

World Vision



# WORLD VISION RWANDA ANNUAL REPORT 2014

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# Brief Overview

## VISION

Our vision for every child, life in all its fullness;  
Our prayer for every heart, the will to make it so.

## CORE VALUES

- We are Christian
- We are committed to the poor
- We value people
- We are stewards
- We are partners
- We are responsive

## MISSION STATEMENT

WorldVision is an international partnership of Christians whose mission is to follow our Lord and Savior Jesus Christ in working with the poor and oppressed to promote human transformation, seek justice, and bear witness to the good news of the Kingdom of God.

## WE ASPIRE FOR EVERY CHILD TO:

- Enjoy good health
- Be educated for life
- Experience love of God and their neighbors
- Be cared for, protected and participating

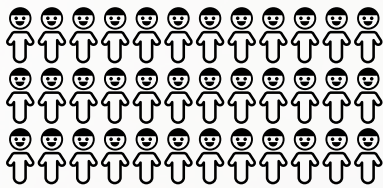
## SERVICING

World Vision serves all people regardless of religion, race, ethnicity or gender.

# 2014 REVIEW

# 2.5 MILLION

ESTIMATED NUMBER OF CHILDREN REACHED



# 861,910

CHILDREN SPONSORED AND SUPPORTED WITH SCHOLASTIC MATERIALS



# 20

YEARS OF WORLD VISION SERVICE IN RWANDA

# 95,737



PEOPLE OBTAIN ADEQUATE SUPPLIES OF SAFE WATER AND SANITATION FACILITIES

# 33.1

US MILLION DOLLARS SPENT DURING FY 2013



# 360

NUMBER OF STAFF (APPROX)



# 15,237

REFUGEES IN GIHEMBE CAMP FACILITATED WITH CASH TRANSFER

# 1,390

FARMER TRAINED ON BETTER FARMING METHODS



# 18,582

VULNERABLE HOUSEHOLDS WERE FACILITATED TO GET KITCHEN GARDENS



# 29

AREA DEVELOPMENT PROGRAMMES



**George Gitau,**  
*National Director, World Vision Rwanda*

## FOREWORD

I am pleased to present to you the 2014 World Vision Rwanda Annual Report. Last year was a special year for World Vision. We celebrated 20 years of service to children and communities in Rwanda.

It was a great time for us to come together with our partners, beneficiaries and supporters to reflect on what we have accomplished together. During the past 20 years, our commitment has been to work with communities to find long-term solutions to poverty through community led integrated programmes including Education, Health and Nutrition, Peace-building, Water, Sanitation and Hygiene, Livelihoods and Food Security, Disaster Response, and Child Protection. Through the support from the government of Rwanda, donors, partners and supporters, we have been able to make a difference in the lives of millions of children and families.

2014 is also the year that World Vision Rwanda joined the Rwandan government to commemorate 20 years after the 1994 genocide against the Tutsi. It was a time for us to remember the loved ones that perished during the genocide, but also to thank God for the impact made by our reconciliation and peace-building programs that have for years become models of healing and reconciliation. We have witnessed genocide survivors fully recovering from trauma, forgiving and living in harmony with genocide perpetrators that killed members of their families. We have also seen genocide perpetrators being transformed into agents of unity and reconciliation and jointly working with survivors to rebuild the nation that was torn apart during the 1994 genocide. This creates hope for a better future.

In this report you will find some of the key highlights of the Fiscal Year 2014 (herein referred to as 2014). This year, World Vision Rwanda implemented a new innovative programming model that builds on enhancing community empowerment through the Commercial Villages Model. The Local Value Chain is a hybrid model through which typical social administrative villages are designed and systematically graduated into commercialized competitive market-led agricultural production units. A number of small scale farmers have been supported to become market led producers of high value cash crops, which has impacted lives of their children and communities. The number of school-going children has greatly increased, their parents have opportunities to build stable livelihoods, and communities have access to health care, clean water and hygiene facilities, and are living in harmony with each other.

I would like to thank our skilled and dedicated staff members and volunteers who have been working hard to contribute towards World Vision Rwanda's 2013-2015 strategic goal of contributing to the measurable improvement in the wellbeing of 2.5 million children, within their families and communities.

This Annual Report reflects the best results, most innovative achievements, and greatest success of the last year. Here you will find highlights of our efforts and details of our accountability as stewards in the mission to support our children. I hope you will find the information in this report useful and that it might inspire you to join us in taking action to build a better place for children, their families and communities.

Kind regards,



**George Gitau**  
National Director

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## WORLD VISION IN RWANDA

# BRIEF HISTORY

World Vision, a Christian humanitarian organization dedicated to working with children, families and the communities worldwide to reach their full potential by tackling the causes of poverty and injustice, began working in Rwanda in 1994, after the 1994 genocide against Tutsi. World Vision initially provided emergency help to those displaced cared for unaccompanied children and also helped the affected resettle as they returned home. Traumatized children were supported to heal, malnourished children were cared for and rehabilitated, and were later on facilitated to re-connect with their families. World Vision's peace-building and reconciliation programs laid the foundation on which many lives, families, and communities are being rebuilt today. In 2000, World Vision started Area Development Programmes (ADPs) that work with communities to find long-term solutions to poverty through community led integrated programmes including Education, Health and Nutrition, Peace-building, Water, Sanitation and Hygiene, Livelihoods and Food Security, Disaster Response, and Child Protection.

Since 2012, World Vision Rwanda embraced an innovative programming model that builds on enhancing community empowerment through investing in Village Savings and Loan Association (VSLAs) and Commercial Villages Model, a hybrid model through which typical social administrative villages are designed and systematically graduated into commercialized competitive market-led agricultural production units.

In 2014, World Vision celebrated the 20<sup>th</sup> anniversary of the Rwanda National Office. The celebration was an opportunity to look back on the journey of WVR in Rwanda and acknowledge key achievements before looking to the future.



# PROGRAMS

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## PEACEBUILDING – 20 YEARS LATER

Four decades of ethnic violence in Rwanda culminated in the 1994 genocide against the Tutsis that led to the horrific killings of close to 1,000,000 Tutsis and moderate Hutus and a massive refugee movement of up to 2 million people. In 2014 the Government of Rwanda commemorated 20 years since the 100 day tragedy. This genocide that saw neighbour turn against neighbour presents unique challenges to peace building and reconciliation. The three Rwandese communities still live in the same villages as they have for years and continually remember their bitter history of discrimination, wars, exiles, and the deaths of loved ones.

WorldVision has been facilitating healing, peace and reconciliation in the community, both genocide survivors and genocide perpetrators, facilitating opportunities to share with one another their life journeys, learn to manage their anger and hatred and gain conflict transformation skills.

Additionally, World Vision has been engaging children and young people through games, sports and artistic expressions such as music, dance and drama, through which they are guided to deliver peace and reconciliation messages to the community, so as to share different experiences faced and this helps to clear suspicion among community members thereby leading to reconciliation. This not only challenges the adult community but also helps young people to develop values of peace, tolerance, reconciliation and develop a different mindset.

WorldVision Rwanda hosts the East Africa Peacebuilding Learning Center in partnership with the University of Rwanda – Center for Conflict Management, which led to the development of a one-week Peacebuilding course entitled “Peacebuilding for Sustainable Development” (PB 4 SD), focusing on understanding conflict, conflict analysis, conflict sensitivity, natural resource and conflict, and environmental security.

## KEY ACHIEVEMENTS

- 24 participants from the East African Region completed a peacebuilding course for Sustainable Development
- 36 reconciled members of Kiramuruzi ADP initiated “Tree of Peace”, where one plants a tree in the garden of their former enemy and care for it. In the process of caring for the tree, former enemies get opportunities to strengthen their ties and maintain relationships. Those who planted trees say that this process has created deep friendships.
- Children in Kinihira ADP Peace Club have managed to advocate for other children who were involved in tea plantations to come back to schools



Former Minister of Youth, Sports and Culture Hon. MITARI Protais (left), WVR National Director George Gitau (center) and Rwanda Athletics Federation President Jean Damascene Nkezabo (right) celebrate with winners of the Kigali International Peace Marathon

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# LIVELIHOOD

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## What is the situation?

Agriculture accounts for more than 90% of the labour force yet remains unproductive and largely on a subsistence level. Distribution of arable land now stands at one hectare for every 9 Rwandans and is decreasing due to high birth rates. The obvious consequence is that a substantial number of rural families who subsist on agriculture own less than 1 hectare, which is too small to earn a living. According to the third Household Living Conditions Survey which represents the international benchmark for measuring poverty conducted in between 2010 and 2011 revealed that 44.9% of Rwandans are still living below the poverty line. Rwanda has a comprehensive vision for economic development and poverty reduction based on a series of integrated policies and effective institutional reform to enable their implementation. Rwanda Vision 2020 for example, provides the overarching long term goal of reducing poverty rate to 30% by 2020 and attaining a GDP per capita of USD 900.

### World Vision Response

WVR Strategy (2013-2015) focuses on improving livelihoods at the household level through various agriculture interventions implemented in 29 Development Programmes and the Inzosi Nziza project. The main emphasis is to empower communities to have sustained livelihoods and resilience through a number of project models, namely Local Value Chain Development (LVCD), Village Savings and Lending Association (VSLA) and Business Facilitation. WVR works to:

1. Improve sustainable crop and livestock production at household level;
2. Improve the capacity for climate change adaptation and mitigation;
3. Improve economic empowerment of households.

In partnership with key partners, WVR empowers model farmers through the adoption of modern farming practices and Local Value Chain (increase farmers capacity to develop crop and livestock value chain). WVR supports Vision 2020 through the implementation of the land use and consolidation policy at grassroots level (sensitize and mobilize community on land use consolidation, promote tree planting and agro-forestry practices, community mobilisation to protect their land through radical terracing, among others). We also promote and facilitate the irrigation system at small scale (e.g. there is an affordable drip irrigation system that WVR initiated called “Kijiji Barket Irrigation System” where community and especially model farmers are able to grow vegetables all year around for their own consumption and for the markets to generate income. WVR trains farmers cooperatives on new agricultural technologies, introduce green house model, introducing mechanized farming and also monitoring the use of technologies introduced.

## KEY ACHIEVEMENTS FOR FY14

- **563** cows and 6,171 domestic animals including goats, pigs, rabbits and chickens were distributed to vulnerable households.
- **1,390** famers benefited from exposure visits while 5,153 were trained on modern farming
- **18,582** vulnerable households were facilitated to get kitchen gardens
- **9,105** individual famers and 189 farmers associations were facilitated with improved seeds

## SUCCESS STORY

Jean Bosco Muneza is one of the farmers supported by World Vision in Nyamata. Nyamata is one of the areas in Rwanda that were most affected by the 1994 Rwandan genocide. Jean Bosco has four children. He was one of the most vulnerable people in his village. He lived in a small old house with his children sharing one small room. He was unable to afford school fees, medical insurance, or household basic needs. His first-born child, Jessica, suffered from kwashiorkor. Her condition attracted local leaders to identify Jean Bosco's family as one of households that needed World Vision support.

Two of his children were registered under World Vision's sponsorship program until Jean Bosco was empowered to effectively provide for all their needs. Jean Bosco inherited some land from his father. He was trained on modern farming and supported by World Vision with 10,000 pineapple suckers. A year later, those pineapples had multiplied to 63,000. He sold all of them for 6,400,000frw (9,800 USD) and diversified to banana growing. He bought 3 more hectares of land at 3,000,000 frw to grow improved breeds of bananas.

"Life has changed. I was among the poorest in my village. My children suffered from malnutrition. Today, my children are healthy and in good schools. Through World Vision's support and training, I have been transformed into a respected model farmer. People come from across the country to learn from me," he proudly said.

Jean Bosco has been able to buy 2 Friesian cows that have produced 5 cows and two of them produce 18 liters of milk per day. He employs 14 permanent staff and managed to pay for his university education and graduated with a degree in business administration.



Jean Bosco Muneza (left) exhibits one of the bananas from his plantation. Two of his employees (right) help a colleague to carry one of the bananas.

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# EDUCATION

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## What is the situation?

Education for all is a major objective of government policy in Rwanda. During the past 10 years, the education system in Rwanda greatly improved. Rwandans are rightfully proud of the success they have had in expanding basic education to achieve near universal access (92% in 2012). However, despite this progress, there are still significant gaps in student enrolment and retention. Primary completion rates are low (72.6% in 2012-UNICEF) and dropout rates currently are 11.4% (primary) and 7.5% (secondary). Students who complete primary school often do not demonstrate the skills that successful formal employment demand.

### World Vision's Response

World Vision focuses on access to education, teacher training and capacity building, adult literacy, advocacy, supporting Orphans & Vulnerable Students, parent/community education, early childhood education/development, construction of facilities such as classrooms and dormitories, and leadership development.

WV Rwanda developed a technical approach, contributing to the 2013-2018 Rwanda Education Sector Strategic Plan (ESSP) by improving quality and learning outcomes across primary and secondary schools, and promoting motivated teachers and trainers that meet the demands of expanding education access. WV Rwanda also contributed to ESSP outcomes by constructing 10 Technical Vocational Education Training (TVET) in 2014.

The World Vision Koru project utilizes the *Literacy Boost* methodology, focusing on organizing and supporting after school reading clubs, training teachers on literacy instruction and development of teaching aides for a print rich environment, diversifying the availability of supplemental reading materials in schools, and strengthening the capacity of head teachers and district education officers through in-service training and support.

## KEY ACHIEVEMENTS:

- **54** reading clubs established through KORU Education project.
- **18** book banks are established in the 18 intervention schools in three ADPs.
- **9,720** children from 18 Literacy Boost partner schools are impacted.
- **83,980** books provided to schools.
- **839** youth facilitated to access vocational training to get applied life skills
- **1,438** teachers were trained on improved teaching methods
- **78** Classrooms, 9 school playgrounds, 156 school latrines and one modern Technical and Vocational Education and Training (TVET) were constructed.

## SUCCESS STORY

### Community Knowledge Centres

WorldVision Rwanda has continued to bring Information Communication Technology (ICT) to communities, hoping to connect remote areas to the information highway under its Community Knowledge Centre (CKC) program.

According to the Head Teacher at Group Scholaire Rwamiko located in Nyaruguru district, Mr. Andre Ngirabakunzi, the education standards were very poor before World Vision's intervention. World Vision created a CKC at the school in 2012 with 23 computers, to bring ICT to Rwamiko. Teachers, students and community members have used the facility since then.

One year after its launch, the school became the best in computer science in the country. 23 computer science students obtained government scholarships to join different universities in Rwanda and two students performed the best at the National Level, Habimana Innocent and Ntakirutimana Jean de Dieu, and were awarded government scholarships to India. In addition, two girls from the same school, Dativa Kanziga and Christine Masengesho, were awarded with laptops by the First Lady Madam Janet Kagame, as a sign of appreciation for being the best female students in the Southern Province.

"To be honest," Innocent said, "we could not have been the best in the country without this Knowledge Centre."



Students at Nyaruguru Technical Vocational Training (TVT) center enjoy fast internet connection from one of the Community Knowledge Centers (CKC) provided by World Vision in Nyaruguru.

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# HEALTH & NUTRITION

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## What is the situation?

Nutritional status in children under 5 has improved in the past 10 years in Rwanda. The percentage of stunted children fell from 51% in 2005 to 44% in 2011. Decreasing trends have also been observed in both wasting and underweight. Although the levels of acute malnutrition (wasting) are relatively low (acceptable level), the levels of chronic malnutrition for children under 5 remain alarming. According to the Comprehensive Food Security and Vulnerability Analysis (December 2012) and a recent Nutrition Survey (2012), the prevalence of chronic malnutrition among children under 5 years of age is still high at 43%. But this is an improvement compared to the findings of a survey seven years ago, where stunting was 51%. The northern and western areas of the country bordering Lake Kivu and along the Congo Nile Crest are the most affected, with rates of stunting at over 60%. Other preventable diseases that cause child death in Rwanda include pneumonia, diarrhea and malaria.

### World Vision Response:

WVR continues to work with stakeholders financing and giving technical input to activities that strengthen behavior change interventions such as the malaria program and management of moderate acute malnutrition using P.D. Hearth. In 2014, WVR actively participated in coordination meetings with the community, Health Centres, district hospitals, and District Multisectoral Committees set to eliminate chronic malnutrition in Gicumbi and Nyamasheke districts. Using 20 years of experience in Rwanda, World Vision executed national coordination of technical working groups and improved the monitoring and evaluation systems established to more accurately track nutrition outcomes at the district-level. WVR improved nutritional status for children aged 6-23 months and for pregnant and lactating women (PLW) through targeted supplemental feeding, food distribution management as well as improved and equitable access to Maternal New Born Child Health services.

## KEY ACHIEVEMENTS:

- Scaled up village based child nutrition centers from 20 up to 30 centers
- malnutrition reduced at Village Centres for Nutrition by up to 100%
- First hour breastfeeding increased from 38% to 89%
- **12,099** mothers of children aged 0–23 months reported attending four or more antenatal visits before the birth of their youngest child
- **15,811** mothers of children aged 0-23 months received at least 2 postnatal visits from trained healthcare worker during the 1st week after birth.
- **89%** of mothers of children aged 0-23 months were attended to by a skilled health worker during delivery, in a maternity ward or delivery room.



# WATER, SANITATION AND HYGIENE (WASH)

## What is the situation?

The Government of Rwanda is making steady progress in improving access to safe water and sanitation services. Initiatives to improve health, through the promotion of hand washing with soap, to decrease prevalence and incidence of water-borne diseases, are also in place.

However, at national level 25% of the population is still unable to access a safe drinking water source, while 26% of the population has no access to improved sanitation facilities. The national average is inflated by the urban setting where access to improved water and sanitation is high. Otherwise the rural area is far behind having high access. As a matter of fact, in World Vision coverage area, the current access to safe water is 64.6% while the access to improved sanitation is 69.3%. In rural areas, the distance to a water source imposes a significant burden on women and girls, who are the primary water carriers for their families. This impacts the quality of women's and girls' lives, their economic productivity and their access to education. Children are more vulnerable than any other age group to the ill effects of unsafe water, poor sanitation and poor hygiene. Diarrhoea is one of the top three preventable killer diseases of children.

## World Vision Response

World Vision Rwanda through its Water and Sanitation programmes continues to promote the increase in access to water, improved sanitation and the adoption of positive hygiene practices. All this, aimed at contributing to the proportion of children enjoying good health.

World Vision partners with the Government of Rwanda to address WASH concerns throughout the country. Working in impoverished areas to provide potable water and adequate sanitation, World Vision has helped decrease illnesses, improve health, and lessen the burden on women and children by reducing the distance to water collection points.

World Vision Rwanda through its Ubuzima WASH helps communities by drilling new boreholes, repairing existing wells, developing spring and rainwater catchments, providing water storage, building community filtration systems, constructing latrines for the most vulnerable households and surface water drainage systems.

## KEY ACHIEVEMENTS:

- **95,737** people were supplied with water raising access from 54.3% (2012) to 64.6%. The main water supply system being the gravity and pumped water supply systems. WASH project constructed more than 100km of pipelines.
- **58,898** people had access to household improved sanitation facilities raising the access from 55.1% (2012) to 69.3%
- **17,563** school children gained access to new VIP latrines facilities at school
- **52,588** people adopted improved hygiene practices by constructing hand washing facilities and washing hands at critical times, raising the percentage from 24.2% (2012) to 32.1%

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# HUMANITARIAN AND EMERGENCY AFFAIRS

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## What is the situation?

Rwanda is prone to a number of natural hazards, the major ones being heavy rains, floods, landslides, droughts and fire. Additionally, the proximity to the conflict ridden Eastern Democratic Republic of Congo (DRC) makes Rwanda vulnerable to the influx of Congolese refugees fleeing the frequent eruption of conflict in DRC. As of October, 2014, Rwanda hosts about 74,590 Congolese refugees sheltered in five refugee camps in Rwanda: Gihembe, Nyabiheke, Kiziba, Kigeme and Mugombwa refugee camps.

### World Vision's Response

World Vision Rwanda as a humanitarian, development and advocacy organization responds to humanitarian needs within its operational areas, and as appropriate in non-operational areas by closely collaborating with other partners including the Government Ministry of Disaster Management and Refugee Affairs (MIDIMAR), UN agencies, INGOs, churches and other community structures.

World Vision Rwanda delivers a WASH project in Mugombwa refugee camp, providing Water, Sanitation and Hygiene to refugees in partnership with UNHCR, UNICEF and MIDIMAR. Cash Transfer, a collaborative project in Gihembe refugee camp, replaces the monthly general in-kind food distribution by cash transfer in partnership with WFP, MIDIMAR, UNHCR, Visa Company, I&M Bank and Airtel. Cash Transfer improved the nutritional status of children by allowing parents to buy diversified food to their children according to their needs, and restored a sense of dignity to refugees as they are able to buy the food they want and when they want it.

Additionally, WVR supports Africa Humanitarian Action (AHA) to implement health and nutrition project for refugees hosted in Kigeme and Kiziba camps, focusing on appropriate infant & young child feeding practices, community management of acute malnutrition, supplementary feeding, nutritional surveillance, anemia and other micronutrient deficiencies prevention and control.

## KEY ACHIEVEMENTS:

- **6,853** refugees in Mugombwa camp were provided with clean water and sanitation facilities including **310** drop holes of latrines, 110 shower rooms, 6 communal laundry slabs and a waste handling site constructed in partnership with UNHCR and UNICEF
- Supported **15,237** refugees hosted in Gihembe with Cash Transfer, which has replaced the usual in kind food distribution in partnership with WFP and other partners.

# CHILD PROTECTION

All children have the right to be protected from violence, exploitation, neglect and abuse. According to the African Report on Child Wellbeing 2013, Rwanda is ranked 6th best performer in Africa in establishing appropriate legal and policy framework to protect children against abuse, including the enactment and dissemination of the Law N.54/2011 relating to the rights and protection of the child. It was one of the first countries in the world to ratify the Convention on the Rights of the Child (CRC).

However, despite this progress, challenges remain. The 2010 census indicated more than 60,000 children live with disabilities in Rwanda leaving them vulnerable to abuse, neglect and limited specialized care. Additionally, only 63 percent (DHS 2010) of births are registered, potentially depriving children of their fundamental rights, recognition from the state and access to essential services. Over 22,000 children are in foster care and some 2,075 still live in orphanages (NCC/MIGEPROF 2013)

Rwanda does not yet have child-friendly courts, or a juvenile justice system. The recent CRC concluding observations on Rwanda Government has indicated that there is a need to establish effective and child-friendly procedures and mechanisms.

## WVR Response

WVR focuses on ensuring the well being of children so that they access and enjoy their rights, are cared for, protected and participate in decision-making processes.

In 2014 WVR organized radio talk shows and awareness campaigns, trained community stakeholders in child protection structure coordination, and acted as a key facilitator at the Ninth Annual Children Summit organized by the National Children Commission. 1,610 local government leaders, community members were empowered using CPA tool as Training of Trainers (TOT) and who are leading in Advocacy at the community level in changing the mindset of the people. 14,772 girls and boys were directly impacted. World Vision Rwanda initiated a specific project in partnership with a local NGO called Lawyers of Hope to strengthen Child Protection structures in 8 sectors of Nyamagabe District and in 2 sectors of Kicukiro District, those structure are now working specifically in prevention and response to child abuse incidents. Child birth registration campaign was held by WVR and Lawyers of Hope in partnership with local authorities in Nyamagabe District.

## KEY ACHIEVEMENTS:

- **90** families received legal advice on legal issues related to child protection
- **2,759** community members attended monthly dialogue meetings about child safe space
- **984** young boys and girls were trained in child rights and protection (including case management systems)
- Through WVR advocacy, prosecutors and judges are gradually improving their effectiveness in carrying out their duties and the perpetrators of children abuse are being brought to justice.
- **6,608** children that had not been registered were registered in birth register books in their respective sectors during the child birth registration campaign.

## SUCCESS STORY

Olive is a 15 year old girl that dropped out of school to live with her grandparents as a house helper in Burera district. “My parents sent me there to live and provide every-day help to my grandparents, who were growing very old and had no one to support them.” What surprises Olive is that her own parents did not know her rights. “I had elder brothers but they chose me at the age of 13 because I’m a girl,” she said. She said that there were many other girls like her in that community, whose parents had denied a right to education “My grandparents always told me I needed no education. That all I needed was to grow up, get a man, get married and have children,” she recalls.

For two years, Olive fetched water, washed clothes for her grandparents, cooked and dug in the garden. “I had to wake up at 5 every morning, go to cultivate in the field for around four hours, then I had to go back home to do the cooking,” she said. “I was beaten for taking long to have food ready, for not washing clothes well and going out to play with other kids before I completed all the work for the day.”

Through World Vision’s intervention and the involvement of local leaders, Olive was able to go back to live with her parents and re-join her school. “My experience caused me to join the Child Rights Club; I’m happy to be part of the group that is advocating for children’s rights in my school,” she said.

Members meet once a week after classes to discuss child rights issues in their communities and ways to overcome them. Some parents take their children out of school to work in tea plantation for as little as 500 Rwandan francs (USD 0.7) a day. Child Rights Clubs engage the community, through dialogue, music, poetry, drama and dance. Through their work, club members have been able to advocate for over 20 children to return to school.

*Jeanine, one of the World Vision supported OVCs joyfully demonstrating her bread making skills.*

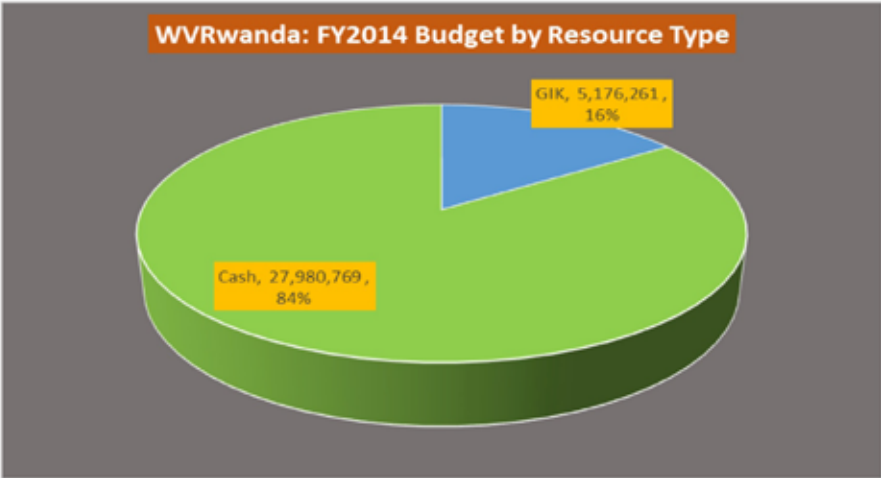


# FINANCE

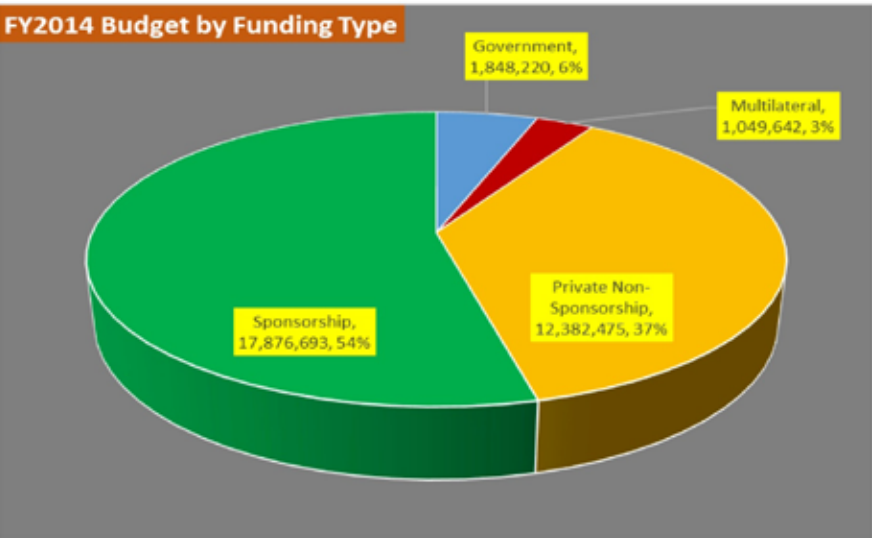
BY FUNDING OFFICE	
COUNTRY	ANNUAL BUDGET
Australia	4,430,848.00
Canada	6,428,942.06
United Kingdom	35,325.00
Global Centre - Monrovia	138,939.00
Japan	1,581,421.84
Korea	2,118,302.00
New Zealand	1,219,637.42
Rwanda	3,591,509.62
Taiwan	1,904,465.00
United States	11,736,651.01
<b>Totals</b>	<b>33,186,040.95</b>

BY SECTOR	Budget	% age
EDUCATION	6,872,590.64	21%
PROGRAMME& PROJECT MANAGEMENT	6,488,815.57	20%
HEALTH & NUTRITION	4,535,601.88	14%
ECONOMIC DEVELOPMENT	4,240,084.06	13%
DISASTER MITIGATION, ENVIRONMENT & EMERGENCY	3,512,384.44	11%
WATER SANITATION	2,709,030.04	8%
PROTECTION, CHILD PROTECTION & ADVOCACY	2,072,129.64	6%
AGRICULTURE & FOOD SECURITY	1,388,584.72	4%
SPONSORSHIP MANAGEMENT	982,116.28	3%
CHRISTIAN COMMITMENTS	162,374.78	<1%
PEACEBUILDING & GENDER	115,326.90	<1%
CIVIL SOCIETY	81,824.00	<1%
SHELTER	13,020.00	<1%
EVALUATION & DESIGN	12,158.00	<1%
<b>Totals</b>	<b>33,186,040.95</b>	<b>100%</b>

- **FY 2014 Rwanda Budget by Resource Type**



- **FY 2014 Rwanda Budget by Type**



## LOOKING FORWARD

World Vision Rwanda has been a driving force of measurable improvement in the well-being of children despite disaster, violence, poverty, and struggle. As Rwanda heals and works towards a thriving nation, World Vision will continue supporting children and families in need through projects in Education, Health and Nutrition, Peace-building, Water, Sanitation and Hygiene, Livelihoods and Food Security, Disaster Response, and Child Protection, among others.

As WVR moves into the final year of the 2013-2015 Strategy, a few key projects will be at the forefront of all activities. The Economic Empowerment Model will support the Government of Rwanda's efforts to make Rwanda an economic hub in East Africa. WVR will continue to act as a responsible and accountable agent for change through effective monitoring and evaluation, rapid response to crisis, transparent business practices, and values based intentions. Thank you to the Government of Rwanda and our international and local strategic partners for their efforts in this good work. It is on this journey that we ask for the continued support of our partners and sponsors. Our commitment to the children of Rwanda compels us to strive for the health, education, and protection of every child. We have only just begun.



*Cooperative members trained by World Vision drill new boreholes using the Manual Drilling Technology.*

## CONTACT US:

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