



life in all its fullness

From the President

2004 activities prepared World Vision for the tsunami response

Calendar year 2004 ended with one of the most deadly catastrophes in history. The earthquake-triggered tsunami that swept across the Indian Ocean the day after Christmas killed over 300,000 people, injured a half a million and destroyed the homes and livelihoods of five million people in a dozen countries. Many children died; others were orphaned.

World Vision was at disaster sites within hours, providing food, clean water, clothing, shelter and trauma counselling, especially for children. Now we are helping tsunami survivors rebuild their lives.

In many ways, what we did earlier in 2004 prepared us for the tsunami. We responded to children and families affected by drought in Kenya, by HIV/AIDS in Africa and Asia, and by war and ethnic violence in the Darfur region of Sudan.

Internally, we concluded a Big Goals process in which we set measurable objectives for World Vision in areas such as advocacy, HIV/AIDS, child well-being, economic development and organisational effectiveness. The purpose of the Big Goals was to move us closer toward our vision of "life in all its fullness" for every child.

In 2004, World Vision brought hope and support to millions of children, their families, and their communities. And for that, I am deeply grateful. I thank our staff; I thank our volunteers; I thank our donors; and I thank our loving God in whose name we are called to serve.



A handwritten signature in black ink, appearing to read "Dean R. Hirsch".

Dr. Dean R. Hirsch
President/CEO, World Vision International

From the Chair of the Board

One life at a time

The most significant event for World Vision in 2004 came at the tail end of the year as tsunamis took the lives of thousands of people living in southern Asia's coastal communities. The destruction was immense, and World Vision immediately began work to restore the lives of countless people affected by the tragedy.

As World Vision regularly works on such a large scale, I often like to instead focus on that “one person” who feels the impact and genuine care of what we do. From my perspective, the difference we are making may sometimes not seem so big, but for those we are blessed to serve, the experience is often life-changing.

While I was in Cambodia in 2004, I met a woman whose husband had left her a year earlier after having passed on HIV to her. This woman was left destitute, yet she had a child and seven family members to take care of. With a World Vision loan of \$37.50 (US), she was able to set up a grocery business from her home and sell produce to village locals. This woman now has a monthly income of \$150 with which she provides food, medicine and shelter for her family, and pays for school fees. All from the beginnings of \$37.50.

Through our caring staff, World Vision continues to make this kind of personal difference in the life of “one person”.



Denis St. Amour
Chair, World Vision International Board

In 2004, World Vision:

- › Served **100 million** people

- › Worked in **96 nations**

- › Directly benefited **2.4 million** children through child sponsorship

- › Raised **\$1.546 billion** (US) in cash and goods for its work

- › Employed **22,500 staff** members

World Vision International

Who we are

World Vision International is a Christian humanitarian organisation working for the well-being of poor and vulnerable people – especially children – through sustainable development, disaster relief, raising public awareness and advocating for justice.

Who we serve

World Vision helps transform the lives of the world's poorest children and families in nearly 100 nations. Our assistance is community-based and child-focused and available to all those in need, regardless of race, gender, ethnic background or religious belief.

We also seek to serve our donors and our staff by providing opportunities to make positive and lasting differences in the lives of people struggling with the effects of poverty.

Why we serve

World Vision follows Christ's example to love one another, especially children and the poor. By addressing the root causes of poverty, we seek "life in all its fullness" for all people.

How we serve

World Vision joins with communities, churches, governments and other aid agencies and multilateral organisations to deliver services effectively and efficiently.

Our history

The Rev. Bob Pierce, an American evangelist profoundly moved by the poverty and hunger he encountered in Asia, founded World Vision in 1950. In 1953, he established a programme of child sponsorship to assist children orphaned by the Korean War.

Since its inception, World Vision has established thousands of development projects across the globe. It has also responded to the world's worst humanitarian disasters.





After the earthquake in Bam, Iran, World Vision set up "child friendly spaces" to give children a place to learn and play.

World Vision International

How we are governed

Twenty-four board members from 19 nations make up the Board of World Vision International. The Board oversees the International President, approves strategic plans and budgets, and determines international policy. National boards exercise responsibility for governance in those offices that have achieved full membership in the Partnership.

How we are funded

World Vision raises private and public funds in most of the countries in which we work. We receive contributions in two forms:

- › **Financial support** from child sponsors, other private donors, businesses, foundations, government grants and investment income.
- › **Gifts-in-kind**, typically food commodities, clothing, medicine and other items donated by corporations or government agencies.

How we are accountable

World Vision is accountable to those whom we serve, to their communities, to our donors, and to our staff. As a Christian organisation, World Vision is also accountable to God.

For development accountability, World Vision measures its work in communities against project designs and annual plans. For financial accountability, all Partnership and national offices are audited, either by independent, external auditors or by World Vision International auditing teams.

Who we employ

World Vision desires staff members who are professionally skilled, compassionate and committed to its core values. World Vision employs staff members who reflect the world's diversity and are knowledgeable about the cultural situations in which they work.



Liberian children eagerly await a food distribution.

Emergency Relief

In 2004, World Vision implemented major emergency responses in 43 countries. Dozens of smaller responses were also carried out. Significant work in disaster mitigation and preparedness was done at community, programme, national and regional levels. Such efforts helped build resilient communities that can successfully manage their disaster risks and be an effective part of the response when disaster does strike. World Vision established a number of initiatives to increase accountability, enhance rapid response, create partnerships with other agencies and build organisational relief capacity. Total value of emergency relief large-scale assistance: more than \$345 million (US).

January: Bam earthquake victims receive assistance

More than 50,000 individuals directly benefit from relief assistance offered by World Vision following the earthquake in Bam, Iran. World Vision joins efforts with other authorities and humanitarian organisations to establish ongoing relief programmes to restore education and health and sanitation services severely disrupted by the earthquake. World Vision also trains teachers to deal with the psychosocial needs of quake-affected children.

january 2004

February: Sudanese refugees cross eastern border into Chad

A team of four World Vision staff members arrives in northeastern Chad for a rapid assessment of the situation created by refugees fleeing the civil war in western Sudan. Over the next 10 months, almost 200,000 refugees are officially registered. World Vision raises resources for supplementary feeding, general food distribution, clean water, health clinics, child protection and non-food items.



february 2004

A child refugee in Chad carries away a fortnightly ration containing a mix of corn-soya blend, sugar and oil.

March: Women run for AIDS awareness in Kenya

A "Women's AIDS Run" is organised by World Vision to combat discrimination against victims. Women have the opportunity to publicly show their solidarity in fighting HIV/AIDS. Men are also encouraged to protect their families by being more open about the disease.

march 2004

Development

World Vision pursues sustainable change through programmes that facilitate the well-being of children, empower children, improve relationships, create interdependent communities and transform systems and structures. In 2004, World Vision implemented a common set of indicators to measure the quality of life of children, families and communities.

Through micro-finance assistance, World Vision also provides services such as credit and savings to hard-working micro-entrepreneurs. In 2004, World Vision made its one-millionth loan, lent a total of \$127 million (US), and finished the year with nearly 300,000 clients in 45 countries.

april 2004

A new faucet in her village in the Philippines gives this child clean water to drink.



April: Water for Philippine village

The first gush of water reaches 48 families in a remote village in South Central Mindanao in the Philippines. Thirty men and 20 women voluntarily work on World Vision's three-month water system project. Faucets installed in strategic locations within the village allow community members to experience clean drinking water and proper hygiene and sanitation.

may 2004

May: Separated children identified after Hispaniola floods

Catastrophic floods in towns and villages across southern border regions of Haiti and the Dominican Republic lead to the death of over 2,000 people. World Vision distributes emergency rations, conducts urgent recovery and works with UNICEF to identify Haitian children separated from their families.

june 2004

June: Cambodia toughens laws on child sex-abusers

In partnership with the US Department of Immigration and Customs Enforcement, World Vision launches a new billboard campaign: "Abuse a child in this country, go to jail in yours". New billboards and street signs appear in prime tourist locations around Phnom Penh. Crimes against children become punishable with lengthy prison sentences in the sex-abuser's home country.

Advocacy

World Vision's advocacy work seeks to influence public policies concerning economic development, poverty, child rights and peace and conflict. In 2004, World Vision's work in the area of HIV/AIDS resulted in greater support by donor governments for international initiatives to combat the disease. World Vision's lobbying was also instrumental in persuading the UN High Commissioner for Human Rights to establish a direct presence in northern Uganda. Other advocacy work helped design and launch the Global Call to Action Against Poverty – an international initiative involving hundreds of humanitarian organisations, trade unions, faith and grass-root organisations in over 60 countries. The initiative is committed to addressing the issues of aid, trade and debt throughout 2005.

July: Disabled children integrate with other children in Bosnia-Herzegovina

In a country where children with even minor disabilities are kept from mixing with other children, World Vision helps create an inclusive classroom – accommodating children with and without disabilities. One teary-eyed mother says this is the first time her daughter has had an opportunity to make friends with “regular” children.

july 2004

August: Fish provide new income source for families in El Salvador

Around 10,000 tilapia fish and 1,000 shrimp are bred in a new fish pond to provide food and additional income for eight poor families in the Caluco municipality. World Vision provides the materials to build the pond, while the community contributes labour. Sponsored child Nilson Ernesto Gonzalez says, “I am thankful. People here come to buy fish from my dad.”



Fish bred in a new pond help improve the life of this Salvadoran boy and his family.

august 2004

September: Angola goat project helps asset-poor families

Families returning to Angola following the civil war benefit from World Vision's goat restocking project. Around 3,000 families are provided with goats that can be used to generate crucial income or be sold in an emergency. The restocking project is part of an integrated programme of food aid, agriculture and livestock interventions.

september 2004

october2004

October: Human rights defended in Honduras projects

WorldVision programmes take on greater responsibilities to protect the rights of people living in its project areas after signing an agreement with the National Commission of Human Rights. The guidelines focus on the areas of domestic and intra-family violence and child abuse. Community participation networks are created across the country as part of the agreement.

november2004

November: A “greener” future for Palestinian farmers

Palestinian farmers benefit from access to four greenhouses and an agricultural nursery established in the village of Aboud – a pastoral village where Christians and Muslims have lived harmoniously for centuries. Father of six, Mahmoud al-Khatib says, “I expect that the three or four crops I will be able to harvest every year will provide my family with a better and more stable income.”

december2004

December: Immediate assistance for tsunami victims

A massive earthquake in the Indian Ocean generates a devastating tsunami which sweeps away the lives of over 300,000 people in India, Sri Lanka, Indonesia, Thailand and other countries. World Vision sends in immediate aid, while its offices raise millions of dollars to assist victims of the biggest relief project ever undertaken by the organisation.



A mother tries to salvage some of her household items following the tsunami.

WORLD VISION PARTNERSHIP INCOME FY2004 (Offices receiving \$200,000 or more in thousands of US dollars)*

| National Offices | Contributions / Grants | Gifts-in-Kind | Total |
|--|-------------------------------|----------------------|--------------|
| Armenia | \$1,432 | \$- | \$1,432 |
| Australia | 142,047 | 26,988 | 169,035 |
| Austria | 4,103 | 964 | 5,067 |
| Azerbaijan | 235 | | 235 |
| Bangladesh | 4,427 | | 4,427 |
| Bosnia-Herzegovina | 478 | | 478 |
| Brazil | 2,209 | | 2,209 |
| Burundi | 716 | | 716 |
| Cambodia | 667 | | 667 |
| Canada | 131,084 | 49,089 | 180,173 |
| Chile | 600 | | 600 |
| China | 316 | | 316 |
| Colombia | 1,160 | | 1,160 |
| Costa Rica | 397 | | 397 |
| Democratic Republic of Congo | 331 | | 331 |
| Ecuador | 205 | | 205 |
| Finland | 2,072 | | 2,072 |
| Germany | 63,066 | 10,613 | 73,679 |
| Haiti | 340 | | 340 |
| Honduras | 258 | | 258 |
| Hong Kong | 39,033 | 2,738 | 41,771 |
| India | 1,587 | | 1,587 |
| Indonesia | 714 | | 714 |
| Ireland | 6,194 | | 6,194 |
| Japan | 18,599 | 5,520 | 24,119 |
| Kenya | 617 | | 617 |
| Korea | 31,014 | 1,618 | 32,632 |
| Kosovo | 506 | | 506 |
| Lesotho | 1,069 | | 1,069 |
| Liberia | 925 | | 925 |
| Malawi | 1,659 | | 1,659 |
| Malaysia | 1,672 | | 1,672 |
| Mexico | 1,450 | | 1,450 |
| Mongolia | 202 | | 202 |
| Mozambique | 939 | | 939 |
| Myanmar | 400 | | 400 |
| Netherlands | 5,757 | 737 | 6,494 |
| New Zealand | 20,690 | 1,259 | 21,949 |
| Peru | 285 | | 285 |
| Philippines | 810 | | 810 |
| Romania | 322 | | 322 |
| Russian Federation | 2,216 | | 2,216 |
| Sierra Leone | 201 | | 201 |
| Singapore | 3,135 | | 3,135 |
| Somalia | 2,369 | | 2,369 |
| South Africa | 795 | | 795 |
| Switzerland | 22,338 | 2,895 | 25,233 |
| Taiwan | 37,047 | 4,907 | 41,954 |
| Tanzania | 3,125 | 2,008 | 5,133 |
| Thailand | 5,799 | | 5,799 |
| United Kingdom | 56,729 | 1,305 | 58,034 |
| United States | 393,537 | 413,306 | 806,843 |
| Zambia | 786 | | 786 |
| Zimbabwe | 242 | | 242 |
| Other Offices (received under \$200,000) | 3,035 | 498 | 3,533 |

Total Partnership Income**\$1,021,941****\$524,445****\$1,546,386**

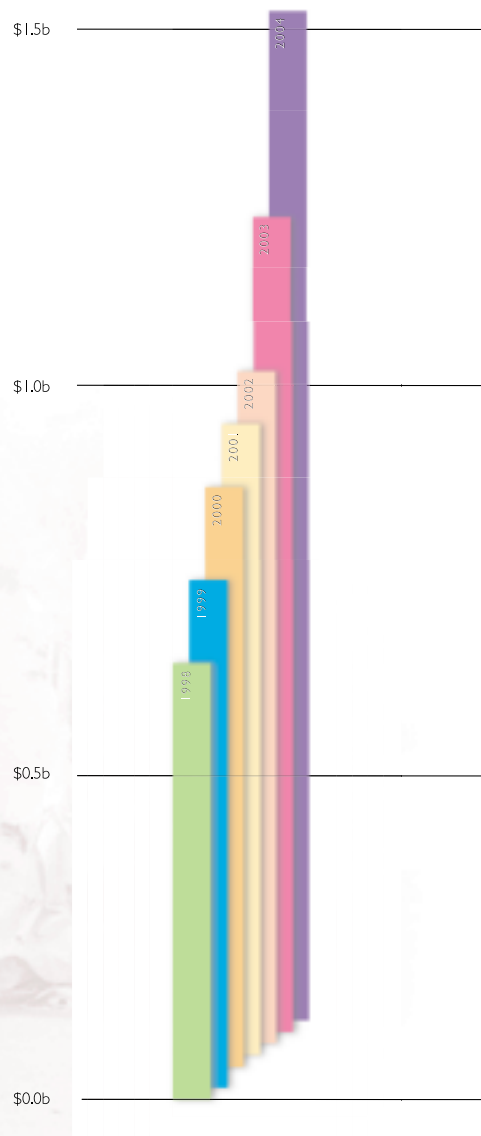
*In approximate US dollars. Exact amounts depend on the time currency exchange is calculated. Contributions and grants include funds raised from private donors, corporations, foundations, child sponsors, government grants and annuity and investment income. Gifts-in-kind include food commodities, medicine, clothing and other goods received through government agencies and private and corporate donors.



Learning conditions will improve for these Filipino girls with the construction of four new classrooms.

World Vision Income 1998 - 2004

| | |
|------|----------------------------|
| 2004 | \$1.55 billion (US) |
| 2003 | 1.25 billion |
| 2002 | 1.03 billion |
| 2001 | 964 million |
| 2000 | 886 million |
| 1999 | 774 million |
| 1998 | 665 million |



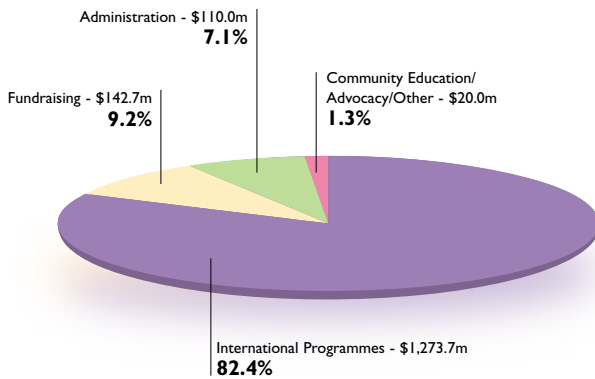
HIV-positive Zambian woman Agnes Lowiji cares for four children who are sponsored by World Vision.



Vegetables from the home garden of this Cambodian family supplement their diet and provide an income.

Expenditure by Activity FY04

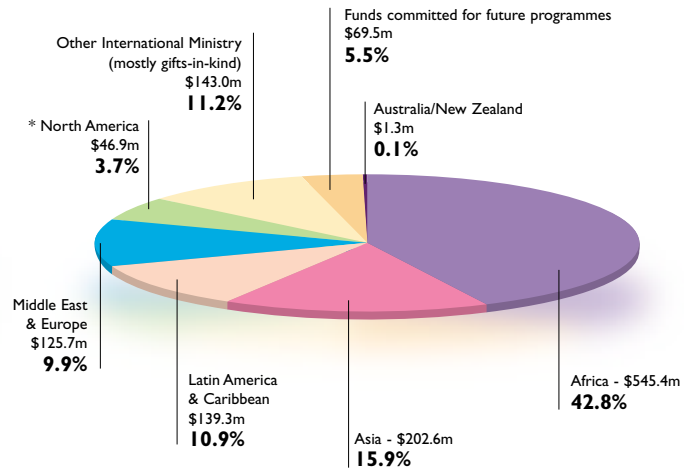
(Cash and gifts-in-kind in millions of US dollars)



Expenditures on Programmes by Region FY04

(Cash and gifts-in-kind in millions of US dollars)

*Almost two-thirds of North American programmes are in gifts-in-kind



International Programmes provide for emergency relief in natural disasters and war and for development work in food, education, health care, sanitation, income generation and other community needs. Also included are the costs of supporting such programmes in the field.

Fundraising supports humanitarian programmes by soliciting contributions through media and direct marketing appeals. Included are costs of marketing, creative services and publishing materials.

Administration includes donor relations, computer technology, finance, accounting, human resources and managerial oversight.

Community Education/Advocacy promotes awareness of poverty and justice issues through media campaigns, forums, speaking engagements, and public advocacy.

Where World Vision works and National Directors

Africa

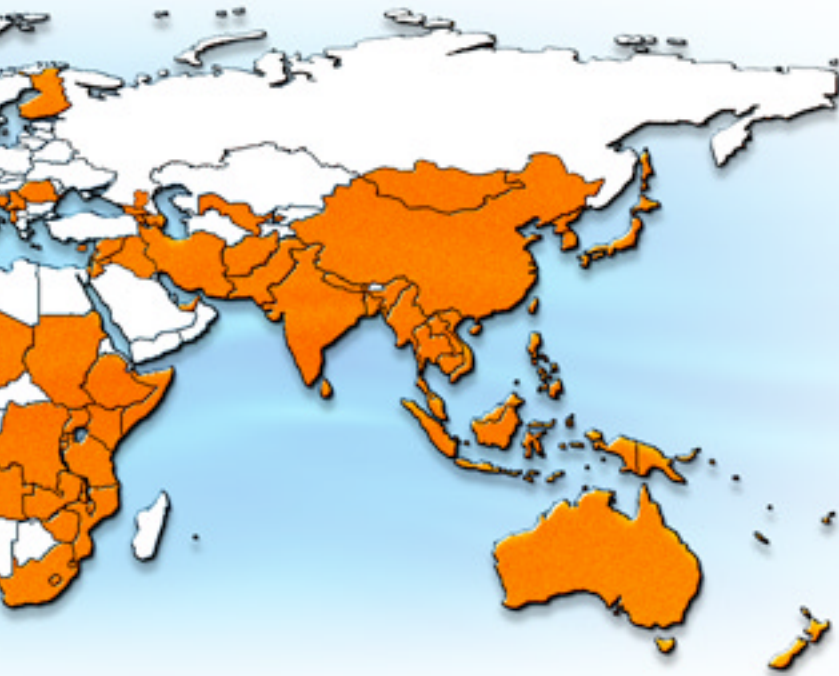
Angola - *John Yale*
 Burundi - *Maereg Tafere*
 Chad - *Ely Keita*
 Democratic Republic of Congo - *Jonas Njelang*
 Ethiopia - *Getachew Wolde Michael*
 Ghana - *Sam Asare*
 Kenya - *Tim Andrews*
 Lesotho - *Winstone Nkhoma*
 Liberia - *Ety Tarpeh*
 Malawi - *Mulugeta Abebe*
 Mali - *Jean Baptiste Kamaté*
 Mauritania - *Charles Ossey*
 Mozambique - *Omo Olorun Olupona*
 Niger - *Jane Kwao-Sarbah*
 Rwanda - *Kofi Hagan*
 Senegal - *Eric Toumieux*
 Sierra Leone - *Leslie Scott*
 Somalia - *Girma Begashaw*
 South Africa - *Bruce McConchie*
 Sudan (Southern) - *Tom Mulhearn*
 (Northern) - *Renato Gordon*
 Swaziland - *Patrick Siame*
 Tanzania - *George Mkanza*
 Uganda - *Luther Bois Anukur*
 Zambia - *Martin Silutongwe*
 Zimbabwe - *Leslie Scott*

Asia

Afghanistan - *Graham Strong*
 Bangladesh - *Daniel Selvanayagam*
 Cambodia - *Talmage Payne*
 China (People's Republic of) - *Thomas Chan*
 East Timor - *Goh Keat Peng*
 Hong Kong - *Kevin Chiu*
 India - *Jayakumar Christian*
 Indonesia - *James Tumbuan*
 Japan - *Nobuhiko Katayama*
 Laos - *Stephen Rozario*
 Malaysia - *Liew Tong Ngan*
 Mongolia - *Warren Ferdinandus*

Myanmar - *Roger Walker*
 Nepal - *David Purnell*
 North Korea - *Oh Jaeshik*
 Pakistan - *Sigurd Hanson*
 Philippines - *Evita Perez*
 Singapore - *Goh Eng Kee*
 South Korea - *Jong-Sam Park*
 Sri Lanka - *Yu Hwa Li*
 Taiwan (Republic of China) - *Hank Du*
 Thailand - *Chusak Wuthiwaropas*
 Uzbekistan - *Paolo Ferraris*
 Vietnam - *David Purnell*





Europe

Albania - *Nicholas Gummere*
 Armenia - *David Thomson*
 Austria - *Amanda Platzer*
 Azerbaijan - *Michael McIntyre*
 Bosnia-Herzegovina - *Sue Birchmore*
 Cyprus
 Denmark
 Finland - *Aki Temisevä*
 France
 Georgia - *Jason Evans*
 Germany - *Guenther Bitzer*
 Ireland - *Helen Keogh*

Kosovo - *Sharon Burton*
 Netherlands - *Oscar Pekelder*
 Romania - *Christopher Pitt*
 Russian Federation - *David Womble*
 Serbia and Montenegro - *Kyhl Amosson*
 Spain
 Switzerland - *Markus Schildknecht*
 United Kingdom - *Charles Badenoch*

Latin America

Bolivia - *Julieta Quiroz*
 Brazil - *Serguem Silva*
 Chile - *Tatiana Benavides*
 Colombia - *Edgar Florez*
 Costa Rica - *Alejandro Guevara*
 Dominican Republic - *Claudia Doñe*
 Ecuador - *Janet Cruz*
 El Salvador - *Marta Aurelia Martinez*
 Guatemala - *Reyna de Contreras*
 Haiti - *Wesley Charles*
 Honduras - *Milagro de Castro*
 Mexico - *Josue Gonzalez*
 Nicaragua - *Roger Araica*
 Peru - *Caleb Meza*

Middle East

Iran
 Iraq
 Jerusalem/West Bank/Gaza - *Charles Clayton*
 Jordan
 Lebanon - *Bruce Menser*
 Syria
 United Arab Emirates - *Dineen Tupa*

North America

Canada - *Dave Toycen*
 United States - *Rich Stearns*

Oceania

Australia - *Tim Costello*
 New Zealand - *Helen Green*
 Papua New Guinea - *Don Bradford*
 Solomon Islands - *Don Bradford*
 Vanuatu - *Don Bradford*

Our Vision

*Our vision for every child, life in all its fullness;
Our prayer for every heart, the will to make it so.*

Our Mission

World Vision is an international partnership of Christians whose mission is to follow our Lord and Saviour Jesus Christ in working with the poor and oppressed to promote human transformation, seek justice and bear witness to the good news of the Kingdom of God.

Our Core Values

- We are Christian.**
- We are committed to the poor.**
- We value people.**
- We are stewards.**
- We are partners.**
- We are responsive.**

Our Ministry Objectives

Transformational Development

that is community-based and sustainable, focused especially on the needs of children;

Emergency Relief

that assists people afflicted by conflict or natural disasters;

Promotion of Justice

that seeks to change unjust structures affecting the poor among whom we work;

Partnerships with Churches

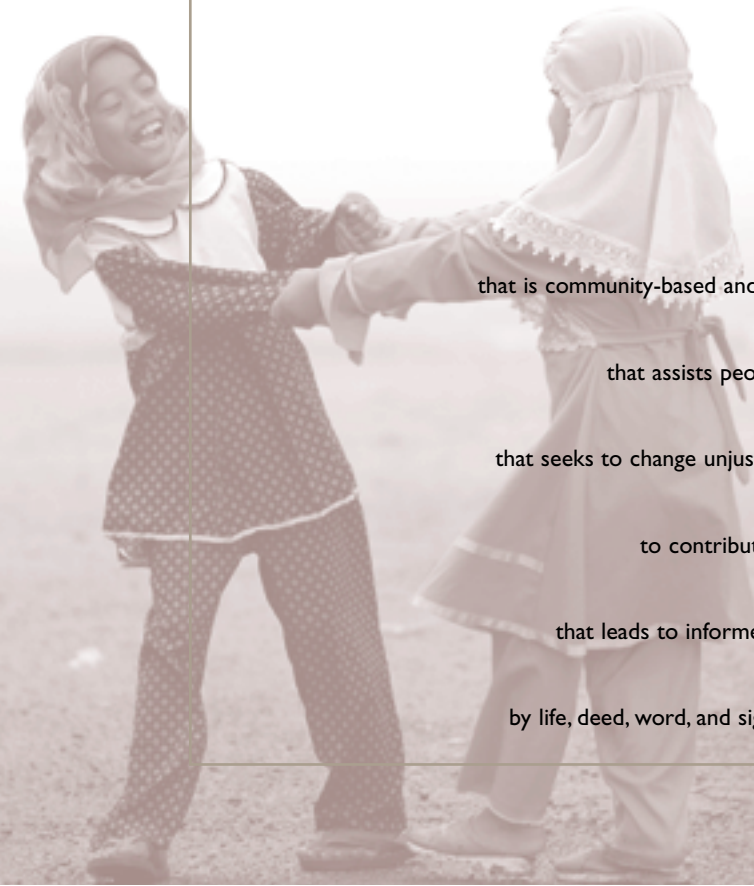
to contribute to spiritual and social transformation;

Public Awareness

that leads to informed understanding, giving, involvement, and prayer;

Witness to Jesus Christ

by life, deed, word, and sign that encourages people to respond to the Gospel.



World Vision International Board of Directors

| | | |
|---|-------------|--|
| Mr. Denis St. Amour , Board Chair | Canada | CEO, Cyberna Associates |
| Rev. Prof. A. Seth Ayetey | Ghana | Provost, College of Health Sciences, University of Ghana |
| Mr. James Beré | USA | Chairman and CEO, Alta Resources Corporation |
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| Dr. Berhanu Habte | Ethiopia | Physician |
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| Mr. Josef Stiegler | Austria | Executive Director; Bühl Guss m.b.H. |
| Dr. Rosanna Wong | Hong Kong | Executive Director; Hong Kong Federation of Youth Groups |

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