in activities that enhance their understanding of their self-worth and unique, God-given abilities. Trained volunteers supported children across our areas of operation to send age-appropriate expressions to their sponsors which conveyed evidence of their cognitive development.

To provide sponsors with an experience that is inspiring, effective and rewarding, we share ongoing proof of change to show how children's needs are being met. We inspire sponsors through a heartwarming connection with their sponsored child and by bringing the child's world to life for them. Our desire is to do all of this in a way that makes our sponsor experience as beneficial as possible for both sponsors and sponsored...
Financial Summary

**FY18 BUDGET BY PROGRAMMING SECTOR**

- Advocacy & Community Engagement for Child Protection (CESP)
- Education & Life Skills
- Health & Nutrition
- Water, Sanitation & Hygiene (WASH)
- Agriculture, Food Security, Economic Development, Natural Environment & Climate
- Emergency Response, Food Assistance, Humanitarian Protection, Peace-building & Disaster Mitigation
- Programme and Project Management & Organizational Capacity-building
- Sponsorship Services & Church Partnerships

World Vision works hard to use the resources entrusted to us as efficiently and effectively as possible to deliver maximum impact to children and communities in need. This commitment is rooted in our Christian faith and core values, particularly that of stewardship.

World Vision has adopted a common definition of ‘Accountability’ as the commitment of an individual or organisation to account for its activities and promises made, provide information, listen and empower its diverse stakeholders to actively participate and hold to account, accept responsibility for its decisions, disclose the results in a transparent manner and uphold the highest ethical behaviour in our operations. It also includes the responsibility for money or other entrusted properties to be used in the most efficient and responsible manner possible.

For more about accountability at World Vision, visit: https://www.wvi.org/accountability

**BUDGET BY FUNDING TYPE**

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<td>Non-sponsorship</td>
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<td>Multilateral funding</td>
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<td>Government funding</td>
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**FUNDING BY COUNTRY**

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World Vision Rwanda’s budget for the fiscal year starting October 2017 and ending September 2018 was US$25.6 million.

The tables on page 31 provide a breakdown of our Fiscal Year 2018 budget by country and funding type.
World Vision is a Christian humanitarian organization, dedicated to working with children, their families and communities worldwide to see them reach their full potential by tackling the root causes of poverty and injustice.

‘It Takes Every Rwandan to End Child Exploitation’ is a five-year advocacy campaign whose overall goal is to contribute to the increased protection of children in Rwanda from child labour and sexual abuse by 2022. Altogether, more than 250,000 children in Rwanda are victims of child labour and sexual abuse today. Find out what we’re doing about this with the help of our partners and supporters here: wvi.org/rwanda/working-together-protect-children-rwanda

Our vision for every child, life in all its fullness. Our prayer for every heart, the will to make it so.

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